



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

Budget Meeting Agenda

March 5, 2021

Township of Ashfield-Colborne-Wawanosh Council will meet in special session on the 5th day of March 2021, at 9:00 a.m. through Zoom, an online video conferencing platform.

This meeting was held electronically as per By-Law #52-2020, Section 3.10 which allows for Electronic Participation of Council Meetings.

1.0 CALL TO ORDER

This meeting has been called to review the preliminary budget report for 2021.

2.0 DISCLOSURE OF PECUNIARY INTEREST

3.0 FINANCIAL REPORTS

We have provided Council with a binder which includes all the information required and proposed budget for 2021. Staff will review the budget binder with Council.

4.0 ADJOURN

Moved by
Seconded by

ADJOURN

THAT Ashfield-Colborne-Wawanosh Township Council does now adjourn to meet again on March 9, 2021 at 7:00 p.m. or at the Call of the Mayor.

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— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

BUDGET MEMORANDUM

We are pleased to present Council with the 2021 draft budget. This report addresses preliminary budget recommendations for all the Township's funds - the two major components of the budget are ongoing operations and capital, or one-time, expenditures. The preliminary budget was prepared with input from all department heads. It is based on a collaborative effort to provide staff's best professional judgment regarding future needs and resources available to the municipality. The overall objective is to meet the needs of the community and provide services in the most efficient, effective, and responsive manner.

Capital investment is an important contributor to economic growth and the service delivery capabilities of the municipality. In addition to the typical scheduled capital projects, this year's capital budget includes various drainage and road projects in Port Albert. We have included a complete list of proposed projects in Port Albert to provide Council with a full picture of the scope of the work to be completed. Including a project in the budget does not guarantee that the project will be completed in that budget year. The amounts presented are for budgeting purposes only; there will be future meetings with B.M. Ross & Associates for Council to review the proposed projects in detail, followed by a public meeting(s). The amounts budgeted for these Port Albert projects are only estimates and represent our best guess at this point, given the information provided by the engineers. We anticipate a robust discussion during the budget meeting to determine which capital projects to include in this year's budget; staff will be present to provide context, detail, and recommendations throughout the deliberations. This year's capital budget is unprecedented however, it reflects the current growth of our municipality and signals a future of ongoing innovation and development.

We have prepared various scenarios for the tax rate this year, and the amount which it raises, which you will find in Section 5, Tax Rate Calculation. The budget has been prepared based on a 0% increase over the Township Levy from 2020. Before budget deliberations, it is recommended that Council decide on an appropriate percentage increase to proceed with for the 2021 budget.

Our Asset Management Plan recommends increasing tax revenues by 3.6% each year, over and above a regular tax increase, for the next 10 years solely for the purpose of phasing in full funding to the three tax-based asset categories covered in the plan, being roads, storm sewers, bridges and culverts.

Please refer to the last page in Section 1, as that bottom-line amount in the far-right column must be reduced to zero to maintain the 0% increase over the Township Levy from 2020.

Our budget meeting is scheduled for **Friday, March 5th at 9:00 a.m.**

Despite the many challenges of 2020, ACW Council and staff have chosen a path of optimism, innovation, and growth. It would not be possible to develop the budget without the leadership and direction provided by Council and the ongoing commitment of the staff.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'E. McManus'.

Ellen McManus

Treasurer



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
General Revenues ***			
Penalty & Interest - Accounts Receivable	(520.80)	(1,506)	(1,500)
Penalty & Interest - Taxes	(74,038.50)	(50,000)	(50,000)
General Levy - Residential	(3,437,915.90)	(3,437,916)	(3,462,795)
General Levy - Small Farm Commercial	(54.47)	(54)	(53)
General Levy - Managed Forests	(6,376.19)	(6,376)	(6,581)
General Levy - Farmland	(1,031,125.05)	(1,031,125)	(1,010,990)
General Levy - Commercial Occupied	(110,932.62)	(110,933)	(107,601)
General Levy - Commercial Vacant	(3,704.57)	(3,705)	(3,547)
General Levy - Industrial Occupied	(111,398.17)	(111,398)	(110,511)
General Levy - Industrial Vacant	(723.89)	(724)	(60)
General Levy - Pipeline	(6,521.74)	(6,522)	(6,614)
Supplementary Levy - Residential	(15,189.67)	-	-
Supplementary Levy - Multi-Residential	-	-	-
Supplementary Levy - Managed Forests	(142.23)	-	-
Supplementary Levy - Farmland	(13,149.46)	-	-
Supplementary Levy - Commercial Occupied	1,561.14	-	-
Supplementary Levy - Commercial Vacant	75.43	-	-
Supplementary Levy - Industrial Occupied	144.25	-	-
Supplementary Levy - Industrial Vacant	-	-	-
Supplementary Levy - Pipeline	(304.76)	-	-
PIL - Hydro One	(323.80)	(300)	(300)
PIL - County of Huron	(5,209.66)	(5,000)	(5,000)
PIL - Municipal Properties	(9,580.64)	(8,500)	(9,000)
PIL - MTA	(17,216.66)	(16,500)	(17,000)
Capped Classes - Adjustments	-	-	-
Capped Classes - New Construction	-	-	-
Write Offs - Residential	1,423.61	-	-
Write Offs - Multi Residential	-	-	-
Write Offs - Managed Forest	-	-	-
Write Offs - Farmland	9.38	-	-
Write Offs - Commercial Occupied	-	-	-
Write Offs - Commercial Vacant	-	-	-
Write Offs - Industrial Occupied	-	-	-
Write Offs - Pipeline	-	-	-
OMPF - Provincial Grant	(752,200.00)	(752,200)	(775,300)
Court Security and Prisoner Transportation Grant	(4,752.00)	(4,752)	
Bank Interest - General	(104,696.04)	(50,000)	(50,000)
Aggregate Resources - Grant	(189,648.12)	(50,000)	(50,000)
Safe Restart - COVID-19 Funding	(189,100.00)	-	(38,000)
Transfer to/from Reserves	189,100.00	-	38,000
Total General Revenues	(5,892,511.13)	(5,647,511)	(5,666,853)



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Council ***			
Salaries	112,240.59	115,000	115,000
Benefits	4,024.16	4,300	4,300
Insurance	2,890.57	2,800	2,800
Legal	-	1,500	1,500
Meetings - Registration	804.11	750	750
Meetings - Travel	1,182.92	7,500	7,500
Meetings - Meals	-	1,750	1,750
Miscellaneous	166.38	1,000	1,000
Conferences - Registration	4,509.89	7,500	7,500
Conferences - Accommodations	3,537.62	5,000	5,000
Conferences - Travel, Parking & Taxi	611.00	2,500	2,500
Conferences - Meals	1,781.12	2,500	2,500
Training - Registration	-	1,500	1,500
Training - Accommodations	-	1,000	1,000
Training - Travel, Parking & Taxi	-	500	500
Training - Meals	-	500	500
Council Chamber Chairs	-	-	-
Kingsbridge Centre Municipal Night	-	2,500	-
Volunteer Groups / Kiosks	1,742.27	7,500	1,500
Transfer from KIOSKS Reserves	(1,742.27)	(4,889)	(1,500)
Transfer from Safe Restart Reserve	-	-	(45,000)
Council Chamber Furniture & Audio/Video Equipment	-	-	45,000
Total Council Expenses	131,748.36	160,711	155,600



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
General Administration ***			
Tax Certificates	(8,650.00)	(6,000)	(6,000)
NSF Charges	(160.00)	-	-
Other Fees	(12,606.04)	(10,000)	(7,500)
Donations	-	-	-
Rent - Land	(6,580.00)	(6,500)	-
Rent - Building	(18,000.00)	(18,000)	(18,000)
Lotteries - Bingo	-	-	-
Lotteries - Nevada	-	-	-
Lotteries - Raffle	-	-	-
Marriage Commissioner	(1,500.00)	(4,500)	(4,200)
Promotional Sales	(90.00)	-	-
Government Grant - Enabling Accessibility Fund	(100,000.00)	-	-
Government Grant - Municipal Modernization Funding	-	-	(75,000)
Government Grant - OTF Resilient Communities	-	-	(68,300)
Government Grant - Municipal Asset Management Program	-	-	(50,000)
Transfer from Building Reserve	-	(557,287)	-
Transfer of Surplus From Prior Years	(302,563.59)	(559,530)	-
Transfer from Modernization Grant	(583,183.00)	(583,183)	-
Transfer from Office Renovation Reserve	-	-	(813,713)
Total Revenue	(1,033,332.63)	(1,745,000)	(1,042,713)



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
General Administration ***			
Salaries	356,915.79	340,000	430,000
Benefits	92,869.74	85,000	112,000
Municipal Elections	1,475.52	1,500	1,500
Tax Write-offs	53.87	500	500
Service Charges	2,029.77	3,000	3,000
Assessment Fees	-	-	-
Other Fees	111.00	100	100
Office Supplies	4,485.58	5,000	5,000
Household Supplies	1,178.31	1,500	1,500
Office Equipment - R & M - Services	21,257.82	20,000	20,000
Office Equipment - R & M - Supplies	943.22	2,000	2,000
Postage	13,289.23	12,000	15,000
Courier	60.99	200	200
Telephone	4,076.32	4,500	4,500
Advertising	2,437.16	1,000	2,500
Gifts & Flowers	507.13	750	750
Grants to Organizations	39,647.02	45,000	45,000
Promotional Items	-	2,500	2,500
Association Memberships	4,349.49	3,750	4,000
Insurance	4,928.96	4,000	5,000
Legal	181.12	10,000	10,000
Audit	15,611.52	17,000	17,000
Property Taxes	-	-	-
Meetings - Registration	74.28	500	500
Meetings - Travel	179.65	2,000	2,000
Meetings - Meals	96.32	500	500
Web Site	5,144.49	2,500	2,500
Miscellaneous	-	-	-
Christmas Party	3,400.00	5,000	5,000
Conferences - Registration	1,055.76	5,000	5,000
Conferences - Accommodations	1,589.89	4,000	4,000
Conferences - Travel, Parking & Taxi	256.65	1,500	1,500
Conferences - Meals	1,596.79	1,200	1,200
Training - Registration	407.04	2,500	2,500
Training - Accommodations	-	-	-
Training - Travel, Parking & Taxi	-	500	500
Training - Meals	-	-	-
Building - Propane	1,399.76	1,800	2,000
Utilities - Hydro	8,829.85	10,000	12,000
Building - R & M - Services	3,589.01	5,000	5,000
Building - R & M - Supplies	3,055.90	1,500	2,000
Building - Cleaning	5,775.00	6,000	7,500
Marriage Commissioner	1,000.00	3,000	3,000
	-	-	-
Wage Market Check	8,344.32	7,500	-
Asset Management Plan - Annual License	3,884.03	9,500	5,000
Energy Conservation & Demand Management Plan	254.40	500	300
Replacement Computer Server and Telephone System	9,525.49	20,000	-
Telephone System	-	-	15,000
Folding/Stuffing Machine	-	-	10,000
Computer Equipment Replacement	-	5,000	5,000
Asset Management Plan - O.Reg Compliant to 2024	-	-	65,000
Website/Meeting Management Software/Rebranding	-	-	100,000
Summer Student	-	-	5,000
Community Support Coordinator	-	-	68,300
Office Renovation/Addition	985,746.59	1,700,000	813,713
Total Expense	1,611,614.78	2,354,300	1,826,063
Total General Administration	578,282.15	609,300	783,350



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Conservation Authorities ***			
Revenues	-	-	-
Total Revenue	-	-	-
Conservation Authorities ***			
Tree Planting	6,412.78	5,000	6,000
MVCA Requisition - Regular	195,715.00	195,700	202,215
MVCA Requisition - Special Projects	2,420.00		2,500
Shoreline Hazard Mapping Project (2021-2023)	-	-	15,000
Lake Huron Coastal Centre	-	-	-
	-	-	-
Total Expenses	204,547.78	200,700	225,715
Total Conservation Authorities	204,547.78	200,700	225,715



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Protective Inspection & Control ***			
Livestock Recovery	(2,336.00)	-	-
9-1-1 Signs	(1,305.00)	-	-
Provincial Court Fines	-	-	-
Dog Tags	(23,725.00)	(23,000)	(23,000)
Dog Fines	(150.00)	-	-
Weed Control Recovery	-	-	-
ACW Lucknow Fire Truck Reserve	-	-	-
Coyote Recovery	(1,100.00)	-	-
Pound Keeper Recovery	(144.01)	-	-
Property Standards Income	(2,270.52)	-	-
Total Revenue	(31,030.53)	(23,000)	(23,000)
Protective Inspection & Control ***			
Salaries	195.35	200	200
Benefits	50.91	100	100
Veterinary Services	-	1,000	1,000
Property Standards Expenses	2,284.51	-	-
Animal Control Contract	8,675.77	10,000	10,000
Livestock Evaluator	2,216.00	-	-
Office Supplies	22.19	250	250
Fence viewers	-	-	-
Weed Control	-	-	-
Coyote Claims	1,100.00	-	-
Miscellaneous	-	-	-
Advertising	-	-	-
Association Memberships	-	-	-
Legal	1,361.85	5,000	5,000
Pound Keeper	146.54	-	-
Shoreline Tree Enforcement	1,263.00	2,500	2,500
By-Law Enforcement Officer	8,192.37	7,500	10,000
Lucknow Fire Dept - Fire Calls	8,500.00	15,000	-
Lucknow Fire Dept - ACW Share	126,330.72	124,100	172,800
Goderich Fire - ACW Share	144,708.43	163,000	180,000
Blyth Fire - ACW Share	23,974.59	25,000	25,000
Huron County Mutual Aid Service	1,143.89	1,200	1,200
Emergency Measures Ontario	-	500	500
Transfer to Fire Truck Replacement Reserve	-	-	50,000
Lucknow Medical Centre - ACW Share	6,789.32	15,100	8,800
O.P.P. Policing - ACW Share	951,146.12	957,000	917,568
Health Care Initiative	848.00	1,000	1,000
Community Safety & Well-Being Plan	-	-	8,000
Transfer to COVID-19 Reserve	100,000.00	100,000	-
Total Expense	1,388,949.56	1,428,450	1,393,918
Total Protective Inspection & Control	1,357,919.03	1,405,450	1,370,918



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Roads Administration ***			
General fees	(595.00)	(500)	(500)
Other Income	(11,560.43)	(10,000)	(10,000)
Heavy Load Permits	-	(200)	(200)
Rent - Building	(9,000.00)	(9,600)	(6,000)
Sale of Equipment	(16,452.60)	(10,000)	(10,000)
Total Revenue	(37,608.03)	(30,300)	(26,700)
Roads Administration ***			
Salaries	97,780.78	97,400	100,000
Benefits	25,365.76	26,000	26,000
Office Supplies	169.51	300	300
Household Supplies	777.70	900	900
Office Equipment - R & M - Services	-	200	200
Office Equipment - R & M - Supplies	-	500	500
Courier	109.17	200	200
Telephone	1,575.39	2,000	2,000
Advertising	80.39	500	1,500
Association Memberships	1,552.88	1,700	1,700
Insurance	33,192.96	32,000	38,000
Legal	8,513.69	10,000	10,000
Meetings - Registration	-	-	-
Meetings - Travel	-	-	-
Meetings - Meals	-	300	300
Miscellaneous	-	200	200
Conferences - Registration	-	2,500	2,500
Conferences - Accommodations	1,555.70	1,500	1,500
Conferences - Travel, Parking & Taxi	346.26	500	500
Conferences - Meals	902.25	500	500
Training - Registration	758.61	1,000	1,000
Training - Accommodations	323.60	500	500
Training - Travel, Parking & Taxi	-	100	100
Training - Meals	-	200	200
Capital - Office Equipment	-	-	2,500
Public Works Summer Students (2)	-	-	10,000
Transfer to Reserve	-	-	-
Total Expense	173,004.65	179,000	201,100
Total Roads Administration	135,396.62	148,700	174,400



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Roads Overhead ***			
Total Revenue	-	-	-
Roads Overhead ***			
Salaries	85,498.16	75,000	91,000
Benefits	19,778.60	20,000	23,000
Clothing Allowance	2,637.96	3,000	3,000
Property Taxes	-	-	-
Training - Registration	-	6,000	6,000
Training - Accommodations	-	1,000	1,000
Training - Travel, Parking & Taxi	-	200	200
Training - Meals	-	500	500
Motor Oil	2,889.87	10,000	10,000
Total Expense	110,804.59	115,700	134,700
Total Roads Overhead	110,804.59	115,700	134,700



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Bridges & Culverts ***			
Salaries	6,204.28	7,000	7,000
Benefits	1,304.73	1,800	1,800
Material & Supplies	17,634.42	10,000	10,000
Services	3,644.97	5,000	5,000
Vehicle/Equipment Rental	1,962.50	6,200	6,200
Total Expense	30,750.90	30,000	30,000
Roadside Grass Mowing			
Salaries	12,182.19	7,200	13,000
Benefits	3,343.72	2,000	4,000
Material & Supplies	397.62	200	1,000
Services	2,264.24	53,000	-
Vehicle/Equipment Rental	13,785.00	7,600	20,000
Total Expense	31,972.77	70,000	38,000
Brushing & Tree Trimming			
Salaries	51,629.92	50,000	55,000
Benefits	13,712.98	14,000	14,000
Material & Supplies	1,203.45	1,000	1,000
Services	12,274.80	20,000	20,000
Vehicle/Equipment Rental	16,445.00	20,000	20,000
Total Expense	95,266.15	105,000	110,000
Ditching ***			
Salaries	7,729.52	8,000	8,000
Benefits	1,607.02	2,000	2,000
Material & Supplies	88.52	500	500
Services	3,905.04	10,000	10,000
Vehicle/Equipment Rental	8,085.00	13,000	10,000
Total Expense	21,415.10	33,500	30,500
Catch Basins			
Salaries	2,104.37	1,000	2,200
Benefits	452.17	300	500
Material & Supplies	-	500	500
Services	-	2,000	2,000
Vehicle/Equipment Rental	-	200	200
Total Expense	2,556.54	4,000	5,400



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Spray Patching ***			
Salaries	665.60	3,000	1,000
Benefits	169.31	800	200
Material & Supplies	-	-	-
Services	49,972.90	60,000	50,000
Vehicle/Equipment Rental	140.00	500	300
Total Expense	50,947.81	64,300	51,500
Sweeping ***			
Salaries	1,275.26	2,000	1,400
Benefits	277.75	800	300
Materials & Supplies	772.21	-	-
Services	254.40	2,000	2,000
Vehicle/Equipment Rental	1,032.50	2,500	2,500
Total Expense	3,612.12	7,300	6,200
Shoulder Maintenance ***			
Salaries	8,151.08	10,000	8,700
Benefits	1,739.17	2,000	2,000
Materials & Supplies	1,928.76	1,000	1,000
Services	-	-	-
Vehicle/Equipment Rental	9,020.00	12,000	12,000
Total Expense	20,839.01	25,000	23,700
Resurfacing ***			
Salaries	-	1,000	-
Benefits	-	300	-
Materials & Supplies	1,062.37	700	700
Services	-	4,000	4,000
Vehicle/Equipment Rental	-	-	-
Total Expense	1,062.37	6,000	4,700
Patching & Washouts			
Salaries	3,482.23	7,000	4,000
Benefits	816.13	2,000	1,000
Materials & Supplies	551.74	3,000	3,000
Services	-	-	-
Vehicle/Equipment Rental	2,787.50	8,000	8,000
Total Expense	7,637.60	20,000	16,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Grading & Scarifying ***			
Salaries	57,071.39	50,000	61,000
Benefits	13,288.66	12,000	15,000
Materials & Supplies	3,896.57	-	-
Services	-	-	-
Vehicle/Equipment Rental	99,012.50	88,000	88,000
Total Expense	173,269.12	150,000	164,000
Dust Control ***			
Salaries	9,317.72	8,000	10,000
Benefits	2,623.62	2,000	2,500
Materials & Supplies	157,596.07	160,000	160,000
Services	-	-	-
Vehicle/Equipment Rental	7,750.00	10,000	10,000
Total Expense	177,287.41	180,000	182,500
Gravel Resurfacing ***			
Salaries	12,500.76	10,000	13,000
Benefits	3,254.92	2,500	3,000
Materials & Supplies	-	70,000	62,000
Services	353,160.30	285,000	290,000
Vehicle/Equipment Rental	16,975.00	15,000	15,000
Total Expense	385,890.98	382,500	383,000
Snowplowing ***			
Salaries	92,658.85	125,000	100,000
Benefits	26,696.25	25,000	30,000
Materials & Supplies	3,896.57	15,000	15,000
Services	10,632.60	25,000	10,000
Vehicle/Equipment Rental	124,290.00	160,000	140,000
Total Expense	258,174.27	350,000	295,000
Sanding & Salting ***			
Salaries	20,252.59	15,000	21,000
Benefits	4,006.56	2,500	5,000
Materials & Supplies	37,993.37	30,000	40,000
Services	2,631.88	2,000	3,000
Vehicle/Equipment Rental	31,750.00	30,500	30,000
Total Expense	96,634.40	80,000	99,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Safety Devices & Signs ***			
Salaries	18,467.36	15,000	19,000
Benefits	5,083.70	4,000	5,000
Materials & Supplies	7,864.72	6,000	6,000
Services	11,569.91	8,000	8,000
Vehicle/Equipment Rental	1,475.00	2,000	2,000
Total Expense	44,460.69	35,000	40,000
Miscellaneous ***			
Salaries	157.24	1,000	200
Benefits	12.39	300	100
Materials & Supplies	1,359.98	1,000	1,000
Services	987.24	2,000	2,000
Vehicle/Equipment Rental	-	-	-
Total Expense	2,516.85	4,300	3,300
Littering ***			
Salaries	1,441.73	3,500	1,500
Benefits	370.22	900	500
Materials & Supplies	-	-	-
Services	-	-	-
Vehicle/Equipment Rental	150.00	600	500
Total Expense	1,961.95	5,000	2,500
Sidewalks ***			
Salaries	-	-	-
Benefits	-	-	-
Materials & Supplies	-	-	-
Services	-	-	-
Vehicle/Equipment Rental	-	-	-
Total Expense	-	-	-
Colborne Works Shed ***			
Salaries	12,343.24	10,000	13,000
Benefits	3,163.72	2,500	3,000
Telephone	355.16	500	500
Insurance	3,093.05	2,100	3,000
Miscellaneous	-	100	100
Small Tools	-	1,000	1,000
Utilities - Propane	5,506.32	8,000	8,000
Utilities - Oil	-	-	-
Utilities - Hydro	3,295.74	5,000	4,000
Material & Supplies	5,155.51	8,000	7,000
Services	3,635.46	2,800	3,900
Total Expense	36,548.20	40,000	43,500



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Ashfield Shed ***			
Salaries	5,996.59	16,000	6,500
Benefits	1,401.79	3,800	1,500
Telephone	2,364.81	1,000	1,000
Insurance	2,523.53	2,400	5,000
Miscellaneous	-	-	-
Small Tools	-	1,000	2,500
Utilities - Propane	3,425.48	8,000	7,000
Utilities - Hydro	2,615.70	6,000	6,000
Material & Supplies	2,443.73	10,000	10,000
Services	290.00	1,800	1,800
Total Expense	21,061.63	50,000	41,300
Wawanosh Shed ***			
Salaries	9,723.73	5,000	10,500
Benefits	2,812.50	1,000	2,500
Telephone	842.82	1,400	2,000
Insurance	4,551.00	1,800	2,500
Miscellaneous	-	-	-
Small Tools	2,386.30	500	500
Utilities - Propane	3,957.42	5,000	5,000
Utilities - Hydro	4,881.01	3,500	3,500
Material & Supplies	6,543.91	10,000	5,000
Services	1,621.49	1,800	1,800
Total Expense	37,320.18	30,000	33,300
Municipal Drains ***			
Repairs	99,103.20	150,000	100,000
Total Expense	99,103.20	150,000	100,000
Total Public Works Operating Expense	1,600,289.25	1,821,900	1,703,400



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Roads Capital ***			
Transfer from General Surplus			(1,011,236)
ICIP Grant Local Government Stream	-	-	(100,000)
Gas Tax Grant	(390,000.00)	(390,000)	(175,000)
OCIF Grant	(288,592.15)	(300,000)	(290,000)
ICIP Grant Rural & Northern Stream	(30,736.11)	(30,000)	(526,949)
Port Albert Road Construction Reserve			(175,000)
Community Benefits Reserve	(513,280.12)	(535,000)	(1,100,000)
Port Albert River	(500.00)	-	-
Residents Share of Costs - Victoria St Drain (Map #1)	-	-	(300,000)
Residents Share of Costs - Wellington St + Ashfield Street E (Map #2/3)	-	-	(693,850)
Residents Share of Costs - Sydenham St North of Market (Map #4)	-	-	(271,252)
Residents Share of Costs - Market St West of Wellington (Map #5)	-	-	(70,000)
Residents Share of Costs - Ashfield S Storm Outlet W of Huron St (Map #6)			(645,200)
Residents Share of Costs - Ashfield St Improvements (Map #7)	-	-	(290,200)
Residents Share of Costs - Ashfield St East of Sydenham (Map #8)			(116,080)
Residents Share of Costs - Sydenham St South of Ashfield (Map #9)			(109,900)
Residents Share of Costs - Huron St S of Ashfield (Map #10)			(130,650)
Residents Share of Costs - Sydenham Street North of Ashfield (Map #11)			(271,252)
Residents Share of Costs - Huron St North of Ashfield (Map #12)			(261,300)
Residents Share of Costs - Sydenham St North of Victoria St Drain (Map #13)			(540,000)
Residents Share of Costs - Arthur Street South of Russell (Map #14)			(540,000)
	-----	-----	-----
Total Revenue	(1,223,108.38)	(1,255,000)	(7,617,868)



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Roads Capital ***			
Transfer Pickup Truck from Building Department	41,990.61	45,000	20,000
Unassumed Lakeshore Roads Policy Grant	1,284.01	-	
Road Needs Study	12,219.04	20,000	
Laurier Line Bridge #4 Removal	-	-	300,000
Port Albert Drainage Plan	800.14	-	-
Amberley Beach Drain	14,895.46	15,000	
Benmiller Bridge #60 Repairs	5,987.69	-	-
Hawkins Road (Lucknow Line-River Mill Line) Resurface	2,225.00	-	
Bi Annual Bridge Inspections	66.85	-	18,000
Golf Course Road - Reconstruction (West of Golf Course)	89,852.75	85,000	-
Belfast Road - Resurface	699.65	-	
Presbyterian Camp Road Construction	-	-	120,000
Horizon View Road - Paving	-	-	175,000
Glens Hill Road - Resurface (Lucknow Line to St Helens Line)	288,592.15	300,000	
Glens Hill Road - Paving (St Helens Line to Donnybrook)	391,199.83	400,000	
Transfer to Port Albert Road Construction Reserve	175,000.00	175,000	
Dungannon Sidewalks	34,590.04	50,000	
Hills Road Bridge Replacement #59	403,635.47	625,000	
Birch Beach Road Bridge & Spillway	28,038.04	30,000	850,000
Birch Beach Road Land Purchase (Van Rooy)	-	25,000	25,000
Port Albert Land Purchase	55,862.92	-	
Foster Land Purchase	-	-	50,000
Public Works Sheds Renovation	-	-	130,000
Speed Sign	-	-	5,000
Laser Level	-	-	2,500
Plow Truck/Tractor	-	-	150,000
PORT ALBERT			
1. Victoria Street Drain Improvements	-	-	485,000
2. Wellington Street Improvements	-	-	3,051,100
3. Ashfield Street Improvements East of Wellington Street	-	-	1,332,300
4. Sydenham Street Improvements North of Market /South of Victoria St Drain	-	-	685,920
5. Market Street Improvements West of Wellington Street	-	-	607,200
6. Ashfield Street Storm Outlet West of Huron Street (+Stormwater Management)	-	-	1,290,400
7. Ashfield Street Improvements West of Sydenham Street	-	-	1,160,800
8. Ashfield Street Improvements East of Sydenham Street	-	-	580,400
9. Sydenham Street Improvements South of Ashfield Street	-	-	549,500
10. Huron Street Improvements South of Ashfield Street	-	-	522,600
11. Sydenham Street Improvements North of Ashfield Street	-	-	588,920
12. Huron Street Improvements North of Ashfield Street	-	-	1,045,200
13. Sydenham Street Improvements North of Victoria Street Drain	-	-	540,000
14. Arthur Street Improvements South of Russel Street	-	-	540,000
Total Expense	1,546,939.65	1,770,000	14,824,840
Total Capital	323,831.27	515,000	7,206,972

Budget 2021 - Port Albert Improvements



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

1:9,028



458.6 0 229.31 458.6 Meters

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Notes

Map 1 - Victoria Street Drain Improvements



Proposed Budget:
\$485,000

Estimated Recovery:
\$300,000

Budget 2021 - Port
Albert Improvements



TOWNSHIP OF
ASHFIELD - COLBORNE - WAWANOSH

338.3 0 169.13 338.3 Meters

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1: 6,659



Map 2 - Wellington Street Improvements



Proposed Budget:

\$3,051,100

Estimated Recovery:

\$693,850

Budget 2021 - Port
Albert Improvements

1: 9,028



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

458.6 0 229.31 458.6 Meters

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Map 3 -Ashfield Street Improvements East of Wellington Street



Proposed Budget:
\$1,332,300
Estimated Recovery:
Included in Map #2

Budget 2021 - Port
Albert Improvements

1: 4,514



229.3 0 114.66 229.3 Meters

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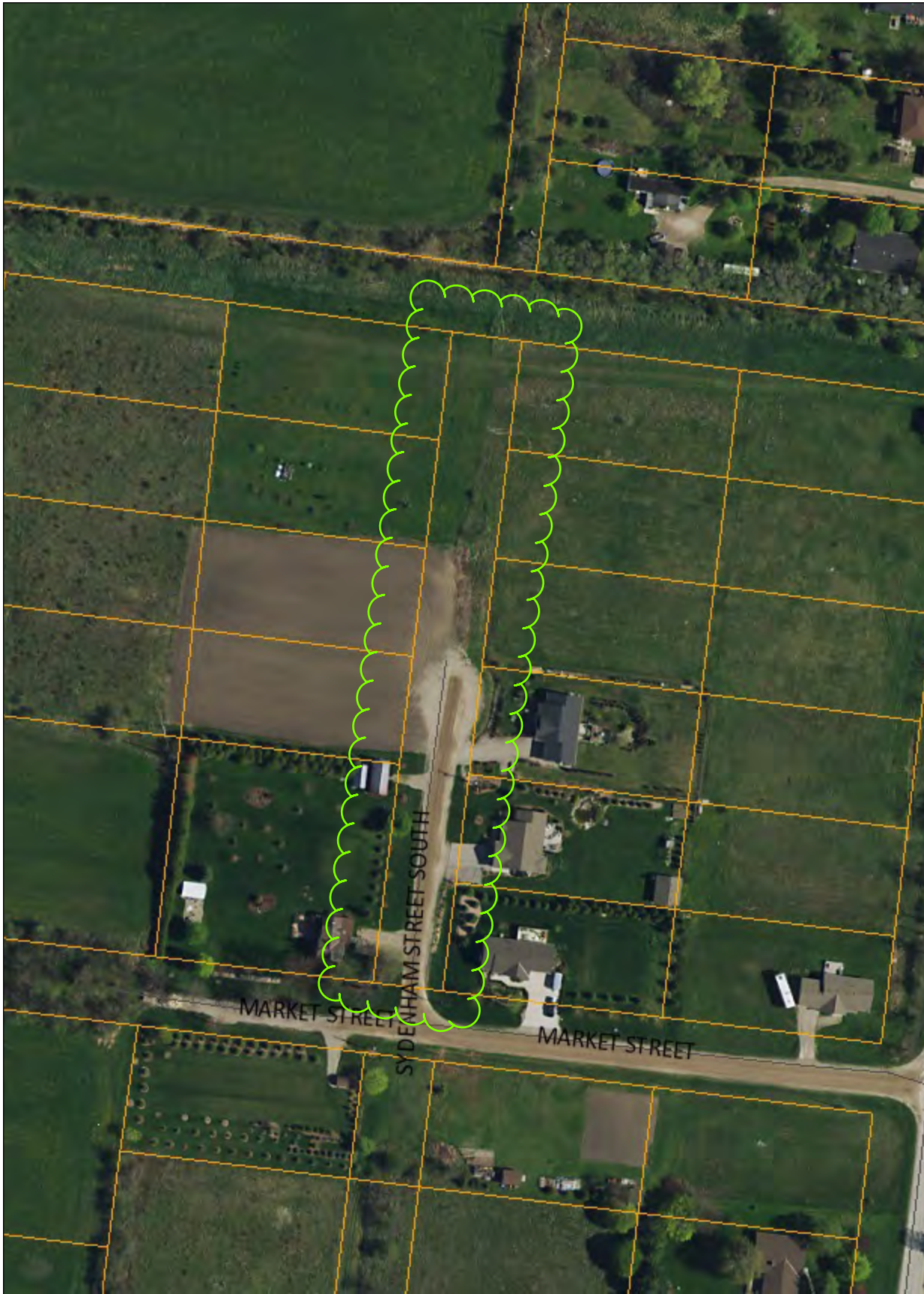
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TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

Map 4 - Sydenham Street Improvements North of Market Street and South of the Victoria Street Drain



Proposed Budget:

\$366,800 for existing development

\$319,100 for undeveloped

Estimated Recovery:
85% - \$271,252

**Budget 2021 - Port
Albert Improvements**

1: 2,257



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

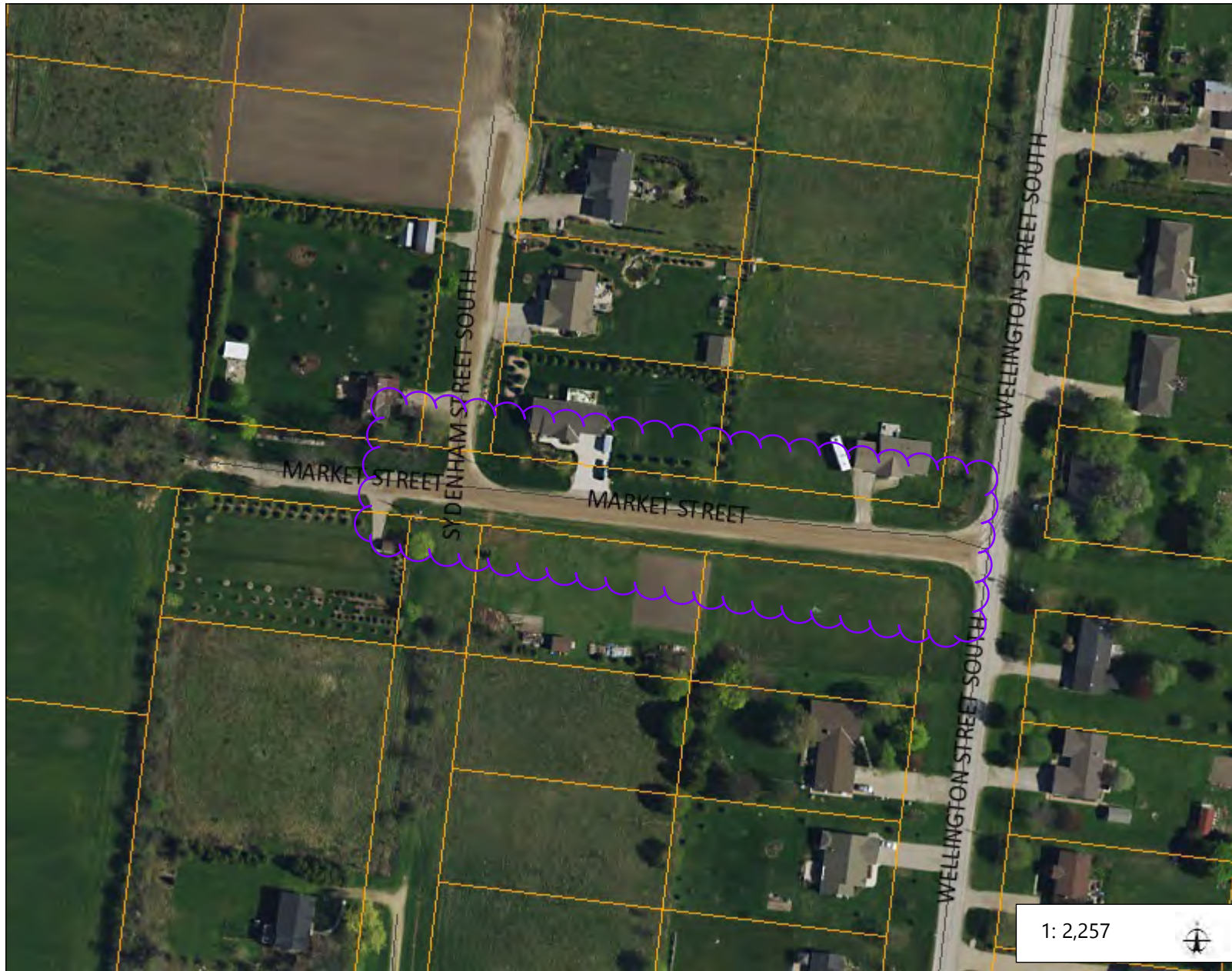
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Map 5 - Market Street Improvements West of Wellington Street



Proposed Budget:
\$607,200

Estimated Recovery:
\$70,000

Budget 2021 - Port
Albert Improvements

1: 2,257



114.7 0 57.33 114.7 Meters

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TOWNSHIP OF
ASHFIELD - COLBORNE - WAWANOSH

Map 6 - Ashfield Street Storm Outlet West of Huron Street



Proposed Budget:

\$1,290,400**

Estimated Recovery:

\$645,200

**Includes Stormwater Management (Pond or Oil/Grit Interceptor)

Budget 2021 - Port Albert Improvements



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

114.7 0 57.33 114.7 Meters

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Map 7 - Ashfield Street Improvements West of Sydenham Street



Proposed Budget:
\$1,160,800
Estimated Recovery:
\$290,200

Budget 2021 - Port
Albert Improvements



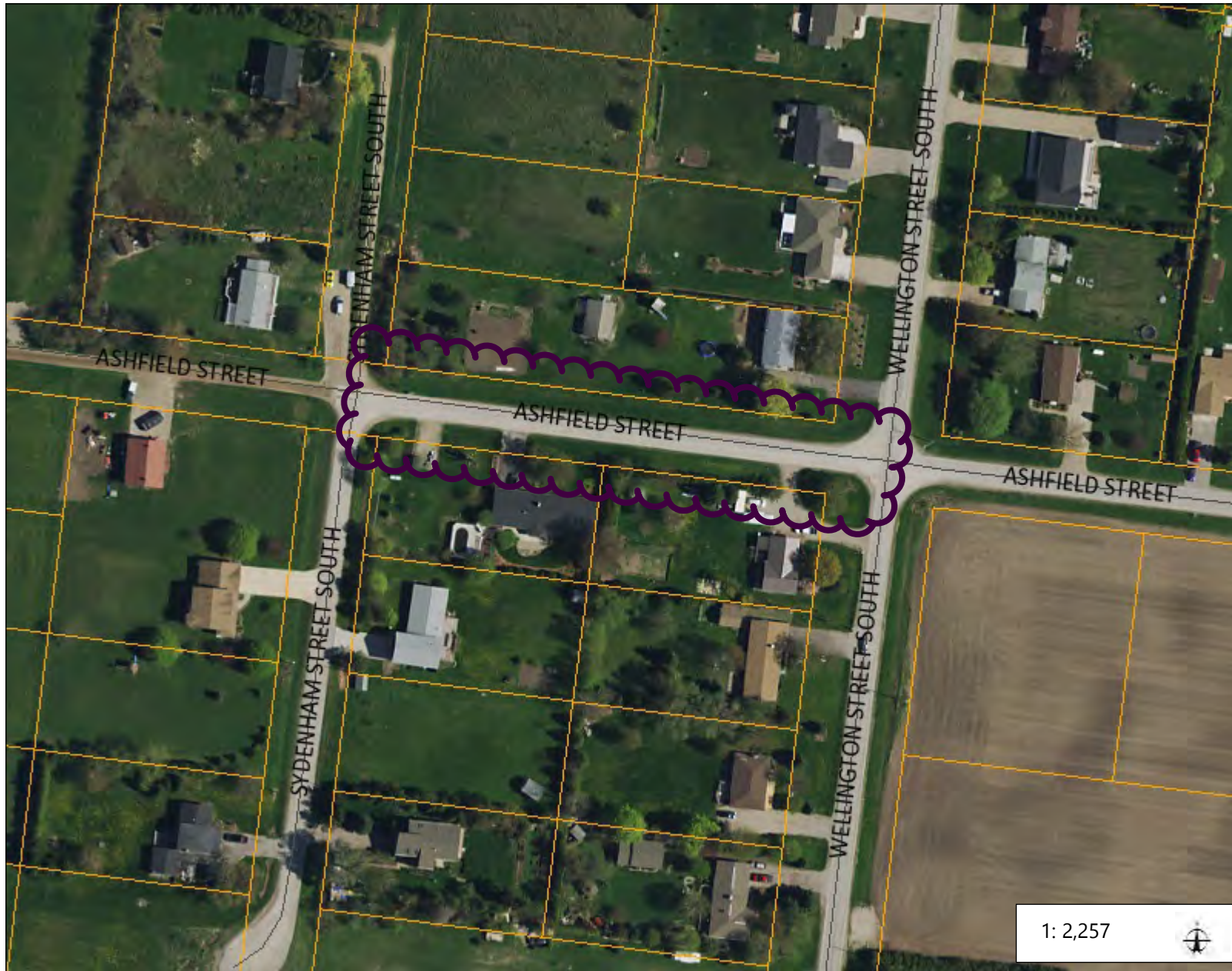
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ASHFIELD-COLBORNE-WAWANOSH

229.3 0 114.66 229.3 Meters

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Map 8 - Ashfield Street Improvements East of Sydenham Street



Proposed Budget:
\$580,400
Estimated Recovery:
20% - \$116,080

Budget 2021 - Port
Albert Improvements

1: 2,257



114.7 0 57.33 114.7 Meters

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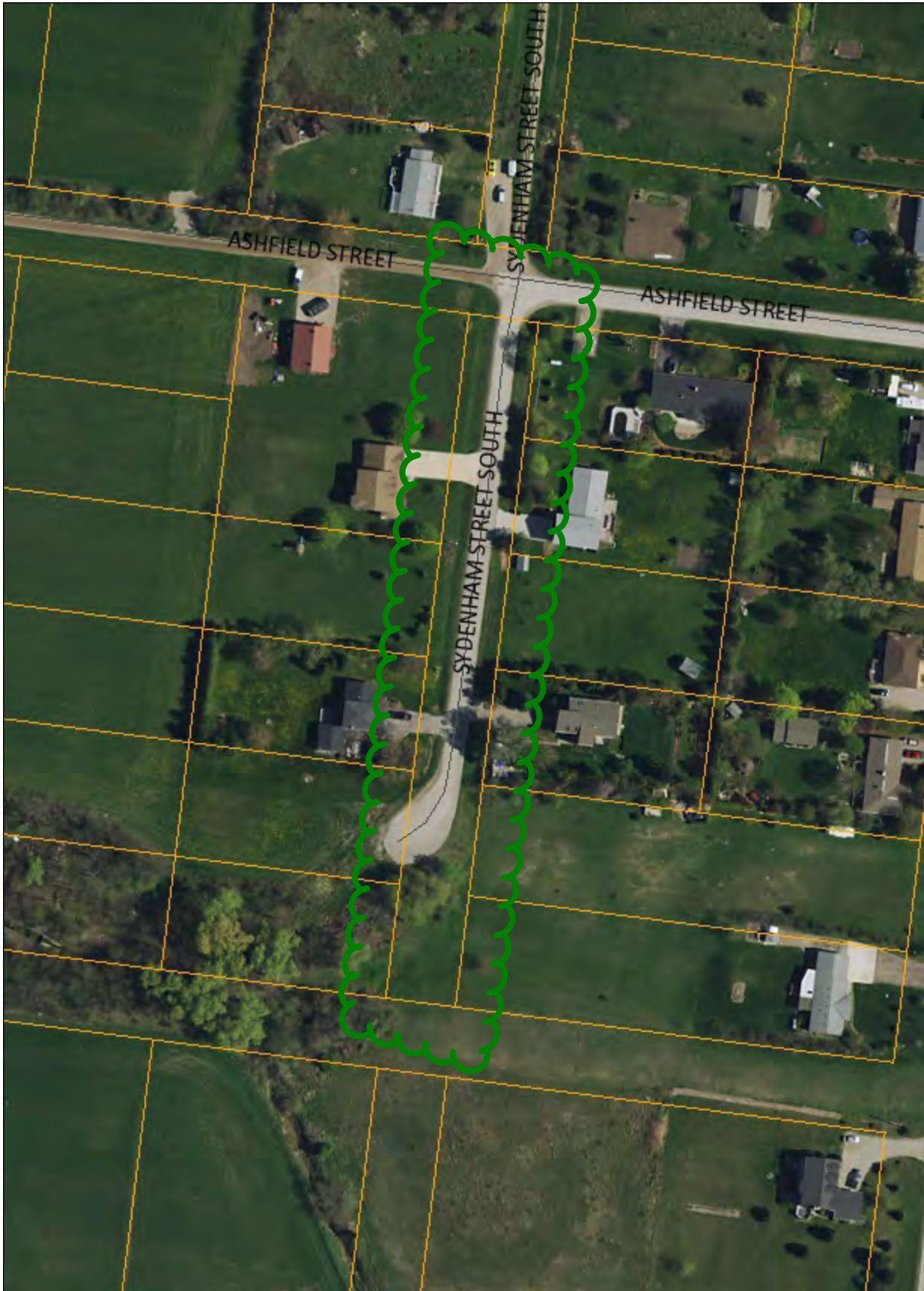
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TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

Map 9 -Sydenham Street Improvements South of Ashfield Street



Proposed Budget:

\$549,500

Estimated Recovery:

20% - \$109,900

Budget 2021 - Port
Albert Improvements

1: 2,257



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

114.7 0 57.33 114.7 Meters

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Map 10 - Huron Street Improvements South of Ashfield Street



Proposed Budget:

\$522,600

Estimated Recovery:

\$130,650

Budget 2021 - Port
Albert Improvements

1: 2,257



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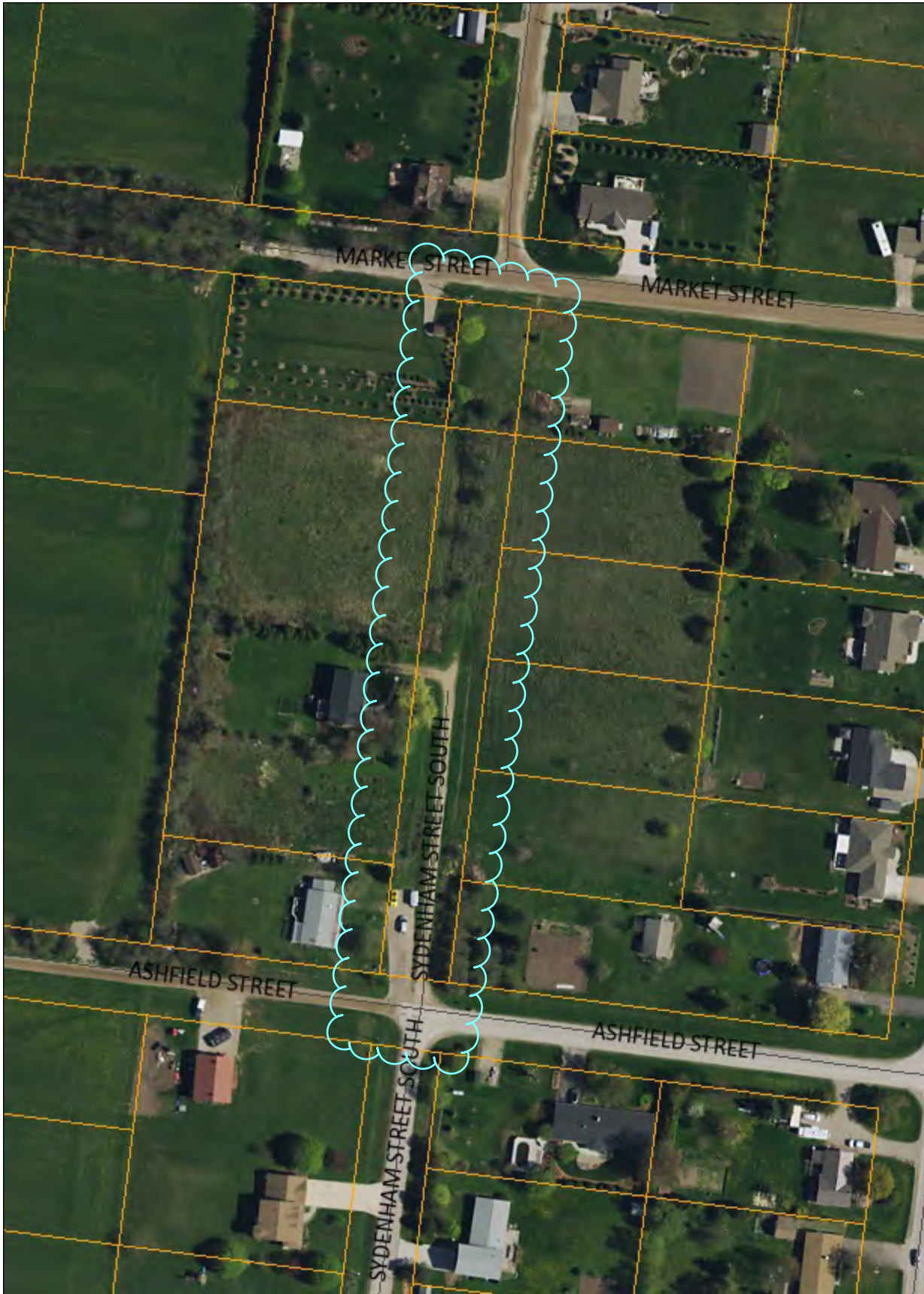
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Map 11 - Sydenham Street Improvements North of Ashfield Street



Proposed Budget:
\$269,800 for existing development
\$319,120 for undeveloped
Estimated Recovery:
\$271,250

Budget 2021 - Port
Albert Improvements

1: 2,257



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

114.7 0 57.33 114.7 Meters

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Map 12 - Huron Street Improvements North of Ashfield Street



Proposed Budget:
\$1,045,200

Estimated Recovery:
\$261,300

Budget 2021 - Port
Albert Improvements

1:4,514



TOWNSHIP OF
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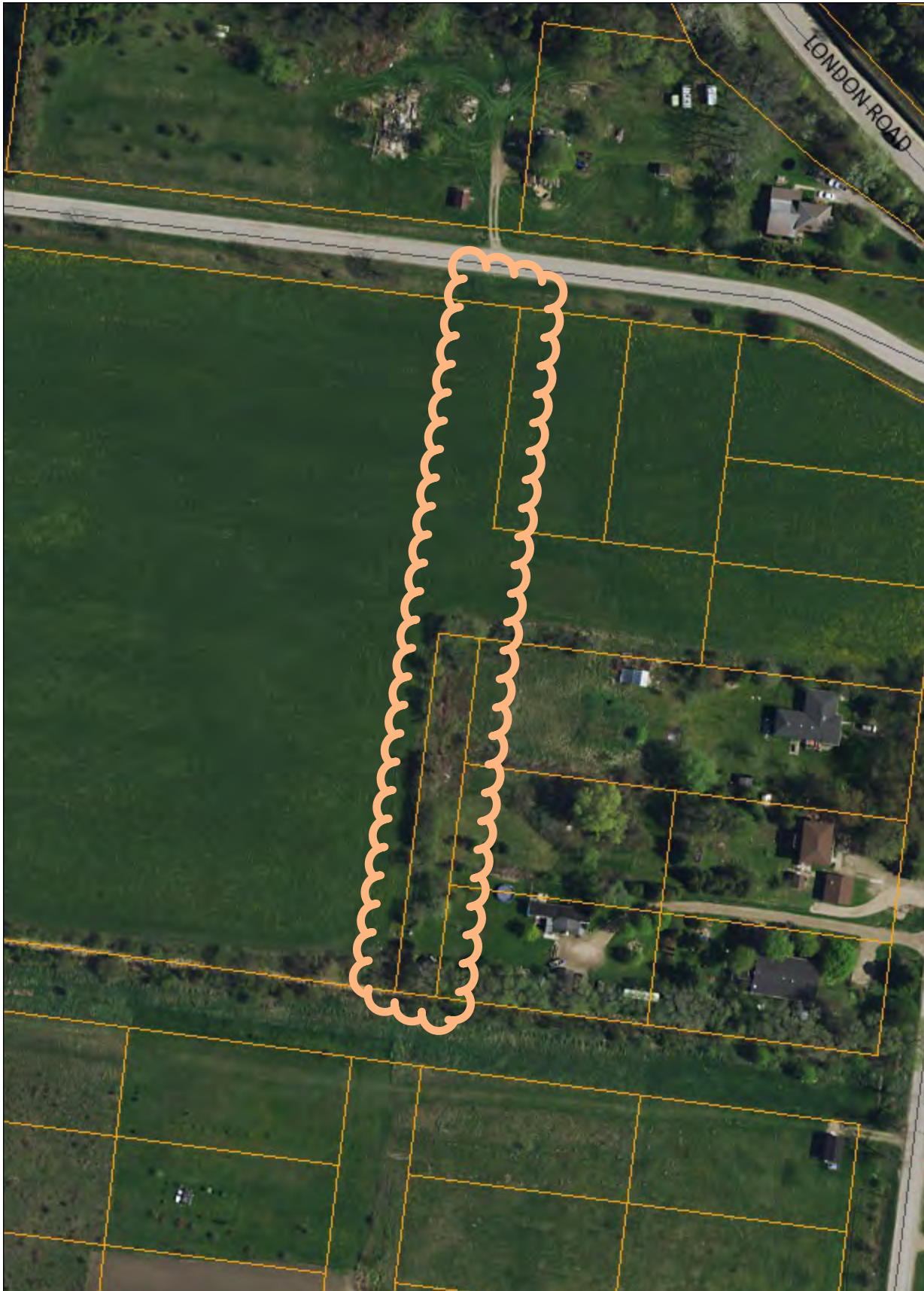
229.3 0 114.66 229.3 Meters

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Map 13 - Sydenham Street Improvements North of Victoria Street Drain



Proposed Budget:

\$540,000

Estimated Recovery:

\$540,000

Budget 2021 - Port
Albert Improvements

1: 2,257



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

114.7 0 57.33 114.7 Meters

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Map 14 - Arthur Street Improvements South of Russell Street



Proposed Budget:

\$540,000

Estimated Recovery:

\$540,000

Budget 2021 - Port
Albert Improvements

1: 2,257



TOWNSHIP OF
ASHFIELD-COLBORNE-WAWANOSH

114.7 0 57.33 114.7 Meters

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Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Grader Champion 2005			
Machinery Rental	(24,575.00)	-	-
Total Revenue	(24,575.00)	-	-
Grader Champion 2005			
Salaries	4,719.05	-	-
Benefits	1,124.72	-	-
Insurance	535.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	2,838.70	-	-
Vehicle R & M - Services	11,241.01	-	-
Vehicle - Diesel	6,423.76	-	-
Total Expense	26,882.24	-	-
Total Grader Champion 2005	2,307.24	-	-
Grader Volvo 2011			
Machinery Rental	(28,225.00)	-	-
Total Revenue	(28,225.00)	-	-
Grader Volvo 2011			
Salaries	4,941.36	-	-
Benefits	1,096.30	-	-
Insurance	535.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	2,344.74	-	-
Vehicle R & M - Services	1,614.09	-	-
Vehicle - Diesel	6,719.53	-	-
Total Expense	17,251.02	-	-
Total Grader Volvo 2011	(10,973.98)	-	-
Tandem International 2020			
Machinery Rental	(19,250.00)	-	-
Total Revenue	(19,250.00)	-	-
Tandem International 2020			
Salaries	7,241.99	-	-
Benefits	1,745.38	-	-
Insurance	830.00	-	-
Vehicle License	3,727.00	-	-
Vehicle R & M - Supplies	1,080.81	-	-
Vehicle R & M - Services	3,308.07	-	-
Vehicle - Diesel	7,133.29	-	-
Total Expense	25,066.54	-	-
Total Tandem International 2020	5,816.54	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Tandem International 2016			
Machinery Rental	(16,125.00)	-	-
Total Revenue	(16,125.00)	-	-
Tandem International 2016			
Salaries	4,521.93	-	-
Benefits	1,221.35	-	-
Insurance	830.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	437.94	-	-
Vehicle R & M - Services	1,919.27	-	-
Vehicle - Diesel	6,041.13	-	-
Total Expense	14,971.62	-	-
Total Tandem International 2016	(1,153.38)	-	-
Tractor New Holland 2017			
Machinery Rental	(14,735.00)	-	-
Total Revenue	(14,735.00)	-	-
Tractor New Holland 2017			
Salaries	3,232.00	-	-
Benefits	797.34	-	-
Insurance	115.00	-	-
Vehicle R & M - Supplies	603.43	-	-
Vehicle R & M - Services	1,849.88	-	-
Vehicle - Diesel	2,760.76	-	-
Total Expense	9,358.41	-	-
Total Tractor New Holland 2017	(5,376.59)	-	-
Pickup Ford 2016			
Machinery Rental	(6,437.50)	-	-
Total Revenue	(6,437.50)	-	-
Pickup Ford 2016			
Salaries	1,623.97	-	-
Benefits	432.09	-	-
Insurance	470.00	-	-
Vehicle License	120.00	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	1,794.02	-	-
Vehicle - Gas	4,433.56	-	-
Total Expense	8,873.64	-	-
Total Ford Pickup 2016	2,436.14	-	-
Sweeper Smyth			
Salaries	-	-	-
Benefits	-	-	-
Insurance	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Vehicle License	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
Vehicle - Gas	-	-	-
	-----	-----	-----
Total Expense	-	-	-
Mower Kuhn			
Salaries	-	-	-
Benefits	-	-	-
Insurance	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
	-----	-----	-----
Total Expense	-	-	-
Grader Volvo 2009			
Machinery Rental	(36,625.00)	-	-
	-----	-----	-----
Total Revenue	(36,625.00)	-	-
Grader Volvo 2009			
Salaries	11,527.28	-	-
Benefits	2,810.78	-	-
Insurance	535.00	-	-
Vehicle R & M - Supplies	5,902.36	-	-
Vehicle R & M - Services	16,876.06	-	-
Fuel	7,997.58	-	-
	-----	-----	-----
Total Expense	45,649.06	-	-
Total Grader Volvo 2009	9,024.06	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Wheel Loader Volvo			
Machinery Rental	(10,325.00)	-	-
Total Revenue	(10,325.00)	-	-
Wheel Loader Volvo			
Salaries	3,066.09	-	-
Benefits	450.99	-	-
Insurance	270.00	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
Vehicle - Diesel	2,800.03	-	-
Total Expense	6,587.11	-	-
Total Wheel Loader Volvo	(3,737.89)	-	-
Tandem International 2019			
Machinery Rental	(17,100.00)	-	-
Total Revenue	(17,100.00)	-	-
Tandem International 2019			
Salaries	5,968.35	-	-
Benefits	1,572.80	-	-
Insurance	1,660.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	3,330.98	-	-
Vehicle R & M - Services	1,232.46	-	-
Vehicle - Diesel	8,067.84	-	-
Total Expense	21,832.43	-	-
Total Tandem Sterling 2004	4,732.43	-	-
Grader Volvo 2006			
Machinery Rental	(41,000.00)	-	-
Total Revenue	(41,000.00)	-	-
Grader Volvo 2006			
Salaries	8,039.71	-	-
Benefits	1,489.67	-	-
Insurance	535.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	364.24	-	-
Vehicle R & M - Services	379.44	-	-
Vehicle - Diesel	8,953.12	-	-
Total Expense	19,761.18	-	-
Total Grader Volvo 2006	(21,238.82)	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Tractor MF 2009			
Machinery Rental	(16,852.50)	-	-
Total Revenue	(16,852.50)	-	-
Tractor MF 2009			
Salaries	3,984.28	-	-
Benefits	1,101.78	-	-
Insurance	115.00	-	-
Vehicle R & M - Supplies	897.88	-	-
Vehicle R & M - Services	3,499.83	-	-
Vehicle - Diesel	2,564.61	-	-
Total Expense	12,163.38	-	-
Total Tractor MF 2009	(4,689.12)	-	-
Tri-Axle Trailer			
Salaries	-	-	-
Benefits	-	-	-
Vehicle R & M - Supplies	-	-	-
Total Expenses	-	-	-
Mower (Colborne)			
Salaries	-	-	-
Benefits	-	-	-
Insurance	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
Total Expense	-	-	-
Grader Volvo 2002			
Machinery Rental	(22,775.00)	-	-
Total Revenue	(22,775.00)	-	-
Grader Volvo 2002			
Salaries	6,912.63	-	-
Benefits	1,601.13	-	-
Insurance	535.00	-	-
Vehicle R & M - Supplies	339.79	-	-
Vehicle R & M - Services	374.46	-	-
Vehicle - Diesel	5,036.51	-	-
Total Expense	14,799.52	-	-
Total Grader Volvo 2002	(7,975.48)	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Pickup Ford 2012			
Machinery Rental	(4,675.00)	-	-
Total Revenue	(4,675.00)	-	-
Pickup Ford 2012			
Salaries	2,298.30	-	-
Benefits	225.18	-	-
Insurance/Licence	590.00	-	-
Vehicle R & M - Supplies	19.84	-	-
Vehicle R & M - Services	117.02	-	-
Vehicle - Fuel	2,393.60	-	-
Total Expense	5,643.94	-	-
Total Pickup Ford 2012	968.94	-	-
GMC Pickup 2011			
Machinery Rental	(2,650.00)	-	-
Total Revenue	(2,650.00)	-	-
GMC Pickup 2011			
Salaries	527.11	-	-
Benefits	138.04	-	-
Insurance	470.00	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	183.17	-	-
Vehicle - Gas	1,640.03	-	-
Total Expense	2,958.35	-	-
Total GMC Pickup 2011	308.35	-	-
Tandem International 2010			
Machinery Rental	(19,075.00)	-	-
Total Revenue	(19,075.00)	-	-
Tandem International 2010			
Salaries	6,196.26	-	-
Benefits	1,482.47	-	-
Insurance	830.00	-	-
Vehicle License	1,993.00	-	-
Vehicle R & M - Supplies	343.62	-	-
Vehicle R & M - Services	1,977.40	-	-
Vehicle - Diesel	5,958.12	-	-
Total Expense	18,780.87	-	-
Total Tandem International 2010	(294.13)	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Tractor Ford 1995			
Machinery Rental	(1,925.00)	-	-
Total Revenue	(1,925.00)	-	-
Tractor Ford 1995			
Salaries	2,394.79	-	-
Benefits	676.42	-	-
Insurance	115.00	-	-
Vehicle R & M - Supplies	98.51	-	-
Vehicle R & M - Services	2,626.54	-	-
Vehicle - Diesel	186.06	-	-
Total Expense	6,097.32	-	-
Total Tractor Ford 1995	4,172.32	-	-
Pickup Ford 2014			
Machinery Rental	(6,987.50)	-	-
Total Revenue	(6,987.50)	-	-
Pickup Ford 2014			
Salaries	681.18	-	-
Benefits	179.90	-	-
Insurance	470.00	-	-
Vehicle License	120.00	-	-
Vehicle R & M - Supplies	286.54	-	-
Vehicle R & M -Services	1,299.47	-	-
Vehicle - Gas	3,585.85	-	-
Total Expense	6,622.94	-	-
Total Pickup Ford 2014	(364.56)	-	-
Landscape Trailer			
Salaries	-	-	-
Benefits	-	-	-
Insurance	-	-	-
Vehicle License	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M -Services	-	-	-
Vehicle - Gas	-	-	-
Total Expense	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Mowers Kuhn			
Salaries	-	-	-
Benefits	-	-	-
Insurance	-	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
Total Expense	-	-	-
Grader Volvo 2006			
Machinery Rental	(34,125.00)	-	-
Total Revenue	(34,125.00)	-	-
Grader Volvo 2006			
Salaries	5,644.62	-	-
Benefits	1,809.52	-	-
Insurance	535.00	-	-
Vehicle R & M - Supplies	3,253.59	-	-
Vehicle R & M - Services	1,251.17	-	-
Vehicle - Diesel	7,960.51	-	-
Total Expense	20,454.41	-	-
Total Grader Volvo 2006	(13,670.59)	-	-
Tandem International 2007			
Machinery Rental	(22,700.00)	-	-
Total Revenue	(22,700.00)	-	-
Tandem International 2007			
Salaries	7,282.75	-	-
Benefits	2,253.47	-	-
Insurance	830.00	-	-
Vehicle Licence	-	-	-
Vehicle R & M - Supplies	874.23	-	-
Vehicle R & M - Services	11,675.48	-	-
Diesel	7,738.77	-	-
Total Expense	30,654.70	-	-
Total Tandem International 2007	7,954.70	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Tandem International 2013			
Machinery Rental	(20,900.00)	-	-
Total Revenue	(20,900.00)	-	-
Tandem International 2013			
Salaries	4,294.21	-	-
Benefits	1,181.78	-	-
Insurance	830.00	-	-
Vehicle Licence	-	-	-
Vehicle R & M - Supplies	674.20	-	-
Vehicle R & M - Services	5,412.83	-	-
Diesel	7,095.38	-	-
Total Expense	19,488.40	-	-
Total Tandem International 2013	(1,411.60)	-	-
Dodge Pickup 2018			
Machinery Rental	(2,850.00)		
Total Revenue	(2,850.00)		
Dodge Pickup 2018			
Salaries	244.53	-	-
Benefits	-	-	-
Insurance	470.00	-	-
Vehicle License	265.25	-	-
Vehicle R & M - Supplies	11.99	-	-
Vehicle R & M -Services	1,402.19	-	-
Vehicle - Gas	4,174.48	-	-
Total Expense	6,568.44	-	-
Total Dodge Pickup 2018	3,718.44		
Pickup Ford 2020			
Machinery Rental	-	-	-
Total Revenue	-	-	-
Pickup Ford 2020			
Salaries	30.46	-	-
Benefits	11.32	-	-
Insurance	470.00	-	-
Vehicle License	120.00	-	-
Vehicle R & M - Supplies	117.02	-	-
Vehicle R & M -Services	889.86	-	-
Vehicle - Gas	-	-	-
Total Expense	1,638.66	-	-
Total Pickup Ford 2020	1,638.66	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
John Deere Bulldozer			
Machinery Rental	(9,625.00)	-	-
Total Revenue	(9,625.00)	-	-
John Deere Bulldozer			
Salaries	3,130.56	-	-
Benefits	435.61	-	-
Insurance	270.00	-	-
Vehicle R & M - Supplies	-	-	-
Vehicle R & M - Services	-	-	-
Vehicle - Diesel	-	-	-
	1,575.64		
Total Expense	5,411.81	-	-
Total John Deere Bulldozer	(4,213.19)	-	-
Transfer to Equipment Reserves	32,021.51	-	-
Total Equipment	0.00	-	-
	=====	=====	=====



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Gravel Pit Farms			
Gravel Pit Farms Revenue	-	-	-
Gravel Pit Farm Rent	(9,255.24)	(12,000)	(20,000)
Transfer from Reserves (Working/Gravel/Misc./Gravel Fund)	(1,175,000.00)	(1,175,000)	-
Total Revenue	(1,184,255.24)	(1,187,000)	(20,000)
Gravel Pit Farms			
Salaries	-	1,000	1,000
Benefits	-	300	300
Licence Fees	2,872.00	3,000	3,000
Property Taxes	1,169.70	500	1,500
Materials & Supplies	-	200	200
Services	125.66	1,000	1,000
Equipment Rentals	-	2,000	2,000
Licence Application / Zoning	-	50,000	50,000
Land Acquisition	1,223,326.23	1,250,000	-
Total Expenses	1,227,493.59	1,308,000	59,000
Total Gravel Pit Farms	43,238.35	121,000	39,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Dungannon Streetlighting			
Dungannon Taxation Recovery	(6,525.00)	(6,570)	(6,525)
Transfer from Reserve / Main Street Grant	-	-	-
Total Revenue	(6,525.00)	(6,570)	(6,525)
Dungannon Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	-	500	500
Utilities - Hydro	1,158.24	4,000	1,500
Transfer to Reserve	5,366.76	2,070	4,525
LED Streetlight Installation / All Areas	-	-	-
Total Expense	6,525.00	6,570	6,525
Total Dungannon Streetlighting	-	-	-
Port Albert Streetlighting			
Port Albert Taxation Recovery	(3,192.00)	(3,192)	(3,192)
Transfer from Reserve	-	-	-
Total Revenue	(3,192.00)	(3,192)	(3,192)
Port Albert Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	-	500	500
Transfer to Reserve	2,864.93	1,942	1,942
Utilities - Hydro	327.07	750	750
Streetlight Installation	-	-	-
Total Expense	3,192.00	3,192	3,192
Total Port Albert Streetlighting	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Salford Streetlights			
Salford Streetlights Taxation Recovery	(4,500.00)	(4,500)	(4,500)
Transfer from Reserve	-	-	-
Total Revenue	(4,500.00)	(4,500)	(4,500)
Salford Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	305.28	500	500
Transfer to Reserve	3,541.44	1,250	3,000
Utilities - Hydro	653.28	2,750	1,000
Replacement of Overhead Wires	-	-	-
Total Expense	4,500.00	4,500	4,500
Total Salford Streetlighting	-	-	-
Airport Streetlights			
Airport Streetlights Taxation Recovery	(210.00)	(210)	(210)
Transfer from Reserve	-	-	-
Total Revenue	(210.00)	(210)	(210)
Airport Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	-	50	50
Utilities - Hydro	71.02	150	100
Transfer to Reserve	138.98	10	60
Streetlight Installation	-	-	-
Total Expense	210.00	210	210
Total Airport Streetlighting	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Benmiller Streetlights			
Benmiller Streetlights Taxation Recovery	(920.00)	(920)	(920)
Transfer from Reserve	-	-	-
Total Revenue	(920.00)	(920)	(920)
Benmiller Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	-	-	-
Utilities - Hydro	216.56	500	500
Transfer to Reserve	703.44	420	420
Streetlight Installation	-	-	-
Total Expense	920.00	920	920
Total Benmiller Streetlighting	-	-	-
St. Helens Streetlights			
St. Helens Streetlight Taxation Recovery	(273.00)	(273)	(273)
Transfer from Reserve	-	-	-
Total Revenue	(273.00)	(273)	(273)
St. Helens Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	-	-	-
Utilities - Hydro	182.26	250	250
Transfer to Reserve	90.74	23	23
Streetlight Installation	-	-	-
Total Expense	273.00	273	273
Total St. Helens Streetlighting	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Auburn Streetlights			
Auburn Streetlight Taxation Recovery	(1,750.00)	(1,750)	(1,750)
Transfer from Reserve	-	-	-
Total Revenue	(1,750.00)	(1,750)	(1,750)
Auburn Streetlighting			
Salaries	-	-	-
Benefits	-	-	-
Streetlights - R & M	215.86	300	300
Utilities - Hydro	475.99	1,100	750
Transfer to Reserve	1,058.15	350	700
Streetlight Installation	-	-	-
Total Expense	1,750.00	1,750	1,750
Total Auburn Streetlighting	-	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Water Department			
Water Service Rate	(601,989.98)	(597,495)	(617,600)
Benmiller Inn - Sewers	(26,800.00)	(26,400)	(31,119)
Transfer from Reserve	-	(182,380)	(306,275)
Provincial Grant	-	(751,225)	(751,225)
Water Connection Charge	(605.00)	-	-
Source Water Grant	-	-	-
Water Service Connection	(8,334.72)	-	-
Total Revenue	(637,729.70)	(1,557,500)	(1,706,219)
Water Department			
Salaries	1,225.59	1,000	1,500
Benefits	33.72	100	100
Telephone	2,727.08	3,000	3,000
Advertising	-	-	-
Insurance	2,396.58	2,000	2,500
Legal	-	-	-
Property Taxes	3,900.32	4,000	4,000
Watermain Repair & Maintenance	7,855.86	5,000	8,000
Pump House Repairs & Maintenance	34,519.52	60,000	60,000
Utilities - Hydro	17,034.55	20,000	20,000
Benmiller Inn - Sewer Service	27,149.57	26,400	31,119
Material & Supplies	-	-	-
Services	260,483.74	300,000	300,000
Source Water Protection	6,384.71	11,000	11,000
Century Heights UV System	33,181.82	100,000	240,000
Dungannon Treatment System	-	1,025,000	1,025,000
Transfer to Reserve	240,836.64	-	-
Total Expense	637,729.70	1,557,500	1,706,219
Total Water Department	0.00	-	-



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Ashfield Landfill Site			
Bag Tags	(810.00)	(500)	(900)
Tires	-	(1,000)	-
Tipping Fees	(107,202.00)	(100,000)	(100,000)
E-Waste	(986.20)	(500)	(500)
Transfer from Reserve	-	-	-
Municipal Waste Recycling Strategy Grant	-	-	-
Scrap Metal	(2,628.00)	(500)	(2,500)
Total Revenue	(111,626.20)	(102,500)	(103,900)
Ashfield Landfill Site			
Salaries	49,941.21	50,000	50,000
Benefits	5,065.71	5,000	5,000
Office Supplies	943.63	100	1,000
Advertising	102.67	150	150
Insurance	597.31	600	600
Property Taxes	9,082.24	8,000	9,000
Telephone	120.00	150	150
Miscellaneous	-	-	-
Engineering	18,528.30	22,000	18,500
Transfer of Shingles off Site to Recycler	10,502.18	15,000	15,000
Building Services	648.38	500	500
Building Supplies	-	-	-
Training	-	-	-
Materials & Supplies	990.38	750	750
Machinery Rental	13,057.50	20,000	20,000
Utilities - Hydro	773.14	1,000	1,000
Services	4,449.66	5,000	5,000
Transfer to Reserves	-	-	-
Capital - Internet Line to Landfill Scale Building	-	-	2500
Audit - Consultant for Landfilling & Recycling	5,739.78	7,500	
Total Expense	120,542.09	135,750	129,150
Total Ashfield Landfill Site	8,915.89	33,250	25,250



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Wawanosh Landfill Site			
Bag Tags	-	-	-
Tires	-	-	-
Sale of Land	-	-	-
Transfer from Reserve	-	-	-
Land Rent	-	-	-
	-----	-----	-----
Total Revenue	-	-	-
Wawanosh Landfill Site			
Salaries		-	-
Benefits	-	-	-
Miscellaneous	-	-	-
Advertising	-	-	-
Insurance	-	-	-
Property Taxes	-	-	-
Legal	-	-	-
Engineering	14,346.15	16,000	20,000
Water Quality Analysis	-	-	-
Trenching	-	-	-
Machinery Rental	-	1,000	1,000
Material & Supplies	-	-	-
Services	-	-	-
	-	-	-
Capital - Decommission Wells	2,945.20	8,000	-
	-	-	-
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Total Expense	17,291.35	25,000	21,000
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Total Wawanosh Landfill Site	17,291.35	25,000	21,000
	=====	=====	=====



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
ACW Waste Collection			
Bag Tags	(100,777.00)	(70,000)	(80,000)
Garbage Bin Recoveries	-	-	-
	-	-	-
Total Revenue	(100,777.00)	(70,000)	(70,000)
ACW Waste Collection			
Miscellaneous	-	-	-
Office Supplies	-	-	-
Advertising	-	-	-
Bag Tags	-	-	-
Mid-Huron Share Closure Costs	4,700.00	5,000	5,000
Services	66,046.44	68,000	70,000
	-	-	-
	-	-	-
Total Expense	70,746.44	73,000	75,000
Total ACW Waste Collection	(30,030.56)	3,000	5,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Ashfield General Recycling			
Province of Ontario		-	-
Total Revenue	-	-	-
Ashfield General Recycling			
Relocation of Recycling Area	-	-	-
Services	3,899.49	11,500	-
Total Expenses	3,899.49	11,500	-
Total Ashfield General Recycling	3,899.49	11,500	-
ACW Recycling Collection			
Waste Diversion Grant	(56,905.12)	(50,000)	(50,000)
Total Revenue	(56,905.12)	(50,000)	(50,000)
ACW Recycling Collection			
Advertising		-	-
Office Supplies	-	-	-
Miscellaneous	-	-	-
Services	131,046.56	135,000	140,000
Total Expense	131,046.56	135,000	140,000
Total ACW Recycling Collection	74,141.44	85,000	90,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Municipal Drains ***			
Tile Loan Inspection Fees	-	-	-
Provincial Grants	(20,981.70)	(25,000)	(25,000)
	-	-	-
Total Revenue	(20,981.70)	(25,000)	(25,000)
Municipal Drains ***			
Office Supplies	-	-	-
Advertising	-	-	-
Association Membership	360.00	200	200
Courier	-	-	-
Drainage Superintendent Services	42,877.72	50,000	50,000
	-	-	-
Total Expense	43,237.72	50,200	50,200
Total Municipal Drains	22,256.02	25,200	25,200



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Building ***			
Building / Plumbing Permit Fees	(363,181.27)	(262,000)	(290,000)
Septic Permit Fees	(26,150.00)	(12,000)	(18,000)
Planning Review Fees / Sewage System	(3,162.00)	(3,000)	(3,000)
Grading Deposit Admin Fees	(100.00)		(500)
Transfer of Vehicle to Public Works			(20,000)
Other Wages Recovery	-	-	
Transfer from Reserves	-	(38,750)	(45,250)
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Total Revenue	(392,593.27)	(315,750)	(376,750)
Building ***			
Salaries	147,941.87	174,000	185,000
Benefits	37,825.91	44,500	50,000
Clothing Allowance	346.16	-	700
Office Supplies	1,007.36	1,000	1,500
Courier	-	-	-
Office Equipment - R & M Supplies / Services	1,503.99	1,500	2,000
Telephone	300.00	300	300
Advertising	164.34	-	-
Association Membership	332.00	1,100	1,100
Miscellaneous	44.77	-	-
Legal	528.74	10,000	10,000
Inspections - Travel	251.26	-	500
Meetings - Registration	100.00	500	500
Meetings - Travel	22.51	300	300
Meetings - Meals	-	200	200
Contracting Services	-	5,000	5,000
Land Manager	3,088.62	3,000	3,100
Sewage System Information Package	4,426.66	4,000	1,000
Conferences - Registration	405.00	1,000	1,000
Conferences - Accommodations	-	600	600
Conferences - Travel, Parking & Taxi	-	500	500
Conferences - Meals	-	300	300
Training - Registration	1,332.87	3,000	3,000
Training - Accommodations	486.41	1,500	1,500
Training - Travel, Parking & Taxi	957.24	1,000	1,000
Training - Meals	315.20	500	500
Rent - Municipal Office	18,000.00	18,000	18,000
Vehicle - Insurance	470.00	500	500
Vehicle - License	120.00	150	150
Vehicle R & M - Supplies	305.68	500	500
Vehicle R & M - Services	1,930.12	1,000	1,000
Vehicle - Gas	1,896.19	1,800	2,000
Port Albert Servicing Review	30,315.65	30,000	15,000
Transfer to Reserves	131,186.79	-	-
Capital - New Vehicle	-	-	45,000
Office Equipment / Computers	6,363.74	10,000	5,000
Upgrade/Replace Building Software for e-Permitting	-	-	20,000
Dungannon Lot Development	624.19	-	-
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Total Expense	392,593.27	315,750	376,750
Total Building	-	-	-
	=====	=====	=====



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Development & Planning Administration ***			
Zoning Certificates	(10,950.00)	(6,000)	(8,000)
Planning Application Fees	(29,852.00)	(15,000)	(30,000)
Payment In Lieu of Parkland	(5,250.00)	-	-
SLED Funding (County of Huron)	-	-	(5,000)
Total Revenue	(46,052.00)	(21,000)	(43,000)
Development & Planning Administration ***			
Salaries	14,294.02	3,000	30,000
Benefits	3,869.94	750	8,000
Office Supplies	-	-	1,000
Advertising	754.04	-	1,000
Legal	4,849.68	5,000	10,000
Contracting Services	1,238.75		5,000
Miscellaneous	-	-	-
County Portion of Planning Application Fees	3,682.00	10,000	10,000
Transfer to Reserve Fund	5,250.00	-	-
Port Albert Landfill Study	7,413.71	9,000	15,000
Official Plan Review	-	-	15,000
Zoning By-Law Review	-	-	10,000
Dungannon Lot Development	-	-	5,000
Servicing Capacity Study - Benmiller and Saltford	-	-	25,000
Benmiller Sewage System Long Term Viability Study	-	-	10,000
Nitrate Studies - Benmiller, Saltford, Nile and Dungannon	-	-	10,000
Total Expense	41,352.14	27,750	155,000
Total Planning Administration	(4,699.86)	6,750	112,000



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
General Recreation ***			
Softball Revenue	-	(2,500)	(2,500)
St. Helens Hall Rent	-	-	-
St. Helens Hall Donations	-	-	-
Dungannon Park Donations	(2,700.00)	-	-
Petrie Park Donations	-	-	-
Benmiller Hall - Donations	-	-	-
Ashfield Park Rent	-	(150)	(150)
Benmiller Hall / Diamond Rental	-	-	-
Transfer from Reserves	-	-	-
Total Revenues	(2,700.00)	(2,650)	(2,650)
General Recreation ***			
Auburn Hall - ACW Share	4,349.71	2,500	5,400
Auburn Library	-	-	-
Ashfield Park	7,043.24	8,000	8,000
Softball Program	200.00	3,500	3,500
Miscellaneous	387.68	500	500
Ball Diamond Maintenance	258.18	-	-
Colborne Parks	1,115.26	1,000	1,200
Petrie Park / Playground Equipment	228.66	6,500	-
Donnybrook/St. Helens/Hawkins/Hope/Zion Cemetery	2,456.73	3,000	3,000
Dungannon Park	1,000.00	1,000	1,000
Dungannon Lots	299.76	500	500
Goderich Recreation - ACW Share	10,000.00	10,000	10,000
Lucknow Community Centre	2,340.66	3,000	3,000
Dungannon Ball Park	-	500	500
Lucknow Recreation - ACW Share	186,551.60	217,800	238,900
Playground Equipment	4,000.00	15,000	-
Benmiller Hall Renovation / Township Contribution	-	-	-
Dungannon Park (Elevation/Parking/Waterline/Hydro/Etc.)	23,368.05	20,000	-
Dungannon Park Sidewalks	-	-	20,000
Transfer to Reserves	2,700.00	-	-
Total Expenses	246,299.53	292,800	295,500
Total General Recreation	243,599.53	290,150	292,850



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
St Helens Hall			
Donations	(444.60)	-	-
Rental Revenues	(330.00)	(1,500)	(1,500)
Fundraising	(1,628.40)	-	-
Transfer from Fundraising Reserve	-	-	(14,797)
	-	-	-
	-	-	-
	-	-	-
Total Revenue	(2,403.00)	(1,500)	(16,297)
St Helens Hall			
Advertising	110.00	200	200
Insurance	739.20	700	700
Utilities - Propane	1,479.47	2,000	2,000
Utilities - Hydro	1,246.07	1,500	1,500
Utilities - Water	75.00	350	350
Building - R & M - Services	2,710.76	2,500	2,500
Building - R & M - Supplies	389.08	2,750	2,750
Grass Cutting / Grounds Maintenance	241.92	500	500
Snow Removal	449.68	1,000	1,000
Transfer to Reserves	1,990.60	-	-
Capital - Renovations	-	-	-
Capital - Playground Equipment	-	-	18,800
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
Total Expense	9,431.78	11,500	30,300
Total St Helens Hall	7,028.78	10,000	14,003



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Benmiller Ball Diamonds			
Revenue	-	(3,100)	(3,100)
Total Revenue	-	(3,100)	(3,100)
Benmiller Ball Diamonds			
Grass Cutting & Grounds Maintenance	3,260.00	10,000	10,000
Materials & Supplies	233.10	500	500
	-	-	-
Total Expense	3,493.10	10,500	10,500
Total Benmiller Ball Diamonds	3,493.10	7,400	7,400



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Benmiller Community Hall			
Donations	(450.00)	-	(6,300)
Rental Revenues	(1,600.00)	(7,500)	(7,500)
Fundraising	(453.00)	-	-
Sign Space Rental	-	-	-
Transfer from Reserve	-	-	-
	-	-	-
	-	-	-
Total Revenue	(2,503.00)	(7,500)	(13,800)
Benmiller Community Hall			
Insurance	1,239.25	1,200	1,200
Website	540.00	-	-
Utilities - Propane	1,177.44	2,500	2,500
Utilities - Hydro	1,359.82	1,500	1,500
Utilities - Water	1,360.00	1,400	1,400
Building - R & M - Services	3,210.95	8,500	8,500
Building - R & M - Supplies	141.56	1,000	1,000
Grass Cutting / Grounds Maintenance	-	-	-
Snow Removal	617.50	1,500	1,500
Transfer to Reserves	-	-	-
Paving Parking Lot At Hall Only	19,105.39	17,000	-
Air Conditioner/Heat Pump	-	-	6,300
	-	-	-
Total Expense	28,751.91	34,600	23,900
Total Benmiller Community Hall	26,248.91	27,100	10,100



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Colborne Cemetery			
Foundation Charges	-	(1,000)	-
Mausoleum Storage Fees	(240.00)	(300)	(300)
Miscellaneous	(240.00)	-	-
Burial Charges	(10,135.00)	(10,000)	(10,000)
Burial Permits	-	-	-
Transfer from Reserve	-	-	-
Share of Lot Sales	(12,085.00)	(10,000)	(10,000)
Total Revenue	(22,700.00)	(21,300)	(20,300)
Colborne Cemetery			
Salaries	28,096.85	26,500	31,000
Benefits	3,374.95	3,200	3,800
Burial Permits	339.00	300	300
Office Supplies	24.30	100	100
Telephone	60.00	100	100
Advertising	-	250	250
Association Memberships	214.58	1,000	1,000
Insurance	497.32	500	500
Meetings - Registrations	-	250	250
Meetings - Travel	-	-	-
Legal	-	-	-
Miscellaneous	-	500	500
Small Tools	929.90	1,000	1,000
Utilities - Hydro	2,664.16	2,000	2,500
Building R & M - Services	1,237.00	1,500	1,500
Building R & M - Supplies	543.56	1,000	1,000
Materials & Supplies	3,441.53	2,500	3,000
Services	-	-	-
Opening & Closing Graves	2,688.00	3,000	3,000
Machinery Rental	-	-	-
Fuel	719.83	1,200	1,200
Equipment R & M - Services	983.37	100	500
Equipment R & M - Supplies	213.48	1,000	1,000
Columbarium	-	-	-
	-	-	-
	-	-	-
Total Expense	46,027.83	46,000	52,500
Total Colborne Cemetery	23,327.83	24,700	32,200



Township of Ashfield-Colborne-Wawanosh

Budget 2021

Account Description	2020 Year Actual	2020 Year Budget	2021 Year Budget
Total (Surplus)/Deficit	(1,010,981.81)	-	6,762,204



Township of Ashfield-Colborne-Wawanosh General Budget

General Revenues

The General Revenue department includes the amount of monies received from tax dollars, bank interest, Payments In-Lieu, Ontario Municipal Partnership Fund, and Aggregate Resource program.

In 2021 we will receive \$ 23,100 more funding from the province under the OMPF Fund.

The amounts noted in the general levy section indicate the amounts that would be raised if we proceed with the no increase in the Township Levy over 2020. Please refer to the Tax Rate Calculation in Section 5 for further detail on this topic.

Council

All expenses regarding members of Council are included in this section.

Throughout the office renovation/addition, certain upgrades to council chambers were added during construction out of necessity and/or practicality. Modular conference tables will allow for physical distancing to be maintained once in-person meetings resume. Upgraded audio/video equipment will allow for live-streaming and virtual attendance of regular council meetings. These items will be funded through COVID-19 funding we received as part of the Safe Restart Agreement.

We have included a line item for a Community Group Kiosk, as requested by the Dungannon Community Alliance. If Council decides to approve the request in Section 8, the Kiosk for Dungannon Park could be funded from the Kiosk reserve.

General Administration

Revenues are all general in nature.

In the last few months, several grant applications have been made for proposed projects in 2021. These projects are dependent on funding approval.

- Municipal Asset Management Program for an updated asset management plan and asset management program development
- OTF Resilient Communities Fund for the community support coordinator position
- Municipal Modernization Funding for implementing meeting management software and website redesign/update

Land rent in this section up until 2020 was for the gravel pit farm properties. For the 2021 budget, these revenues have been allocated to the gravel pit department.

Building Rent is collected from our Building Department.

Expenses include all administration staff and other various expenses related to administration.

Grants to Organizations, see detailed proposal in the "Grants to Organizations" Section 8.

We have included a summer student position for 2021, anticipating that we will be moved in to the new office and have the space to accommodate additional staff. We have applied to the 2021 Canada Summer Jobs program, which, if approved, would provide funding for up to 75% of wages for this position.

The latest provincial asset management regulation, O. Reg. 588/17, requires all municipalities to have a comprehensive asset management plan in place by July 1, 2024. An updated asset management plan continues to be a condition for funding under many other provincial and federal programs. We need to continue with the plan with updating the data each year, which is a web-based program from City Wide, and there are associated license fees that have been included in the budget.

We have, and are required by the Provincial Government, to have an "Energy Conservation and Demand Management Plan", updating the data and submitting reports by July 1st of each year. We have included this item in the budget.

We have included in this year's budget a small amount for any computer equipment that may be needed to be replaced or upgraded throughout the year. Also included is the replacement of our telephone system and the replacement of our existing folding machine with an upgraded folding/stuffing machine.

The balance of the \$1.7 million budgeted for the office renovation/addition in 2020 was transferred to reserves at the end of 2020 and carried forward to the 2021 budget on Page 4.

Conservation Authorities

The Maitland Valley Conservation Authority has their request for funding as discussed at one of our Council meetings.

New this year is the shoreline hazard mapping project, which will take place over the next three years. See details in Section 7.

We have included the tree planting program which Council agreed to proceed with a number of years ago.

Protective Inspection & Control

This department includes by-law enforcement, animal control, policing costs, Lucknow & District Fire Department share, North Huron Fire Department share, Goderich Fire Department share, Lucknow Medical Centre share, Emergency Measures Ontario, livestock evaluator, fence viewers, and weed control.

We have included the O.P.P. estimates for 2021 in the budget, which is approximately \$ 40,000 lower than 2020.

We have included the various Lucknow District Fire Board and Goderich Fire Board budgets, as well as the Lucknow Medical Board budget, as discussed at one of our recent council meetings.

Keppel Creek is our by-law enforcement officer. They work for a number of Huron County municipalities and we guarantee them 4 hours a week, 52 weeks a year. Any time over and above they charge us a set hourly rate.

As recommended by the Lucknow District Fire Board, we have included in the budget \$50,000 towards the fire truck replacement reserve.

Under the Police Services Act, municipalities are required to develop and adopt a community safety and well-being plan, which we have included in this year's budget.

Roads Administration

We have included a detail proposal of the Road Administration budget. This includes revenues such as entrance fees, and work completed and invoiced to the various cottage associations on unassumed roads.

Also included is the rental fee of the Ashfield Shed to the Huron County Ambulance for the use of the office at the shed. The rental agreement with Carepartners for space at the Wawanosh Shed ended in 2020.

The Road Administration expenses includes the Public Works Superintendent wages and expenses, along with the general liability insurance for the road department.

Any equipment that is no longer needed and/or replaced is posted on the GovDeals website and the municipality sells this equipment online for a minor administration fee. In the past this has worked out very well for the municipality.

We have included two summer student positions for the public works department. We have also applied to the 2021 Canada Summer Jobs program for these two positions, which, if approved, would provide funding for up to 75% of wages for these positions. The public works summer students will be responsible for the general ground maintenance of municipal property. Duties will include grass cutting, trimming, garbage pickup, general building repairs and maintenance, parks and playground maintenance, washing vehicles and public works equipment, as well as assisting with cemetery and landfill site tasks.

Roads Overhead

Roads Overhead includes items that cannot be charged to a specific job. Such items are motor oil, training for roads employees, and clothing allowance. Included in the clothing allowance are the Township costs for providing the orange and yellow, shirts, vests, coats, and coveralls for the road department employees. Overhead wages include sick days, bereavement days, statutory holidays, training, and seminars for the road department employees.

Public Works Operating Expenses

Each job has a budget which includes actual wages and benefits when working on the particular job, material and supplies, services provided by outside agencies, and equipment rental.

Equipment Rental is charged to the actual job for the Township equipment only used on a particular job. For example:

Job (Grading Roads) – 2006 Champion Grader – 4 hours @ \$50 / hour = \$180

Therefore, the revenue for this grader is applied to the grader, to offset the expenses of the grader. The revenue is offset by an expense to the “Grading & Scarifying” Section of the budget to give us an actual cost associated with the work being performed. This charge is an in and an out entry and does not affect the budget, but rather to give us a better picture of the true expense to the work performed.

We do not budget for equipment repairs as our machinery rental rates should cover and exceed the actual costs and with the balance going into the Equipment Replacement Reserve. We do keep track of the costs to each piece of Township equipment. Wages are charged to the equipment when work is being done on the equipment by Township Employees such as repairs and regular maintenance.

Roads Capital

We have provided Council with a “Draft Capital Budget” for consideration. This year’s roads capital budget is significantly larger than previous years with the inclusion of the various Port Albert drainage projects. We have included all of the Port Albert projects to provide a picture of what will need to be budgeted for in the upcoming years. For each of the 14 projects proposed in Port Albert, we have included estimated costs to be recovered from property owners once the project is completed. Keep in mind that this is only a rough estimate of probable costs and expected cost recovery for the various projects.

We have provided under “Public Works / Landfills” Section 6, a list of options for Council’s consideration in regards to possible Capital Projects.

The proposed Capital Budget is the recommended budget prepared by the Public Works Superintendent, but can be changed as Council sees fit by picking and choosing any of the possible options provided in your binder under Section 6.

We have included in the revenues the Transfer from the reserves, the OCIF Grant and the Gas Tax Grant which are ongoing, the approved ICIP Grant for Birch Beach Road Bridge, along with the Community Benefit Fund, provided by the K2 Wind Project. Also included is the transfer from the 2020 General Surplus and the Port Albert Road Construction Reserve, in addition to the estimated residents share of costs for the drainage and road projects in Port Albert.

Gravel Pit Farms

We have included the budgeted costs to operate and maintain the various gravel pits owned by the Township.

Revenue in this section is farm rent on four of the gravel pit properties.

We have included costs for the gravel pit license and zoning amendment for the Reid farm which was purchased last year.

Streetlighting

Streetlighting is a user pay system, and does not affect the municipal tax rate. We have streetlights in:

- ✓ Dungannon
- ✓ Port Albert
- ✓ Saltford
- ✓ Airport
- ✓ Benmiller
- ✓ St. Helens
- ✓ Auburn

We have prepared a separate report in regards to the streetlight rates for 2021 in the "Special Area Rates Water / Streetlights" Section 4. No changes are recommended.

As Council may recall, new LED streetlights were installed in all areas in 2019. These energy-efficient streetlights have reduced the operating costs and allowed for increased contribution to the streetlight reserves.

Water Department

The municipal water systems are a user pay system, and do not affect the municipal tax rate. We have the waterworks systems as one separate department as Council agreed to proceed with a blended rate as recommended by staff and our engineers for:

- ✓ Dungannon
- ✓ Century Heights (Includes Saltford / Maitlandview Estates)
- ✓ Huron Sands
- ✓ Benmiller
- ✓ Amberley Beach
- ✓ South Lucknow

Benmiller Inn owns, operates, and maintains the Benmiller Inn sewage treatment plant. They provide the sewer service to the Benmiller Estates subdivision. We pay the Benmiller Inn each year for the homes in the subdivision and include the amount on the tax bill for each home every year.

South Lucknow and Amberley water provides our residents in those areas water. The water is purchased and operated and maintained by the Township of Huron-Kinloss at a rate of 1.25 times their regular rate.

We have prepared a separate report in regards to the water rates proposed for 2021 in the "Special Area Rates Water / Streetlights" Section 4. Council approved the phase in of increasing the rates from 2020 to 2025, in order to comply with the regulations of building reserves to replace aging infrastructure and future repairs.

In 2002 a policy was adopted whereby any surplus/deficit was transferred to/from reserves.

The new MOE regulations regarding the operations of municipal water systems continue to increase the costs of supplying water for residents.

As Council may recall, we received notice of approved funding under the Investing in Canada Infrastructure Program (ICIP) Green Stream for the Dungannon Drinking Water System Arsenic Treatment, Reservoir and Pump Station project. The federal government is contributing 40 percent and the Government of Ontario is contributing up to 33.33 percent of total eligible costs. ACW is responsible for the remaining costs, which will be transferred from reserves, as shown on page 31 of the budget.

We have also included in the 2021 budget the replacement of the Century Heights UV System. The contract for the project was awarded at a recent council meeting.

Landfill, Waste Collection, Recycling

The landfill budgets include the costs for the operation of the Ashfield landfill site and the ongoing monitoring at the closed Wawanosh landfill site and old Ashfield site.

In the Ashfield landfill site budget are the e-waste program, and our shingle transfer program.

All garbage goes to the Ashfield landfill site and the Mid-Huron landfill site is only for hazardous waste.

ACW waste collection is a separate budget which includes the revenues from the sale of bag tags.

ACW recycling collection the revenues are from the WDO Grant to reflect the 50 percent grant of last year's actual costs for recycling pickup.

We entered a new contract with Waste Management in April 2020.

Ashfield general recycling are the expenses from the recycling bins located at the Ashfield Landfill Site. These recycling bins were removed in 2020.

We have included the cost to run an internet line from the road to the Ashfield landfill scale building, as quoted by Hurontel last year. This will allow for a debit machine and updated computer system to be set up at the landfill site in the future.

Municipal Drains

This is a user pay budget except for the Drainage Superintendents wages. The province provides a 50 percent funding for these expenses, provided they don't change the legislation. Our Drainage Superintendent is Jeremy Taylor of R.J. Burnside of Wingham. Any municipal drain repairs go through Mr. Taylor and his staff to arrange to have repaired. It is very difficult to budget for this item as it depends what work is requested or required by the landowners.

Building Department

All expenses related to building, septic, and plumbing are included in this budget.

In order for building department staff to maintain their designations, they are required to maintain a certain amount of training each year. We have included some funds for training in the budget for 2021.

We charge rent to the building department which is revenue to the Administration of \$ 18,000, as under the Act, the requirements are that the Building Department ensure that true actual costs to operate this department are being used, and if a surplus occurs, we are required to transfer into a Building Department Reserve.

We have also included the continuation of the Port Albert Servicing Review that was approved in 2018. The amount included is the expected budget for B.M. Ross to complete the review.

This year the building department pickup truck will be transferred to the public works department. We have included in the 2021 budget a new vehicle for the building department.

Development & Planning Administration

Revenues from this budget are zoning certificates, which are prepared by the Chief Building Official, usually during a real estate sale. The building department charges their time for the preparation of the certificates to this department.

Expenses in this department are the costs associated with Planning and the application fees that are shared with the County of Huron Planning Department.

We have included the Port Albert Landfill Study, which was initiated in 2020 and is anticipated to be completed this year

Official Plan Review/ Zoning By-Law Review – there will be expenses related to these reviews which we have included in this year's budget.

Dungannon Lot Development – we have received approval from the County of Huron's Supporting Local Economic Development (SLED) program for the development of the vacant lots in Dungannon. Funding up to \$10,000 will be distributed once the project is complete.

Servicing Capacity Study – Benmiller and Saltford Water – staff is recommending that we do this study in light of the new development in these areas. It must be determined whether new development can be supported on the existing systems or whether it will require additional infrastructure.

Benmiller Sewage System Long-Term Viability Study – Staff is recommending that we review the Benmiller sewage treatment plant in light of the age of system and the risk of system failure. The municipality is responsible for providing this service to residents. It is important that we understand our options for sustainably providing this service.

Nitrate Studies – Benmiller, Saltford, Nile and Dungannon - upon the recommendation of the CBO, the proposed studies are needed to assist with determining appropriate lot sizes and servicing requirements.

General Recreation

We have included the proposed Lucknow Joint Recreation Board Budget amounts in this department.

We have also included the flat donation payment that we make each year to the Goderich Recreation Department of \$ 10,000 which has not been increased since amalgamation in 2001.

We have included the grass cutting for the surrounding abandoned cemeteries.

This department includes the Auburn Hall Share, Ashfield Park, Colborne Parks, Dungannon Lots, and our softball program.

We have included the proposed estimated costs of our share of the hydro for the Lucknow Community Centre.

We have provided the Dungannon Park proposed work to be done by the Public Works Department for the sidewalks in Dungannon Park.

We have included budgets for the St. Helens Hall, Benmiller Community Hall, and the Benmiller Ball Diamonds. These departments indicate estimated revenues and expenditures for each. Deficits are covered by the municipality.

We have included the playground equipment at St. Helens Hall, which will be funded by the playground equipment fundraising reserve and the municipality.

We have included the air conditioner/heat pump at the Benmiller Community Hall, which was discussed at a recent council meeting. This will be funded by the generous donation from the Charles H. Ivey Foundation.

The bookings and maintenance of the Benmiller Ball Diamonds are being completed by the Lucknow Recreation Department.

Cemetery

We have prepared the proposed budget for the "Colborne Cemetery". The cemetery is funded by tax dollars as well.

Our Cemetery Caretaker not only cuts the grass at the Cemetery but also travels with the unit with a truck and trailer and cuts the Municipal Office, Maitlandview and Century Heights Parkland, Dungannon Parks, Dungannon Lots, and the Benmiller and Dungannon Well properties, which his time is billed to the appropriate budgets to reduce the Colborne Cemetery.

New this year, the Cemetery Caretaker will also be maintaining the Ashfield Park. It is anticipated that the public works summer students will be available to assist with the added responsibilities in this department.

2021 Statement of Reserves

<u>Reserves</u>	<u>2019 Balance</u>	<u>2020 Transfers</u>	<u>2020 Balance</u>	<u>2021 Proposed</u>	<u>2021 Balance</u>
COVID-19	-	100,000.00	100,000.00	-	100,000.00
Working Capital	1,188,848.94	(358,211.21)	830,637.73	-	830,637.73
Maitland Trail	1,500.00	-	1,500.00	-	1,500.00
Emergency Measures	15,000.00	-	15,000.00	-	15,000.00
Disabilities Act	2,500.00	-	2,500.00	-	2,500.00
Road Equipment	193,309.28	32,021.51	225,330.79		225,330.79
Roads	368,979.65	-	368,979.65	-	368,979.65
Group Benefits	22,861.00	-	22,861.00	-	22,861.00
Legal Survey / Lake Roads	10,000.00	-	10,000.00	-	10,000.00
Election	15,000.00	-	15,000.00	-	15,000.00
Office Equipment	12,500.00	-	12,500.00	-	12,500.00
Gravel Pit	115,990.00	(115,990.00)	-	-	-
PSAB	15,000.00	-	15,000.00	-	15,000.00
Miscellaneous	752,007.36	(677,007.36)	75,000.00		75,000.00
Building Department Building Department Page 36	706,425.58	(425,813.21)	280,612.37	(45,250.00)	235,362.37
911 Reserve	10,000.00	-	10,000.00	-	10,000.00
Bridge Replacement	81,377.00	-	81,377.00	-	81,377.00
Ashfield Landfill	34,000.00	-	34,000.00	-	34,000.00
Wawanosh Landfill	11,000.00	-	11,000.00	-	11,000.00
Olympia Replacement	10,000.00	-	10,000.00	-	10,000.00
Fire Truck Replacement Protective Inspection & Control Page 6	100,000.00	-	100,000.00	50,000.00	150,000.00
McGaw / CP Line Inter	12,000.00	-	12,000.00	-	12,000.00
Modernization Grant	583,183.00	(583,183.00)	-	-	-
Cannabis Grant	15,000.00	-	15,000.00	-	15,000.00
St. Helens Hall Renovation	6,629.49	-	6,629.49	-	6,629.49
KIOSK's Kiosks Page 2 (DCA)	4,921.41	(1,742.27)	3,179.14	(1,500.00)	1,679.14
St Helens Fundraising Playground Equipment Page 39	12,806.57	1,990.60	14,797.17	(14,797.17)	-
Port Albert Rd Construction Roads Capital Page 14	-	175,000.00	175,000.00	(175,000.00)	-
Safe Restart (COVID19) Council Chambers Equipment Page 2	-	189,100.00	189,100.00	38,000.00 (45,000.00)	182,100.00
Dungannon Park	-	2,700.00	2,700.00	-	2,700.00
Office Renovation/Addition Office Addition/Reno Page 2	-	813,713.16	813,713.16	(813,713.16)	-
General Surplus Road Capital Page 14	559,530.49	451,705.06	1,011,235.55	(1,011,235.55)	-
Total Reserves	4,860,369.77	(395,716.72)	4,464,653.05	(2,018,495.88)	2,446,157.17

2021 Statement of Reserves - User Pay

	<u>2019 Balance</u>	<u>2020 Transfers</u>	<u>2020 Balance</u>	<u>2021 Proposed</u>	<u>2021 Balance</u>
<u>Reserves</u>					
ACW Water Department Water Department Page 31	516,085.10	240,836.64	756,921.74	(306,275.00)	450,646.74
Benmiller Lights	8,155.80	703.44	8,859.24	420.00	9,279.24
Airport Lights	1,047.43	138.98	1,186.41	60.00	1,246.41
Saltford Lights	2,075.71	3,541.44	5,617.15	3,000.00	8,617.15
Dungannon Lights	4,198.06	5,366.76	9,564.82	4,525.00	14,089.82
Port Albert Lights	39,957.62	2,864.93	42,822.55	1,942.00	44,764.55
St. Helens Lights	791.95	90.74	882.69	23.00	905.69
Auburn Lights	2,778.94	1,058.15	3,837.09	700.00	4,537.09
Pages 27 - 30					
<u>Joint Board Reserves</u>					
Lucknow Minor Hockey	5,700.00	-	5,700.00	-	5,700.00
Lucknow Arena Paving Lot	55,000.00	-	55,000.00	-	55,000.00
Lucknow Medical Centre (ACW & HK) Clinical Equip	20,000.00	17,207.53	37,207.53	-	37,207.53
Lucknow Memorial	14,364.81	(1,325.00)	13,039.81	-	13,039.81
Lucknow Recreation (BP)	350.00	-	350.00	-	350.00
<u>Total Reserves</u>	670,505.42	270,483.61	940,989.03	(295,605.00)	645,384.03



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

2020 Statement of Reserve Funds

	<u>2019 Balance</u>	<u>2020 Adjust</u>	<u>2020 Balance</u>	<u>2021 Proposed</u>	<u>2021 Balance</u>
ACW Parkland Fees	9,097.68	5,350.58	14,448.26		14,448.26
Parks Reserve (A)	1,613.61	19.35	1,632.96		1,632.96
Impost Reserve (Col)	50,898.86	610.42	51,509.28		51,509.28
Develop Charges (Col)	17,149.11	205.68	17,354.79		17,354.79
Develop Charges (A)	10,553.40	126.56	10,679.96		10,679.96
Gravel Pit Reserve (Col)	23,509.47	(23,509.47)	-		-
Colborne Cemetery Bequest	26,988.23	323.64	27,311.87		27,311.87
Gas Tax Fund Roads Capital Page 14	227,039.47	(221,999.98)	5,039.49	171,959.56 (175,000.00)	1,999.05
OCIF Formula Grant Roads Capital Page 14	106,168.42	(47,499.75)	58,668.67	238,800.00 (290,000.00)	7,468.67
Community Benefits Fund	257,308.52	209,872.62	467,181.14	700,000.00 (1,100,000.00)	67,181.14 -
Total Reserve Funds	<u>730,326.77</u>		<u>653,826.42</u>		<u>199,585.98</u>

4.7 Schedule "A" lists the current application and permit fees of general application which ACW intends to impose or expects will be imposed on K2 Wind related to the Project. ACW agrees that if K2 Wind is required to pay fees for Project Agreements and Permits in addition to those set out in Schedule "A," or fees exceeding the fees set out in Schedule "A" by more than the percentage increase in the Ontario Consumer Price Index (All Items) after the Effective Date ("Additional Payments"), K2 Wind shall be entitled to reduce its first Annual Payment to the Fund by the amount of such Additional Payments, and if the amount of such Additional Payments is not fully recovered by reducing the first Annual Payment, subsequent Annual Payments shall be reduced until the Additional Payments have been fully recovered. For greater certainty, Additional Payments shall include any portion of Building Permit fees related to or calculated with respect to wind turbine components other than the foundation.

5. **Landowner Contact Information**

5.1 K2 Wind may make annual payments directly to the registered owner or owners, as shown on the tax roll for each year, of each parcel of land in the Municipality that is improved, as of the Effective Date, with a residential dwelling that is located wholly or in part within one kilometre of any Wind Project turbine. To facilitate such payments, ACW shall annually give K2 Wind a list of landowner contact information as shown on the tax roll for parcels to be identified to ACW by K2 Wind, such list to be provided within 30 days after ACW receives the tax roll.

6. **Use of the Fund**

6.1 ACW agrees that the Fund shall be used exclusively for Municipal Projects as herein enumerated, and for no other purpose.

6.2 ACW shall consult with K2 Wind in advance of selecting Municipal Projects to be financed in whole or in part by monies from the Fund and ACW shall give due consideration to any comments or input that K2 Wind may offer with respect to selection of said Municipal Projects.

6.3 Prior to any material or significant expenditure of monies from the Fund ACW shall :

- (a) Present such expenditure and the relevant Municipal Project as agenda items to be considered for approval by ACW's Council during a scheduled public meeting; or
- (b) If public approval of the expenditure by ACW's Council is not required or is not appropriate, give K2 Wind ten (10) days notice in writing in advance of the expenditure from the Fund, specifying the intended expenditure.

6.4 ACW acknowledges and agrees that ACW must have the legal jurisdiction to undertake and finance the Municipal Projects selected for funding through the Fund. The Parties agree that the following Municipal Projects located wholly within the Municipality are generally appropriate for funding through the Fund:

- (a) Undertakings relating to energy sustainability, including but not limited to municipal renewable energy systems, vehicle fleet efficiency upgrades, building energy efficiency upgrades, and conservation programs;
- (b) Land stewardship initiatives including but not limited to natural habitat creation and improvement, tree planting, and shoreline rehabilitation;
- (c) Public recreational facilities, including but not limited to the construction, renovation or rehabilitation of public arenas, parks and trails;
- (d) Community and protective services, including but not limited to police, fire, emergency medical services and healthcare;
- (e) Roads and municipal servicing infrastructure;
- (f) Education and job training programs;
- (g) Property tax relief for residents and businesses in the community as may be permitted under the *Municipal Act, 2001* for certain purposes; and
- (h) Other community related activities sanctioned by the community through public approval by the Council of ACW.

6.5 ACW agrees to publically acknowledge the contribution made by K2 Wind to any Municipal Projects, services, programs or activities funded in whole or in part by monies from the Fund. This shall be done in consultation with K2 Wind through appropriate signage or other advertising, branding or promotional opportunities, provided that any costs shall be the responsibility of K2 Wind.

7. Compliance with ACW Requirements

7.1 ACW acknowledges that K2 Wind has consulted in good faith with ACW with respect to material development decisions in respect of the Project, including without limitation a review and consideration of ACW's Wind Turbine Development Policy, as set out in By-Law No. 66-2010. ACW acknowledges that the Project is governed by provincial requirements for a Renewable Energy Approval under the Environmental Protection Act and other applicable provincial laws, regulations, guidelines and policies, which address and pre-empt certain requirements of ACW's Wind Turbine Development Policy, and that the Project has been designed in consideration of and substantially meets the requirements of those parts of ACW's Wind Turbine Development Policy that are not addressed or pre-empted by provincial laws, regulations, guidelines and policies, in a manner satisfactory to ACW. The foregoing is without prejudice to the right of ACW to submit specific comments to the Ministry of the Environment with respect to the Project in the municipal consultation form pursuant to the Renewable Energy Approval process.



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

<u>Water System</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Huron Sands (48)	673	775	892	1,026	1,181	1,360	1,387
Century Heights (59)	673	775	892	1,026	1,181	1,360	1,387
Maitlandview Estates (25)	673	775	892	1,026	1,181	1,360	1,387
Amberley (141)	673	775	892	1,026	1,181	1,360	1,387
Lucknow (WW) (5)	673	775	892	1,026	1,181	1,360	1,387
Lucknow (ASH) (13)	198	269	355	1,026	1,181	1,360	1,387
				<u>Now flat plus over</u>			
Dungannon (102)	673	775	892	1,026	1,181	1,360	1,387
Benmiller Heights (23)	673	775	892	1,026	1,181	1,360	1,387
Benmiller Hall (1)	673	775	892	1,026	1,181	1,360	1,387
Benmiller Inn (1)	35,595	36,165	36,743	37,331	37,928	38,535	39,306
Benmiller Sewage (23)	700	750	750	900	1,050	1,200	1,353
** Benmiller Sewage included payment to Benmiller Inn plus H.S.T. & Veolia portion for Sewer Maintenance/Inspection							
	Paid to Benmiller Inn		720	870	1,000	1,150	1,300
	Paid to Veolia Water		30	30	30	30	30
	HST (Net)				20	20	23
			750	900	1,050	1,200	1,353

***** Council approved the Proposed Water Rates from 2019 to 2025 in conjunction with the consolidated financial plan prepared and submitted as a requirement from the province on November 19, 2019.**

**Table 7.1
Summary of Outcomes for Rate Alternatives**

Option No.	Description	% Annual Increase Required	Reserves at 2025	Financial Position (2025)			Rate of Replacement ^{2.} (Years)
				\$	Change ^{1.}		
					\$	%	
	2019 Position	-	\$0.53M	\$2.63M	-	-	54
1	0% Rate Increase (Status Quo)	0	\$0.65M	\$3.08M	\$0.45M	17	53
2A	2% Increase (Matching Inflation)	2	\$0.88M	\$3.31M	\$0.68M	26	35
2B	15.1% Increase in 2020 and 2% Increase 2021 - 2025	Varies	\$1.31M	\$3.74M	\$1.11M	42	25
3	6.1% Annual Rate Increase (Full Cost Recovery)	6.1	\$1.41M	\$3.84M	\$1.21M	46	19

Notes: 1. Difference between 2019 and 2025.
2. Rate of Replacement in year 2025 based on method described in Section 6.3.

7.5 Proposed Rates 2020 to 2025

The rate options shown below in Tables 7.2 and 7.3 correspond to the above options described in Section 7.2:

**Table 7.2
2020 to 2025 Water Rates for Unmetered Customers (\$/year)**

Year	2019	2020	2021	2022	2023	2024	2025
Annual Rate – Option 1 ¹	1,181	1,181	1,181	1,181	1,181	1,181	1,181
Annual Rate – Option 2A ²	1,181	1,205	1,229	1,253	1,278	1,304	1,330
Annual Rate – Option 2B ³	1,181	1,360	1,387	1,415	1,443	1,472	1,502
Annual Rate – Option 3 ⁴	1,181	1,253	1,329	1,411	1,497	1,588	1,685

Notes: 1. Based on a 0% increase per year.
2. Based on a 2% increase per year.
3. Based on a 15.1% increase in 2020 and 2% increase for 2021 to 2025.
4. Based on a 6.1% increase per year.

Table 7.3
2020 to 2025 Water Rates for Benmiller Inn (\$/year)

Year	2019	2020	2021	2022	2023	2024	2025
Annual Rate – Option 1 ¹	37,928	37,928	37,928	37,928	37,928	37,928	37,928
Annual Rate – Option 2A ²	37,928	38,687	39,460	40,249	41,054	41,876	42,713
Annual Rate – Option 2B ³	37,928	38,535	39,306	40,092	40,894	41,712	42,546
Annual Rate – Option 3 ⁴	37,928	40,242	42,696	45,301	48,064	50,996	54,107

- Notes:
1. Based on a 0% increase per year.
 2. Based on a 2% increase per year.
 3. Based on a 1.6% increase in 2020 and 2% increase for 2021 to 2025.
 4. Based on a 6.1% increase per year.

8.0 FINANCIAL PLAN

At a meeting held November 19, 2019, Council, after considering several revenue increase options adopted a Financial Plan based on a 15.1% increase in revenue and rates for 2020 and a 2% increase in revenue and rates for 2021 to 2025.

Table 8.1 attached, provides the information required by the Regulation.

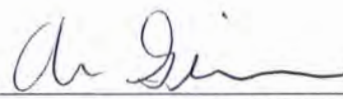
Additionally, O. Reg 453/07 requires that:

- “ 1. The owner of the drinking-water system must,
- i. make the financial plans available without charge, on request, to members of the public who are served by the drinking-water system,
 - ii. make the financial plans available to members of the public without charge through publication on the Internet, if the owner maintains a website on the Internet, and
 - iii. provide notice advising the public of the availability of the financial plans under subparagraphs i and ii, if applicable, in a manner that, in the opinion of the owner, will bring the notice to the attention of members of the public who are served by the drinking-water system.”

All of which is respectfully submitted.

B. M. ROSS AND ASSOCIATES LIMITED

Per  _____
Ryan DeVries, P. Eng.

Per  _____
Ann Gibson, MES, EIT

:sd

Ellen McManus

From: Mark Becker
Sent: Monday, February 22, 2021 9:00 AM
To: Ellen McManus
Subject: FW: Benmiller Inn Sewage Rate
Attachments: WWP Operating Cost 2020 ACTUAL.pdf; WWP Operating Cost 2020 Actual_Operator.pdf; WWP Operating Cost 2020 Actual_Other.pdf; WWP Operating Cost 2020 Actual_Repair & Maintenance.pdf; WWP Operating Cost 2020 Actual_Sewage Pumping & Hauling.pdf; WWP Operating Cost 2020 Actual_Sewage Sampling.pdf; WWP Operating Cost 2020 Actual_Uilities 2.pdf; WWP Operating Cost 2020 Actual_Uilities.pdf; WWP Operating Cost 2021 PROJECTED.pdf

Categories: Budget

From: Monique Wijnsma <accounting@benmiller.ca>
Sent: Friday, February 19, 2021 5:41 PM
To: Florence Witherspoon <clerk@acwtownship.ca>
Cc: Mark Becker <cao@acwtownship.ca>; akbar manji <akmanji@rogers.com>
Subject: Benmiller Inn Sewage Rate

Good afternoon Florence,

Please find attached files for the ACTUAL 2020 operating cost. Fortunately, the cost wasn't as high as the previous year. I have also included the projected cost for this year, 2021, which is based on 2020 actual cost with some increases and other anticipated expenses.

Based on 40% consumption by the sub-division, we should see a total payment of \$32,137.92, which would be \$1460.00 per residence (at 22).

Please submit this to council for proper rating.

Warmest Regards,

#

~~Princess Hwy~~

General Manager

Benmiller Inn & Spa

Tel: 1-519-524-2191 | Toll Free: 1-800-265-1711



[Inn & Spa | Benmiller Inn & Spa | Goderich](#)

A Unique Country Inn nestled in the hamlet of Benmiller. 55 guest accommodation rooms, CAA 4 Diamond Dining, conference and wedding facilities.

www.benmiller.ca

Benmiller Inn & Spa
Waste Water Operating Cost 2020 ACTUAL

Description	Amount
Utilities	\$ 23,436.07
Sewage Samples (SGS)	\$ 3,065.71
Sewage Waste Removal and Deposit (HT Dale, Mun. of Central Huron, Grand Bend Sanitation)	\$ 3,599.82
Operating Labour (Veolia)	\$ 25,019.32
Repair & Maintenance of Buildings / Supplies	\$ 7,541.01
Snow Removal (on-site, 30hrs @ \$65)	\$ 1,950.00
Insurance	\$ 1,732.88
Administrative Fees	\$ 14,000.00
TOTAL	\$ 80,344.81

Benmiller Inn & Spa
Waste Water Operating Cost 2021 PROJECTED

(based on 2020 actual plus estimated plumbing, electrical and monitoring devices updates)

Description	Amount
Utilities (2020 + 5% increase)	\$ 24,607.87
Sewage Samples (SGS)	\$ 3,065.71
Sewage Waste Removal and Deposit (HT Dale, Mun. of Central Huron, Grand Bend Sanitation)	\$ 3,599.82
Operating Labour (Veolia)	\$ 25,019.32
Repair & Maintenance of Buildings / Supplies	\$ 20,000.00
Snow Removal (on-site, 40hrs @ \$65)	\$ 2,600.00
Insurance	\$ 1,732.88
Administrative Fees	\$ 14,000.00
BM ROSS Fees (for MCEP order)	6,000
TOTAL	\$ 100,625.60



TAX RATE – 2021

We have presented a draft budget for your review which is based on a 0% increase in the Township Levy over the 2020 Levy. The following are some facts:

- In 2020, we raised **\$ 4,708,753** for Township purposes only.
- If we raise the same amount as last year, our residential tax rate will be **(.003880996)** which is lower than the 2020 tax rate being **(.003961716)** – 2.04 % decrease in rate.
- General rule of thumb is that if the entire assessment base increases the tax rate will decrease as you base it on amount of tax dollars needed to provide existing services.
- Increased costs in excess of the inflation rate continue each year to the municipality. Applying the normal inflation rate to the tax levy each year is not covering these increases, and consideration should be made to look at higher increases other than inflation.
- If increased services are required, an increase in tax dollars to be raised will be required, and an increase in the tax rate may have to occur to keep up with the new level of service.
- If the newly assessed properties create an increased cost to the municipality by way of providing existing services, or increased services, an increase in tax dollars to be raised, and an increase in the tax rate may have to occur to keep up with the service being provided to the newly assessed properties.
- Keep in mind that our tax rate continues to decrease, as we continue to base the increase on our tax levy and not the tax rate. This does not account for the increased costs the municipality may have with respect to the newly assessed properties if any.
- The Township Residential Assessment has increased from last year by an average of 2.8% on the residential assessment.

The following work sheet attached will provide some scenarios for your consideration with respect to Tax Rate Scenarios.

As you can see it would take at least a 3% increase in our levy to see an increase in our tax rate from last year.

According to our Asset Management Plan it recommends increasing tax revenues by 3.6 % each year, over and above a regular tax increase, for the next 10 years solely for the purpose of phasing in full funding to the three tax-based asset categories covered in the plan being Roads, Storm Sewers, Bridges and Culverts.

The following work sheet attached will provide some scenarios for consideration with respect to Township Taxes Scenarios.

You can see how an increase in the levy would affect the increase in an average house assessment from 2020-2021.

Tax Rate Scenarios

	Township Levy	Township Tax Rate	Percentage Change to Tax Rate
2020	4,708,753	0.003961716	
1 % in Levy	47,088	0.003919806	-1.1%
2 % in Levy	94,175	0.003958616	-0.1%
3 % in Levy	141,263	0.003997426	0.9%
4 % in Levy	188,350	0.004036236	1.9%
5 % in Levy	235,438	0.004075046	2.9%
6 % in Levy	282,525	0.004113856	3.8%
7 % in Levy	329,613	0.004152666	4.8%
8 % in Levy	376,700	0.004191476	5.8%
9 % in Levy	423,788	0.004230286	6.8%
10 % in Levy	470,875	0.004269096	7.8%
11 % in Levy	517,963	0.004307905	8.7%
12 % in Levy	565,050	0.004346715	9.7%

Township Taxes Scenarios

Based on the assessment of an average house for 2021 and comparing to the assessment of an average house for 2020:

\$262,303	2020 Average Home Assessment
\$265,306	2021 Average Home Assessment

	Township Taxes	Difference Increase/Decrease	Percentage Increase/Decrease
2020	\$1,039		
1 % in Levy	\$1,040	\$1	0.1%
2 % in Levy	\$1,050	\$11	1.1%
3 % in Levy	\$1,061	\$21	2.1%
4 % in Levy	\$1,071	\$32	3.0%
5 % in Levy	\$1,081	\$42	4.0%
6 % in Levy	\$1,091	\$52	5.0%
7 % in Levy	\$1,102	\$63	6.0%
8 % in Levy	\$1,112	\$73	7.0%
9 % in Levy	\$1,122	\$83	8.0%
10 % in Levy	\$1,133	\$93	9.0%
11% in Levy	\$1,143	\$104	10.0%
12% in Levy	\$1,153	\$114	11.0%



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

2021 ASSESSMENT REPORT

<u>Class</u>	<u>2021 Assessment</u>	<u>2020 Assessment</u>	<u>Percentage Change</u>
Residential	892,243,900	867,784,600	2.82%
Pipeline	2,434,700	2,351,700	3.53%
Comm Full	25,204,729	25,455,600	-0.99%
Comm Excess Land	992,071	1,019,500	-2.69%
Comm Vacant Land	194,900	194,900	0.00%
Ind Full	25,886,200	25,562,400	1.27%
Ind Vacant Land	20,000	20,000	0.00%
Ind Excess Land	-	217,300	-100.00%
Small Farm Commercial	50,000	50,000	0.00%
Farmland	1,041,990,500	1,041,089,400	0.09%
Managed Forest	6,783,000	6,437,800	5.36%
Total	1,995,800,000	1,970,183,200	1.30%

Note - Due to the COVID-19 pandemic, the 2020 Assessment Update (MPAC) was postponed. Property assessments for the 2021 property tax year are based on the fully phased-in January 1, 2016 current values. That is, assessment values for the 2021 are the same as 2020, unless there have been changes to a property.



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

2021 TRANSITION RATIOS WORKSHEET

<u>Class</u>	<u>Assessment</u>	<u>Ratios</u>	<u>Total</u>
Residential	892,243,900	1	892,243,900
Pipeline	2,434,700	0.7	1,704,290
Comm Full	25,204,729	1.1	27,725,202
Comm Excess Land	992,071	0.77	763,895
Comm Vacant Land	194,900	0.77	150,073
Ind Full	25,886,200	1.1	28,474,820
Ind Vacant Land	20,000	0.77	15,400
Small Farm Commercial	50,000	0.275	13,750
Farmland	1,041,990,500	0.25	260,497,625
Managed Forest	6,783,000	0.25	1,695,750
Total	1,995,800,000		1,213,284,705

TOWNSHIP OF ASHFIELD-COLBORNE-WAWANOSH 2021 TAX RATE CALCULATION

TOTAL **4708753.00**

Calculate Residential Tax Rate 4708753 0.003880996 *** see ratio sheet
 *** 1213284705

<u>Class</u>	<u>Ratios</u>	<u>Total</u>
Residential	1	0.003880996
Pipeline	0.7	0.002716697
Comm Occ	1.1	0.004269096
Comm Vac Units	0.77	0.002988367
Comm Vac Land	0.77	0.002988367
Ind Occ	1.1	0.004269096
Ind Vac	0.77	0.002988367
Small Farm Commercial	0.275	0.001067274
Farmland	0.25	0.000970249
Man Forests	0.25	0.000970249

Application:

<u>Class</u>	<u>Assessment</u>	<u>Tax Rate</u>	<u>Total</u>
Residential	892243900	0.003880996	\$ 3,462,794.94
Pipeline	2434700	0.002716697	\$ 6,614.34
Comm Full	25204729	0.004269096	\$ 107,601.40
Comm Excess Land	992071	0.002988367	\$ 2,964.67
Comm Vacant Land	194900	0.002988367	\$ 582.43
Ind Full	25886200	0.004269096	\$ 110,510.66
Ind Excess Land	20000	0.002988367	\$ 59.77
Small Farm Commercial	50000	0.001067274	\$ 53.36
Farmland	1041990500	0.000970249	\$ 1,010,990.22
Man Forests	6783000	0.000970249	\$ 6,581.20
	1995800000		\$ 4,708,753.00



— TOWNSHIP OF —
ASHFIELD - COLBORNE - WAWANOSH

2020 RESIDENTIAL TAX RATES - HURON COUNTY

<u>Municipality</u>	<u>Tax Rate</u>
Ashfield-Colborne-Wawanosh	0.00396172
Huron East - McKillop	0.00425566
Bluewater	0.00442440
Huron East - Grey	0.00444714
Huron East - Tuckersmith	0.00472050
South Huron - Rural	0.00575150
Central Huron	0.00627302
Huron-Kinloss (Bruce County)	0.00630272
Howick	0.00742812
Morris-Turnberry	0.00771237
Goderich	0.00938449
North Huron - Rural	0.00994589
North Huron - Wingham	0.01436173

Five Year Overview

Total Capital Expenses of Five year plan

	Equipment Replacement	Construction	Bridge	Paving	Year's Total
2020	\$45,000	\$85,000	\$625,000	\$875,000	\$1,630,000
2021	\$150,000		\$800,000		
2022	\$345,000	\$100,000	\$200,000	\$310,000	\$955,000
2023	\$400,000		\$200,000	\$940,000	\$1,540,000
2024	\$345,000	\$300,000	\$125,000	\$650,000	\$1,420,000
2025	\$125,000		\$50,000	\$200,000	\$375,000

Equipment Replacement

	Hrs Jan 19	Cycle Yrs	2020	2021	2022	2023	2024	2025
AM1 2005 Volvo Grader 740B								
AM2 2011 Volvo Grader G970								
AM3 2013 International Tandem								
AM4 2016 International Tandem								
AM5 2017 NH 6.145 Tractor								
ACW52016 Ford Pick up								
ACW2 2011 GMC		10	45,000					
AM8 2007 Volvo Wheel Loader								
CM1 2006 Volvo Grader								
CM2 2009 Volvo Grade G970								
CM3 2019 INT Tandem								
CM4 2005 Sterling Tandem		14						
CM5 2009 MF tractor								
WM 1 2002 Volvo Grader 740		20				400,000		
WM4 2010 INT Tandem		12					300,000	
WM5 1995 Ford Tractor		28						125,000
WM6 2006 Volvo Grader G970								
ACW6 2018 Dodge P/U								
WM8 2007 INT Tandem		14			300,000			
AE-1995 Smyth Sweeper								
AE-3 2009 Kuhn Mower								
CE-1 2017 Kuhn Mower								
CE-1 2014 Kuhn Mower								
CE-2 Retriever								
AM9 Triaxle Trailer								
ACW3 2012 Ford Pick Up		10			45,000			
CM9 Landscape Trailer								
ACW 4 2014 Ford Pickup		10					45,000	
Stump Grinder 2016								
Wood Chipper 2014								
New small plow truck or tractor				150,000				

\$45,000 \$150,000 \$345,000 \$400,000 \$345,000 \$125,000

Road Construction

2020

Roads		Length of construction (km)	Estimated Cost
Golf Course Road	End of Pavement to the west	1	\$85,000

2021

Roads		Length of construction (km)	Estimated Cost
Wellington St. - Ashfield St.	Port Albert	See Attached	
Kintail Camp Road	Bluewater Hwy West	1.7	\$120,000

2022

Roads		Length of construction (km)	Estimated Cost
Birch Beach Rd.	Kingsbridge Lane-top of hill	1	\$100,000

2023

Roads		Length of construction (km)	Estimated Cost

2024

Roads		Length of construction (km)	Estimated Cost
Westmount Line	MTO Road - Pavement	1	\$300,000

2025

Roads		Length of construction (km)	Estimated Cost

**CONCEPTUAL LEVEL
PROBABLE COSTS**

SUMMARY OF POTENTIAL PROJECTS

Street	From	To	Distance (m)	Probable Cost							
				Road/Surface 1	Storm 2	Misc/Prov 3	Total 4	Engineering 4	Subtotal	HST (13%)	Total
WELLINGTON STREET - RUSSELL TO SOUTH STREET											
Wellington	Russell	Victoria Street Drain	200	\$341,600	\$81,000	\$46,300	\$468,900	\$60,000	\$528,900	\$69,000	\$600,000
Wellington	Victoria Street Drain	Ashfield	420	\$715,100	\$354,600	\$116,900	\$1,186,600	\$140,000	\$1,326,600	\$172,000	\$1,500,000
Wellington	Ashfield	South	425	\$712,500	\$248,100	\$105,000	\$1,065,600	\$130,000	\$1,195,600	\$155,000	\$1,350,000
Victoria Street Drain - improvements					\$150,000	\$15,000	\$165,000	\$20,000	\$185,000	\$24,000	\$210,000
					\$833,700		\$2,886,100		\$3,236,100		\$3,660,000
ASHFIELD STREET - LONDON ROAD TO SYDENHAM STREET											
Ashfield	London Rd	Wellington	460	\$771,700	\$301,400	\$116,200	\$1,189,300	\$143,000	\$1,332,300	\$173,000	\$1,510,000
Ashfield	Wellington	Sydenham	200	\$337,000	\$131,200	\$50,200	\$518,400	\$62,000	\$580,400	\$75,000	\$660,000
							\$1,707,700		\$1,912,700		\$2,170,000
MARKET STREET WELLINGTON TO SYDENHAM STREET											
Market	Wellington	Sydenham	230	\$388,700	\$102,900	\$50,600	\$542,200	\$65,000	\$607,200	\$79,000	\$690,000
SYDENHAM STREET - ADJACENT TO MARKET AND ASHFIELD											
Sydenham	Ashfield	200m South of Ashfield	200	\$326,800	\$114,500	\$49,200	\$490,500	\$59,000	\$549,500	\$71,000	\$620,000
Sydenham	Ashfield	100m North of Ashfield	100	\$170,500	\$46,000	\$24,300	\$240,800	\$29,000	\$269,800	\$35,000	\$300,000
Sydenham	Market	100m North of Market	100	\$172,200	\$124,300	\$31,300	\$327,800	\$39,000	\$366,800	\$48,000	\$410,000
Sydenham	100 m north of Market	Victoria	110	\$185,350	\$72,160	\$27,610	\$285,120	\$34,000	\$319,120	\$41,000	\$360,000
							\$1,344,220		\$1,505,220		\$1,690,000
PROPOSED ASHFIELD STREET STORM OUTLET - SYDENHAM TO LAKE											
Ashfield	Sydenham	Huron	400	\$674,000	\$262,400	\$100,400	\$1,036,800	\$124,000	\$1,160,800	\$151,000	\$1,310,000
Storm Outlet	Huron	Lake Huron		\$280,500	\$371,900	\$60,000	\$712,400	\$85,000	\$797,400	\$104,000	\$900,000
Stormwater Management (Pond or Oil/Grit)					\$385,000	\$55,000	\$440,000	\$53,000	\$493,000	\$64,000	\$560,000
							\$2,189,200		\$2,451,200		\$2,770,000
HURON STREET											
Huron	Ashfield	180m South of Ashfield	180	\$303,300	\$118,100	\$45,200	\$466,600	\$56,000	\$522,600	\$68,000	\$590,000
Huron	Ashfield	360m North of Ashfield	360	\$606,600	\$236,200	\$90,400	\$933,200	\$112,000	\$1,045,200	\$136,000	\$1,180,000
							\$1,399,800		\$1,567,800		\$1,770,000

Notes

- Road items include 8.5 metre wide platform, granular road base, asphalt surface, curb and gutter, and boulevard grading with grass restoration. Costs reflect removal of existing road structure. Driveway restoration will match existing materials.
- Storm sewer works include piping of various sizes, catchbasins, maintenance holes, road subdrain, and private drain connections to each lot for sump pump discharge.
- Miscellaneous and provisional items account for insurance, bonding, removal of unsuitable materials under the roadway, and allowances related to construction.
- Engineering Fees include allowances for design and construction related assistance.
- The \$150K included in the Storm Outlet accounts for the remediation of the ravine (filling, stabilizing, and restoration). There is no road proposed between Huron Street and the Lake.
- Allowances for utility improvements (hydro and communications) has not been included.
- In general the probable costs should be considered conceptual and as such are subject to change pending final design elements.

Other Roads Construction

Road	Description	Length of Construction
Council Line	Blyth Road to Golf Course Road	1.9 km
Council Line	Blyth Road to McGaw Road	1.9 km
Hawkins Road	Cransford Line to Division Line	3.6 km
Division Line	Belgrave to Glen's Hill	2.8 km
St Augustine Line	Dungannon Road to Glen's Hill Road	2.8 km
St Augustine Line	Hawkings Road to Dungannon Road	2.8 km
Hills Road	Sharps Creek Line to River Line	2 km
Hawkins Road	Prosperity Line to St. Augustine Line	1.8 km
Halls Hill Line	Hawkins Road North	1.5 km

Bridge and Culvert

2020

Hills Road Bridge	Replace Structure	\$625,000
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2021

	Description	Estimated Cost
Birch Beach #3	Replace Structure and Spillway	\$800,000

2022

	Description	Estimated Cost
Zion Road #9	Replace Structure	\$100,000
River Mill Line #49	Concrete Work	\$100,000

2023

	Description	Estimated Cost
Westmount Line	Culvert Replacement	\$200,000

2024

	Description	Estimated Cost
Nile Road #43	Concrete Repairs	\$125,000

2025

Culvert	Description	Estimated Cost
Division Line #31	Replace narrow structure with CSP or Concrete Culvert	\$50,000

Asphalt Projects

2020			
Road	Description	Length of construction (km)	Estimated Cost
Glen's Hill Rd.	Resurface	3.6	\$300,000.00
Glen's Hill Rd.	St. Helens Line - Donnybrook Line	5.4	\$400,000.00

2021

Road	Description	Length of construction (km)	Estimated Cost
Wellington St. Ashfield	Resurface	See Attached	
Horizonview Road	Hwy 21 West - End	2.2	\$175,000.00

2022

Road	Description	Length of construction (km)	Estimated Cost
Golf Course Road	Hwy 21 - West	2	\$160,000.00
Melborne St.	Port Albert	1.6	\$150,000.00

2023

Road	Description	Length of construction (km)	Estimated Cost
Glen's Hill Road	Hwy 21 - Lucknow Line	10	\$800,000.00
Kintail Camp Road	Hwy 21 - Camp	1.7	\$140,000.00

2024

Road	Description	Length of construction (km)	Estimated Cost
Birch Beach Road	Hwy 21 - End	2.5	\$200,000.00
Golf Course Road	Hwy 21 - Lucknow Line	5.7	\$450,000.00

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2025

Road	Description	Length of construction (km)	Estimated Cost
Westmount Line	MTO Road - Saltford Road	2	\$200,000.00

EQUIPMENT

MODEL	Hrs/km 2018	Hrs/km 2019	Jan 8, 2020	Jan 3, 2021	Hrs/km 2020
ACW6 2018 Dodge Pickup	10,000	27,837	37,837	30,603	32,766
ACW1 2020 Ford Pickup	-	-	-	8,148	8,148
ACW3 2012 Ford Pickup	26,766	15,165	195,139	211,377	16,238
ACW4 2014 Ford Pickup	41,276	34,219	178,652	207,059	28,405
ACW5 2016 Ford Pickup	32,767	32,628	98,272	131,481	33,290

MODEL					
AM1 2005 Grader	513	465	10,443	10,906	463
AM2 2011 Grader	599	688	7,717	8,164	447
AM3 2013 Tandem Int.	16,969	6,921	95,758	105,956	10,198
AM4 2016 Tandem Int.	15,437	13,613	66,023	76,151	10,128
AM5 2017 New Holland T6.145	405	428	983	1,517	534
AM7 2012 Bull dozer	142	164	5,115	5,275	160
AM8 2007 Volvo Loader	554	554	5,907	6,348	441

MODEL					
CM1 2006 Grader	453	678	10,351	10,976	625
CM2 2009 Grader	615	592	7,931	8,660	729
CM3 2019 Tandem Int.		13,788		28,413	14,625
CM4 2020 Tandem Int.			13,788	7,042	7,042
CM5 2010 Massey Tractor	368	338	4,142	4,578	436

MODEL					
WM1 2002 Volvo Grader	429	432	12,771	13,195	424
WM4 2010 Tandem Int.	10,638	13,190	127,522	136,390	8,868
WM5 1995 Ford Tractor	20	16	4,420	4,471	51
WM6 2006 Volvo Grader	515	855	9,943	10,365	422
WM8 2007 Tandem Int.	14,223	12,805	182,729	194,742	12,213



Metal Pless Wingmaxx Tractor

Metal Pless Wing Maxx 12' x 42" front blade, 9' 10' or 11' X 36" side wing.

Metal Pless Wingmaxx Features:

- Weight 3600 lbs.
- Sub frame to match tractor.
- Double action hydraulics "Pression Maxx" exclusive to Metal Pless.
- SOFT Drive mechanical steel trip edge "Heavy Duty" CHT 400 multi section ¾" x 6" x 24".
- Adjustable crossover relief valve for hydraulic protection of the power angle system.
- Front Blade 12' x 42".
- Adjustable angulation of the blade.
- Skid shoes mounted to the back of the cutting edge.
- Front blade deflector.
- Side wing deflector.
- Baked Powder Paint.

Specifications	Options	Photos	Video
Specifications	WING12-08	WING12-09	WING12-10
FRONT BLADE			
Width	12'	12'	12'
Height	42"	42"	42"
SIDE WING			
Width	8'	9'	10'
Height	36"	36"	36"
Application	150 HP and up	175 HP and up	175 HP and up
Approx. Weight	3600 lbs	3750 lbs	3900 lbs

The width of the blade does not determine the real dimension of the product.

Contact Colvoy Equipment:

Headquarters

1240 Colborne Street West
Brantford, Ontario N3T 0M6
Canada

Call: 1.855.449.5858

Email: sales@colvoy.com

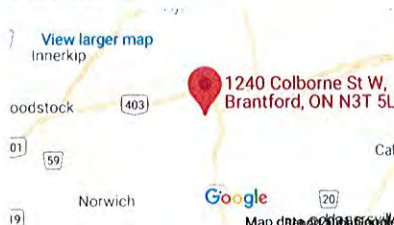
Atlantic Canada

Leonard Fraser

Cell: 1.902.754.7623

Email: lenfraser@explornet.ca

Visit Our Location:



Visit Our Partner:



/ York Region > Cars & Vehicles > Cars & Trucks in Markham / York Region > Ad ID 1547218022

2016 gmc sierra 3500hd 4x4 dump truck with snow plow and salter

\$53,000.00

Posted 4 days ago

**Bradwick Dr, Concord, ON L4K
1K8, Canada**



[Request CARFAX Canada Report](#)

Condition: **Used**

Year: **2016**

Make: **GMC**

Model: **C/K 3500**

No. of Doors: 2

No. of Seats: 3

Drivetrain: 4 x 4

Transmission: Automatic

Fuel Type: **Diesel**

Kilometers: 62,300

Colour: **White**

Body Type: **Pickup Truck**

Description

2016 gmc

sierra 3500hd 4x4 diesel engine with snow plow and salter was involved in accident last year the truck has rebuilt title now Everything works perfectly the snow equipment is worth 25k call 416 678 0866

807 visits

K Kijiji User

Owner

1 listing

--
avg reply

--
reply rate

--
on Kijiji

/ York Region > Cars & Vehicles > Cars & Trucks in Markham / York Region > Ad ID 1546025770

2006 GMC 7500 - Plow & Brand Swenson New Salter

Posted 7 days ago

Aurora, ON L4G

\$55,000.00



[Buy CARFAX Canada Report](#)

Condition: **Used**

Year: **2006**

Make: **GMC**

Model: **C5500**

No. of Doors: 2

No. of Seats: 2

Drivetrain: Rear-wheel drive (RWD)

Transmission: Automatic

Fuel Type: **Diesel**

Kilometers: 135,000

Description

Heavy

duty GMC 7500 with aluminum dump box, brand new Swenson 5 Ton salter and a 9' Western straight blade. Truck pushes snow extremely well.

I've has lots of

work done to this and have all the receipts

Selling this as we have down sized.

1,253 visits

K Kijiji User

Owner

1 listing

--
avg reply

--
reply rate

--
on Kijiji

Ottawa / Gatineau Area > Ottawa > Cars & Vehicles > Cars & Trucks in Ottawa > Ad ID 1538781489

NEW 2020 F550 Diesel 4x4 XLT Crew Cab, 11.6 ALUMINUM DUMP BODY

Posted 21 days ago
Kanata, ON K2K 1X4

\$91,821.00 + taxes



[Buy CARFAX Canada Report](#)

Condition: **Used**

Year: **2020**

Make: **Ford**

Model: **Other**

No. of Doors: 4

No. of Seats: 6

Drivetrain: 4 x 4

Transmission: Automatic

Fuel Type: **Diesel**

Trim: XLT

Stock #: 20-11520

Colour: **Black**

Kilometers: 12

Body Type: **Pickup Truck**

Description

This is a NEW 2020 F550 Crew Cab Diesel 4x4 with a 11.6 foot Aluminum Dump box. Side tool box, Beacon, Snow Plow Prep package etc. XLT Chassis with Air conditioning, power windows, power locks, cruise control, blue tooth, Vinyl floor. etc. GVWR 19500 lbs Sale price is with all rebates deducted, taxes extra. Ford Credit Financing at 3.49% up to 60 months (oac)

Please contact Jack Fortier at Kanata Ford 8000 Campeau Dr Kanata 613 852 0363 or 613 591 9000 ext 244 for information. jack.fortier@kanataford.com

1,478 visits

Kijiji User



SafePace® Evolution 15SL

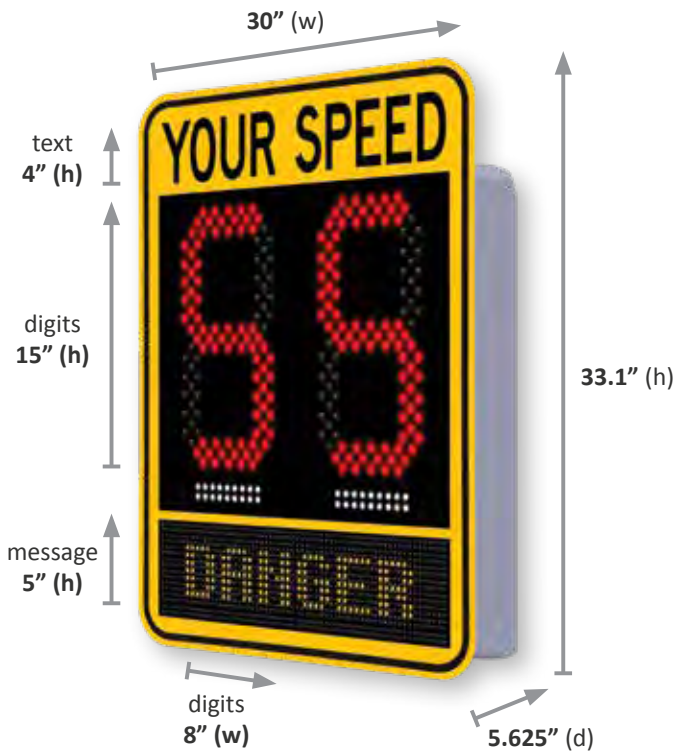


The Traffic Logix SafePace® Evolution 15SL is the lightweight sign with full size impact.

The Traffic Logix SafePace Evolution 15SL driver feedback sign is a portable, lightweight radar sign with full size 15” digits. Speed activated messages alert speeding drivers. Digits are tri-color while variable messaging is available in amber. The Evolution 15SL sign can be mounted at multiple locations with universal mounting options and can function autonomously for weeks at a time with optional battery power.

EV 15SL Specifications	
Digit Size	15”
Height	33.1”
Weight	28 lbs
24/7, 365 Scheduling	✓
Data Collection	✓
Solar Compatibility	✓
Battery Operated	✓
Universal Mounting	✓
Cloud Compatibility	✓
Trailer Compatibility	✓
Dolly Compatibility	✓
Hitch Compatibility	✓
Warranty	2 Years

Features
MUTCD compliant with static “YOUR SPEED” message and highly visible 15” LED digits that are visible from up to 600 ft away.
Tri-Color Display: LED digit color can be programmed to change based on driver speed
User-friendly software interface allows you to manage sign parameters such as threshold speeds and violator strobe remotely.
Ultra-low power consumption including the most power-efficient radar technology available, optional solar power.
Stealth Mode allows the sign to collect baseline traffic data while speed display appears blank to motorists.
Slow Down Messaging: Sign flashes variable messages at drivers who exceed the speed limit.
Superior construction and durability for long-lasting performance.
Universal Mounting: Optional mounting brackets let you use one sign at multiple locations with the turn of a key.



Feature	Specifications
Dimensions	
Digits	First Digit: 15"(h) x 1.5"(w) Other Digits: 15"(h) x 8"(w)
LED Message Text	Letters 5"(h), 1line
Unit with "YOUR SPEED" sign mounted	Full size sign: 33.1"(h) x 30"(w) x 5.625"(d)
Sign Weight (includes "YOUR SPEED" sign (2 lbs) mounted)	
AC Powered	28 lbs
Battery Powered Model	28 lbs (not including batteries)
Solar powered model	28 lbs (does not include batteries, solar panel or bracket)
General Specifications	
Operating Temperatures F (C):	-40° (-40°) to 185° (85°)
3-Digit Speed Display with variable message	Miles per hour (mph) 3-99. Kilometers per hour (km/h) 5-160.
Faceplate	High-Intensity prismatic reflective sheeting on "YOUR SPEED" signs with black colored text. MUTCD approved colors and format
Communications	Bluetooth, GSM/GPRS
Programming	SafePace® Pro management software SafePace® Cloud remote management 24/7 365 day unlimited programming and scheduling

Feature	Specifications
Power Options (Electrical Specifications)	
AC power input	100~240 V AC
DC power input	12 V DC
DC battery options	12V, 18Ah Lead acid batteries
Solar panel option	50W or 90W solar panel
Radar	
Internal Radar:	Doppler (FCC approved)
Model	DF 300
Radar RF out	5 mW maximum
Radar f-center	24.125 GHz center +/- 25 MHz
Pickup distance	Up to 1,200 feet
Beam angle	24° (vertical) x 12° (horizontal)
Beam polarization	Linear
CE Mark (Radar)	Yes
Display	
LEDs	484
Digits (Green)	256 LEDs: Color: Green (590 nm) Viewing angle at 50% IV: 30° Partial Flux (Brightness): 9000 – 22400 Ev,[lux]/LED
Digits (Red)	256 LEDs: Color: Red (633 nm) Viewing angle at 50% IV: 30° Partial Flux (Brightness): 7100 – 18000 Ev,[lux]/LED
Variable Messages	1024 LEDs: Color: Amber 633 nm) Viewing angle at 50% IV: 30° Partial Flux (Brightness): 7100 – 18000 Ev,[lux]/LED
Speed Violator Strobes	36 LEDs: Color: White (2700 K – 6500 K) Viewing angle at 50% IV: 150° Luminous Flux: typically 33lm @ 4000 K Luminous Efficacy: typically 176 lm/W @4000 K
Ambient light sensor	1 sensor and automatic brightness adjustment
Enclosure	
Construction	Vandal resistant, lightweight polymer. Matte black front for reduced glare and maximum contrast. Light gray body to minimize heat absorption
Weatherproof Rating	Weatherproof, NEMA 3, IP55 level compliant. Non-sealed and ventilated
Warranty	
Sign	2 years
Batteries	1 year



SafePace® Evolution 18FM

The Traffic Logix SafePace® Evolution 18 FM offers variable messaging with extra large 18" LED digits for even better visibility.

The versatile Evolution 18FM variable messaging sign offers the ability to display custom text, graphics, or extra large 18" speed display for enhanced visibility from further distances. The flexible sign offers the ability to display either driver speed including speed activated digit color changes or your choice of driver responsive text or graphics on the full matrix speed display sign.



EV 18FM Specifications	
Digit Size	18"
Height	42"
Weight	28 lbs
24/7, 365 Scheduling	✓
Data Collection	✓
Solar Compatibility	✓
Battery Operated	✓
Custom Messaging	✓
Cloud Compatibility	✓
Trailer Compatibility	✓
Dolly Compatibility	✓
Hitch Compatibility	✓
Warranty	2 Years

Features
Compact design offers all the features and visibility you'd expect from a full size variable message sign.
Allows for animated text or graphics such as moving arrows or a scrolling message.
Unique light enhancing, anti glare lens system provides brilliant visibility even in poor lighting.
Dual Color Display: LED digit color can be programmed to change based on driver speed
Ultra low power consumption including the most power-efficient radar technology available and optional solar power.
High strength aluminum sign face and individual optical lenses to protect against vandalism or theft.
Stealth Mode allows the sign to collect baseline traffic data while speed display appears blank to motorists.
Includes integrated flashing speed violator strobe to alert speeding drivers.
Universal Mounting: Optional mounting brackets let you use one sign at multiple locations with the turn of a key.



Feature	Specifications
Dimensions	
Digits	First digit: 18"(h) x 1.5"(w) Other digits: 18"(h) x 8"(w)
Unit with "YOUR SPEED" sign mounted	Full size sign: 42"(h) x 30"(w) x 5.625"(d)
Sign Weight (includes "YOUR SPEED" sign (2 lbs) mounted)	
AC Powered	28 lbs
Battery Powered Model	28 lbs (not including batteries)
Solar powered model	28 lbs (does not include batteries, solar panel or bracket)
General Specifications	
Operating Temperatures F (C):	-40° (-40°) to 185° (85°)
Full Matrix Sign with 3-Digit Speed Display	Miles per hour (mph) 3-99. Kilometers per hour (km/h) 5-160.
Faceplate	High-Intensity prismatic reflective sheeting on "YOUR SPEED" signs with black colored text. MUTCD approved colors and format
Communications	Bluetooth (standard). GSM/GPRS (optional, for use with SafePace Cloud)
Programming	SafePace® Pro management software SafePace® Cloud remote management 24/7 365 day unlimited programming and scheduling

Feature	Specifications
Power Options (Electrical Specifications)	
AC power input	100~240 V AC
DC power input	12 V DC
DC power options	- 12V, 18Ah Lead acid batteries. - 4 Cell, 12.8V, 15Ah Lithium-Ion Phosphate batteries
Solar panel option	90W or 140W solar panel
Radar	
Internal Radar:	Doppler (FCC approved)
Model	DF 300
Radar RF out	5 mW maximum
Radar f-center	24.125 GHz +/- 25 MHz
Pickup distance	Up to 1,200 feet
Beam angle	24° (vertical) x 12° (horizontal)
Beam polarization	Linear
Display	
LEDs	2069
Digits (Amber)	1024 LEDs: Color: Yellow (590 nm) Viewing angle at 50% IV: 30° Partial Flux (Brightness): 9000– 24000 Ev,[lux]/LED
Digits (Red)	1024 LEDs: Color: Red (633 nm) Viewing angle at 50% IV: 30° Partial Flux (Brightness): 7100– 18000 Ev,[lux]/LED
Speed Violator Strobe	21 LEDs: Color: White (2700 k - 6500 k) Viewing angle at 50% IV: 150° Luminous Flux: typically 33lm @ 4000 K Luminous Efficacy: typically 176 lm/W @4000 K
Ambient light sensor	1 sensor and automatic brightness adjustment
Enclosure	
Construction	Vandal resistant, lightweight polymer. Matte black front for reduced glare and maximum contrast. Light gray body to minimize heat absorption
Weatherproof Rating	Weatherproof, NEMA 4X-12, IP65 level compliant. Non-sealed and ventilated
Warranty	
Sign	2 years
Batteries	1 year



Cedar Signs Inc
1507 Clyde Road,
Cambridge N1R 5S7
Canada
519-740-0376

Quotation # SO4644

Invoicing address:

Huron, County of
PO Box 89
Auburn ON N0M 1E0
Canada

Shipping address:

Huron, County of
83091 Donnybrook Line
Auburn ON N0M 1E0
Canada
☎ 519-526-7231

Quotation Date: 11/27/2020 **Salesperson:** John Rivers **Valid Until:** 12/27/2020 **Customer Account:** 40003 **Quote Created by:** John Rivers

Description	Quantity	UOM	Unit Price	Amount
Evolution 18 FM Solar	1	Unit	4399.00	\$ 4,399.00
Subtotal				\$ 4,399.00
HST 13% on \$ 4,399.00				\$ 571.87
Total				\$ 4,970.87

Delivery Method: Prepay & Charge

Payment terms: 30 Net Days

Brian Van Osch

From: Ken Logtenberg <klogtenberg@bmross.net>
Sent: Sunday, January 24, 2021 8:08 PM
To: Brian Van Osch
Subject: Bridge OSIM Inspections, 00105

Brian

We've completed safety reviews for the last few times but we should update the OSIM forms this year.

Traditionally, we also provide a report with a priority list of the needs we identified when the reports are updated. If you are retiring this year, it may also be helpful or the new public works manager.

The OSIM format was revised by the province in 2018. We've update the format of our forms to match those but it takes a little extra time to confirm our old forms over to the new ones. Also as the photos in the previous reports are about 6 years old, they should all be updated as well. I suggest budgeting \$18,000 plus HST to complete this work.

Let me know if you want to discuss or if you want a letter proposal for this work.

Ken Logtenberg, P. Eng.
B. M. Ross and Associates Limited
Engineers and Planners
62 North Street
Goderich, ON N7A 2T4

Ph: (519) 524-2641
Cell: (519) 525-2736
klogtenberg@bmross.net
www.bmross.net



BURNSIDE

[The Difference is our Passion]

November 25, 2020

Via: Email

Brian Van Osch
Public Works Superintendent
Township of Ashfield-Colborne-Wawanosh
82133 Council Line, RR 5
Goderich ON N7A 3Y2

Dear Mr. Van Osch:

**Re: 2021 Landfill Services Budget Estimate
Ashfield Landfill Site and West Wawanosh Landfill Site
Project No.: LNE085130 and LNE085140**

R.J. Burnside & Associates Limited (Burnside) is pleased to be of continued service to the Township of Ashfield-Colborne-Wawanosh. This letter provides the budget estimate for monitoring, reporting and supplemental services for the Ashfield Landfill Site and the West Wawanosh Landfill Site. The scope of work is developed to fulfill the requirements of the Ministry of Environment, Conservation and Parks (MECP) Environmental Compliance Approval (ECA) and is based on previous work programs and our understanding of the 2021 objectives.

1.0 Scope of Work

1.1 Annual Monitoring Program

1.1.1 Monitoring Reports

We will prepare the following reports:

- Ashfield Landfill – 2020 Interim Status Report
- West Wawanosh Landfill – 2020 Annual Monitoring Report (MECP due date: April 30, 2021)

An electronic copy of the draft Monitoring Report will be provided for the Township's review and comment before the due date. Two hard copies (if required) and an electronic copy of the final Monitoring Report will be submitted to the MECP prior to the due date. We will provide an electronic copy of the final Monitoring Report and Interim Status Report to you for your records; a hard copy of each report can also be provided if requested.

1.1.2 Annual Monitoring

Monitoring of the operations, groundwater, surface water and landfill gas will be conducted twice annually (spring and fall) at the Ashfield Landfill and the West Wawanosh Landfill in accordance with their respective ECAs.

The services related to Annual Monitoring include:

- Collection of water quality samples from groundwater and surface water sources. The samples are submitted to an accredited laboratory for analysis. Duplicate samples from randomly selected locations are submitted for QA/QC.
- Measurement of water levels in the groundwater wells.
- Measurement of landfill gas volume at the gas probes.
- Inspection of the leachate seepage areas to assess the effectiveness of the previous remediation.
- A brief evaluation of the analytical lab results in the spring and fall within two weeks of receiving the laboratory analysis in order to identify significant hydrogeological anomalies which may need action.
- A review of the laboratory invoices for accuracy and incorporation into monthly billings.

1.1.3 Waste Volume Survey

A topographic survey of the waste fill area will be conducted in December 2021 for the Ashfield Landfill Site. The landfill's topographic record will be updated, and waste volume calculations completed.

1.2 Supplemental Services for Landfill Operations

1.2.1 General Operational Advice

An allowance for General Operational Advice is recommended. This allowance will be used to respond to minor issues that may arise over the year. If the requested work becomes extensive, we will prepare an estimate specific to the work.

2.0 Budget Estimate

	Ashfield	West Wawanosh
Annual Monitoring Program		
Interim Status Report	\$2,500	-
Annual Monitoring Report	-	\$6,000
Field Work & Data Processing	\$7,000	\$6,800
Laboratory Cost	\$3,200	\$3,000
Waste Volume Survey	\$1,600	-
Project Management	\$1,000	\$1,000
Subtotal	\$15,300	\$16,800
Supplemental Services		
General Operational Advice	\$1,000	\$1,000
TOTAL (HST not included)	\$16,300	\$17,800

Notes:

1. Repairs of existing monitoring wells will be completed, as necessary, on a time plus expenses basis and are not included in this budget estimate.
2. Laboratory fees include an 8% markup to cover handling and administration work on behalf of Burnside.
3. HST is not included.

Authorization to Proceed

Date: November 25, 2020 **Project No.:** LNE085130 and LNE085140
Client: Brian Van Osch
Submitted By: Caitlin Fergusson, P.Eng.
Project: 2021 Landfill Services Budget Estimate

I, _____, being an employee of _____, hereby authorize the firm of R.J. Burnside & Associates Limited (the Consultant), to arrange for or perform the work described in the Proposal Letter dated November 25, 2020.

I understand that the payment is based on Time plus Expenses.

By affixing my signature, I understand that the scope of work contained in the Proposal Letter (noted above) is governed by the attached Standard Conditions of Service.

Signature

Date

Position/Title

I have authority to bind the Corporation.

To hold the rates/and or fee estimate provided in the attached proposal, this Authorization To Proceed must be signed and returned to R.J. Burnside & Associates Limited within 60 days from the date above.

201029 Ashfield_W Wawanosh LF 2021 Budget
11/25/2020 9:28 AM

Standard Conditions of Service

Services

The services provided, if not specifically limited by the Client, will be at the Consultant's discretion for acting in the Client's best interest for the type of work requested.

Fees and Expenses

Billing will be in accordance with the fees as outlined in the proposal, plus expenses. Expenses properly incurred in connection with the project will be billed at cost plus an administrative charge of eight percent.

The Consultant will assist in selecting and coordinating other Consultants on Client's behalf. The Consultant does not accept any liability for other Consultants' work and encourage Clients to do their own investigations. Clients are encouraged to request that other Consultants invoice them directly and save the eight percent added administration charge on that expense.

Invoices

Invoices will be submitted on a monthly basis. Interest (1 percent per month of the unpaid amount) will be added to all unpaid balances after 30 days from date of invoicing. If the Client objects to all or any portion of an invoice, the Client shall so notify the Consultant in writing within 14 calendar days of the invoice date, identify the cause of disagreement, and pay when due that portion of the invoice, if any, not in dispute.

If the Client fails to pay undisputed invoiced amounts within 30 calendar days of the date of the invoice, the Consultant may at any time, without waiving any other claim against the Client and without thereby incurring any liability, suspend or terminate this Agreement as provided elsewhere in these Standard Conditions of Service.

Changes in Scope

The scope of work identified is based on the Consultant's understanding of the work required to complete the project at the time of this proposal. In light of occurrences or discoveries that were not originally contemplated by or known by the Consultant, the Consultant may be required to discuss with the Client a change in the scope of the project, which may require a revision to this agreement. Should such a situation arise, the Consultant shall identify the changed conditions which make such discussions necessary and the Consultant and the Client shall promptly and in good faith enter into renegotiation of this agreement in order to continue to meet the Client's needs. If an agreement cannot be reached on the change in scope, the Client agrees that the Consultant has the absolute right to terminate this agreement.

Mediation

All claims, disputes and other matters in question between the parties to this agreement, arising out of or relating to this agreement or the breach thereof shall be decided by mediation, unless the parties mutually agree otherwise.

Limitation of Liability

For purposes of limitation of liability provisions contained herein, the Client expressly agrees that it has entered into this Agreement with the Consultant, both on its own behalf, and as agent on behalf of its employees and principals.

The Consultant's liability to the Client in Contract and Tort is limited to the total amount of the fee paid for professional services.

The Client expressly agrees that the Consultant's employees and principals shall have no personal liability to the Client in respect of a claim, whether in contract, tort and/or other cause of action in law. Accordingly, the Client expressly agrees that it will bring no proceedings and take no action in any court of law against any of the Consultant's employees or principals in their personal capacity.

No other party shall rely on the Consultant's work without the express written consent of the Consultant.

The Client will give prompt written notice to the Consultant whenever the Client or his representative becomes aware of any defects or deficiencies in Consultant's work.

Hold Harmless

Burnside's commitments as set forth in this Agreement are based on the expectation that all of the services described in this Agreement will be provided. In the event the Client later elects to reduce Burnside's scope of services, the Client hereby agrees to release, hold harmless, defend and indemnify Burnside from any and all claims, damages, losses or costs associated with or arising out of such reduction in services.

Field Review Services

Where engaged by the Client, the Consultant will provide field review services. It is understood that in engaging the Consultant, the Client

recognizes that the role of the Consultant in completing field review is to ensure conformity of the construction with the identified design. The Consultant does not provide direction to the Contractor on construction methods, nor does the Consultant warrant the Contractor's work - this is the sole responsibility of the Contractor for which the Consultant will not take any liability. Prior to the initiation of construction, the Client and the Consultant will agree on a field review schedule. The Client acknowledges that where a reduced field review schedule is agreed, the Consultant will not be held liable for any work completed by the Contractor for which the Consultant has not been on site to witness conformity with the design.

Governing Law

The laws of the Province of Ontario will govern the validity of this agreement, its interpretation and performance, and remedies for contract breach or any other claims related to this agreement.

Assignment

Neither party shall assign responsibilities without the written consent of the other.

Termination

The Client or Consultant may terminate this Agreement at any time and no further expense will be incurred beyond the time of notice to terminate. In the event such termination becomes necessary, the party effecting termination shall so notify the other party in writing, and termination will become effective 14 calendar days after receipt of such notice.

Irrespective of which party shall effect termination or the cause therefore, the Client shall, within 30 calendar days of termination, remunerate the Consultant for services rendered and costs incurred, in accordance with the Consultant's prevailing fee schedule and expense reimbursement policy. Services shall include those rendered up to the time of termination, as well as those associated with termination itself, such as demobilizing, modifying schedules, reassigning personnel, and so on. Costs shall include those incurred up to the time of termination, as well as those associated with termination and post-termination activities.

Suspension

Upon 14-calendar day's written notice to the Consultant, the Client may suspend the Consultant's work. If payment of the Consultant's invoices is not maintained on a 30 calendar day current basis by the Client, the Consultant may by 14-calendar day's written notice to the Client suspend further work until payment is restored to a current basis. Suspension for any reason exceeding 45-calendar days shall, at the Consultant's option, make this Agreement subject to renegotiation or termination, as provided for elsewhere in this Agreement. Any suspension shall extend the time schedule for performance in a manner that is satisfactory to both the Client and the Consultant, and the Consultant shall be compensated for services performed and charges incurred prior to the suspension date, plus suspension charges.

Suspension charges may include, but shall not be limited to, services and costs associated with putting analyses and documents in order, rescheduling and reassigning personnel and/or equipment and issuing necessary or customary notices to appropriate government boards. Compensation to the Consultant shall be based upon the Consultant's prevailing fee schedule and expense reimbursement policy.

Ownership of Documents

The Client shall be entitled to a copy of all drawings, specifications, designs and documents prepared by the Consultant but shall not use them for any other project. The originals shall remain the property of the Consultant.

Client's Responsibility

The Client will fully disclose all relevant information or data pertinent to the Project, which is required by the Consultant. The Consultant shall be entitled to rely upon the accuracy and completeness of such information and data furnished by or on behalf of the Client.

The Client will give prompt consideration to all requests or documents relating to the project submitted by the Consultant and whenever prompt action is necessary, inform the Consultant of his decisions in such reasonable time so as not to delay the Services of the Consultant. The Client shall arrange and make provision for the Consultant's entry and ready access to the project site as necessary to enable the Consultant to perform his services.

Tax

Any applicable taxes will be added to invoices.

Ontario Municipal Partnership Fund (OMPF)
2021 Allocation Notice



Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

In 2021, the Province is providing the Township of Ashfield-Colborne-Wawanosh with \$775,300 in funding through the OMPF, which is the equivalent of \$248 per household.

A Total 2021 OMPF	\$775,300
--------------------------	------------------

1. Assessment Equalization Grant Component	-
2. Northern Communities Grant Component	-
3. Rural Communities Grant Component	\$643,700
4. Northern and Rural Fiscal Circumstances Grant Component	\$131,600
5. Transitional Assistance	-

B Key OMPF Data Inputs	
1. Households	3,132
2. Total Weighted Assessment per Household	\$380,870
3. Rural and Small Community Measure (RSCM)	100.0%
4. Farm Area Measure (FAM)	84.9%
5. Northern and Rural Municipal Fiscal Circumstances Index (MFCI)	4.1
6. 2021 Guaranteed Level of Support	88.2%
7. 2020 OMPF	\$752,200

Note: See line item descriptions on the following page.

Ontario Municipal Partnership Fund (OMPF)

2021 Allocation Notice

Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

2021 OMPF Allocation Notice - Line Item Descriptions

- Sum of 2021 OMPF grant components and Transitional Assistance, which are described in the 2021 OMPF Technical Guide. This document can be accessed on the Ministry of Finance's website at: <https://www.fin.gov.on.ca/en/budget/ompf/2021>
-
- A5** If applicable, reflects the amount of transitional support provided to assist the municipality in adjusting to year-over-year funding changes. See the enclosed Transitional Assistance Calculation Insert for further details.
-
- B1** Based on the 2020 returned roll from the Municipal Property Assessment Corporation (MPAC).
-
- B2** Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
-
- B3** Represents the proportion of a municipality's population residing in rural areas and/or small communities. For additional information, see the 2021 OMPF Technical Guide, Appendix A.
-
- B4** Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure are provided in the enclosed Farm Area Measure Insert, and the 2021 OMPF Technical Guide, Appendix B.
-
- B5** Measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province, and ranges from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. For additional information, see the enclosed MFCI Insert, and the 2021 OMPF Technical Guide, Appendix D.
-
- B6** Represents the guaranteed level of support the municipality will receive through the 2021 OMPF. For additional information, see the 2021 OMPF Technical Guide.
-
- B7** 2020 OMPF Allocation Notice (Line A).

Note: Grant components and Transitional Assistance are rounded up to multiples of \$100.

Ontario Municipal Partnership Fund (OMPF)
2021 Transitional Assistance Calculation Insert



Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

A 2021 OMPF Transitional Assistance (Line B2 - Line B1, if positive)	n/a
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As the municipality's 2021 OMPF identified on line B1 exceeds the guaranteed support identified on line B2, Transitional Assistance is not required.

B Supporting Details	
1. Sum of 2021 OMPF Grant Components (excluding Transitional Assistance)	\$775,300
2. 2021 Guaranteed Support (Line B2a x Line B2b)	\$663,500
a. 2020 OMPF	\$752,200
b. 2021 Guaranteed Level of Support (Line C)	88.2%

C 2021 Guaranteed Level of Support (Line C1 + Line C2)	88.2%
1. 2021 OMPF Minimum Guarantee	85.0%
2. Enhancement Based on Northern and Rural Municipal Fiscal Circumstances Index	3.2%

Note: See line item descriptions on the following page.

Ontario Municipal Partnership Fund (OMPF) 2021 Transitional Assistance Calculation Insert

Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

2021 Transitional Assistance Calculation Insert - Line Item Descriptions

A Transitional Assistance ensures that in 2021, southern municipalities will receive a minimum of 85 per cent of the support they received through the OMPF in 2020. The Township of Ashfield-Colborne-Wawanosh's 2021 OMPF exceeds their guaranteed level. As a result, Transitional Assistance is not required.

B1 Sum of the following 2021 OMPF grant components: Assessment Equalization, Northern Communities, Rural Communities, and Northern and Rural Fiscal Circumstances Grant Components.

B2 Guaranteed amount of funding through the 2021 OMPF.

B2a 2020 OMPF Allocation Notice (Line A).

B2b Represents the guaranteed level of support the municipality will receive through the 2021 OMPF. For additional information, see the 2021 OMPF Technical Guide.

C1 Reflects the minimum level of support for southern municipalities through the 2021 OMPF.

C2 Reflects the enhancement to the minimum level of support based on the municipality's Northern and Rural MFCI.

Note: Grant components and Transitional Assistance are rounded up to multiples of \$100.

Ontario Municipal Partnership Fund (OMPF)
2021 Northern and Rural Municipal Fiscal Circumstances Index



4070

Township of Ashfield-Colborne-Wawanosh
County of Huron

A Northern and Rural Municipal Fiscal Circumstances Index (MFCI)	4.1
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The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province on a scale of 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances.

The Northern and Rural MFCI is determined based on six indicators that are classified as either primary or secondary, to reflect their relative importance in determining a municipality's fiscal circumstances.

The table below provides a comparison of the indicator values for the Township to the median for northern and rural municipalities.

B Northern and Rural MFCI - Indicators

	Township of Ashfield-Colborne-Wawanosh	Median
Primary Indicators		
1. Weighted Assessment per Household	\$380,870	\$287,000
2. Median Household Income	\$70,496	\$69,000
Secondary Indicators		
3. Average Annual Change in Assessment (New Construction)	2.0%	1.1%
4. Employment Rate	59.1%	56.0%
5. Ratio of Working Age to Dependent Population	152.0%	170.0%
6. Per cent of Population Above Low-Income Threshold	83.2%	86.0%

Note: An indicator value that is higher than the median corresponds to relatively positive fiscal circumstances, while a value below the median corresponds to more challenging fiscal circumstances.

Additional details regarding the calculation of the Northern and Rural MFCI are provided in the 2021 OMPF Technical Guide, as well as in the customized 2021 Northern and Rural MFCI Workbook.

Note: See line item descriptions on the following page.

Ontario Municipal Partnership Fund (OMPF)

2021 Northern and Rural Municipal Fiscal Circumstances Index

Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

2021 Northern and Rural Municipal Fiscal Circumstances Index - Line Item Descriptions

- A** The municipality's 2021 Northern and Rural MFCI. Additional details are provided in the municipality's customized 2021 Northern and Rural MFCI Workbook.
-
- B1** Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
-
- B2** Statistics Canada's measure of median income for all private households in 2015.
-
- B3** Measures the five-year (2015 - 2020) average annual change in a municipality's assessment, for example, as a result of new construction or business property closures, excluding the impact of reassessment.
-
- B4** Statistics Canada's measure of number of employed persons, divided by persons aged 15 and over.
-
- B5** Statistics Canada's measure of working age population (aged 15 to 64), divided by youth (aged 14 and under) and senior population (aged 65 and over).
-
- B6** Statistics Canada's measure of the population in private households above the low-income threshold for Ontario compared to the total population in private households.

Township of Ashfield-Colborne-Wawanosh
County of Huron

4070

A Farm Area Measure (Line B1 / Line B2)

84.9%

The Farm Area Measure (FAM) represents the percentage of a municipality's land area comprised of farm land.

$$\frac{\text{Farm Land Area}}{\text{Municipal Land Area}} = \text{Farm Area Measure}$$

B Supporting Details

1. Farm Land Area	123,026 acres
2. Municipal Land Area	145,043 acres

The Rural Communities Grant includes a funding enhancement for municipalities with a Farm Area Measure of more than 70 per cent, based on a sliding scale. Eligible municipalities receive this funding as part of their Rural Communities Grant allocation. Additional details regarding the calculation of the Farm Area Measure are provided in the 2021 OMPF Technical Guide, as well as in the municipality's customized 2021 OMPF Workbook.

Note: See line item descriptions on the following page.

Ontario Municipal Partnership Fund (OMPF)

2021 Farm Area Measure Insert

Township of Ashfield-Colborne-Wawanosh

4070

County of Huron

2021 Farm Area Measure Insert - Line Item Descriptions

- A** Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure are provided in the 2021 OMPF Technical Guide, Appendix B.
-

B1 The number of acres of land for properties in the farm property tax class.

B2 The total number of acres of land in the municipality.

OPP 2021 Annual Billing Statement

Ashfield-Colborne-Wawanosh Tp

Estimated costs for the period January 1 to December 31, 2021

Please refer to www.opp.ca for 2021 Municipal Policing Billing General Information summary for further details.

			Cost per Property \$	Total Cost \$
Base Service	Property Counts			
	Household	3,132		
	Commercial and Industrial	140		
	Total Properties	<u>3,272</u>	177.48	580,701
Calls for Service	(see summaries)			
	Total all municipalities	168,336,779		
	Municipal portion	0.1711%	88.04	288,063
Overtime	(see notes)		9.89	32,362
Prisoner Transportation	(per property cost)		2.11	6,904
Accommodation/Cleaning Services	(per property cost)		4.68	15,313
Total 2021 Estimated Cost			<u>282.20</u>	<u>923,343</u>
2019 Year-End Adjustment	(see summary)			(5,775)
Grand Total Billing for 2021				<u>917,568</u>
2021 Monthly Billing Amount				76,464

OPP 2021 Annual Billing Statement

Ashfield-Colborne-Wawanosh Tp

Estimated costs for the period January 1 to December 31, 2021

Notes to Annual Billing Statement

- 1) Municipal Base Services and Calls for Service Costs - The costs allocated to municipalities are determined based on the costs assigned to detachment staff performing municipal policing activities across the province. A statistical analysis of activity in detachments is used to determine the municipal policing workload allocation of all detachment-based staff as well as the allocation of the municipal workload between base services and calls for service activity. For 2021 billing purposes the allocation of the municipal workload in detachments has been calculated to be 53.1 % Base Services and 46.9 % Calls for Service. The total 2021 Base Services and Calls for Service cost calculation is detailed on the Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 2) Base Services - The cost to each municipality is determined by the number of properties in the municipality and the standard province-wide average cost per property of \$177.48 estimated for 2021. The number of municipal properties is determined based on MPAC data. The calculation of the standard province-wide base cost per property is detailed on Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 3) Calls for Service - The municipality's Calls for Service cost is a proportionate share of the total cost of municipal calls for service costs calculated for the province. A municipality's proportionate share of the costs is based on weighted time standards applied to the historical calls for service. The municipality's total weighted time is calculated as a percentage of the total of all municipalities.
- 4) Overtime - Municipalities are billed for overtime resulting from occurrences in their geographic area and a portion of overtime that is not linked specifically to a municipality, such as training. Municipalities are not charged for overtime identified as a provincial responsibility. The overtime activity for the calendar years 2016, 2017, 2018 and 2019 has been analyzed and averaged to estimate the 2021 costs. The costs incorporate the 2021 salary rates and a discount to reflect overtime paid as time in lieu. The overtime costs incurred in servicing detachments for shift shortages have been allocated on a per property basis based on straight time. Please be advised that these costs will be reconciled to actual 2021 hours and salary rates and included in the 2023 Annual Billing Statement.
- 5) Court Security and Prisoner Transportation (CSPT) - Municipalities with court security responsibilities in local courthouses are billed court security costs based on the cost of the staff required to provide designated court security activities. 2021 costs have been based on 2019 security activity. Prisoner transportation costs are charged to all municipalities based on the standard province-wide per property cost. These costs will be reconciled to the actual cost of service required in 2021.

There was no information available about the status of 2021 Court Security Prisoner Transportation Grant Program at the time of the Annual Billing Statement preparation.

- 6) Year-end Adjustment - The 2019 adjustment accounts for the difference between the amount billed based on the estimated cost in the Annual Billing Statement and the reconciled cost in the Year-end Summary. The most significant year-end adjustments are resulting from the cost of actual versus estimated municipal requirements for overtime, contract enhancements and court security.

OPP 2021 Estimated Base Services and Calls for Service Cost Summary
For the period January 1 to December 31, 2021

Salaries and Benefits	Positions		Base	Total Base Services and Calls for Service		Base	Calls for
	FTE	%		\$/FTE	\$	Services	Service
					\$	\$	\$
Uniform Members	Note 1						
Inspector		25.65	100.0	163,514	4,194,122	4,194,122	-
Staff Sergeant-Detachment Commander		10.64	100.0	146,750	1,561,415	1,561,415	-
Staff Sergeant		33.08	100.0	136,731	4,523,048	4,523,048	-
Sergeant		217.05	53.1	122,479	26,584,114	14,103,482	12,480,632
Constable		1,701.98	53.1	104,552	177,945,194	94,399,884	83,545,309
Part-Time Constable		6.55	53.1	83,335	545,844	289,172	256,672
Total Uniform Salaries		1,994.95		-	215,353,736	119,071,123	96,282,613
Statutory Holiday Payout				3,873	7,701,966	4,212,066	3,489,900
Shift Premiums				1,033	1,988,817.77	1,055,068	933,750
Uniform Benefits - Inspector				25.86%	1,084,600	1,084,600	-
Uniform Benefits - Full-Time Salaries				30.37%	63,963,402	34,800,324	29,163,078
Uniform Benefits - Part-Time Salaries				14.98%	81,767	43,318	38,449
Total Uniform Salaries & Benefits					290,174,290	160,266,499	129,907,791
Detachment Civilian Members	Note 1						
Detachment Administrative Clerk		173.80	53.1	66,104	11,488,895	6,094,799.27	5,394,096
Detachment Operations Clerk		1.88	53.1	63,248	118,905	63,248	55,658
Detachment Clerk - Typist		0.33	53.1	56,792	18,741	10,223	8,519
Court Officer		17.20	53.1	67,187	1,155,622	612,748	542,874
Crimestoppers Co-ordinator		0.80	53.1	62,084	49,667	26,075	23,592
Total Detachment Civilian Salaries		194.01			12,831,831	6,807,093	6,024,738
Civilian Benefits - Full-Time Salaries				29.53%	3,789,240	2,010,135	1,779,105
Total Detachment Civilian Salaries & Benefits					16,621,071	8,817,228	7,803,843
Support Costs - Salaries and Benefits	Note 2						
Communication Operators				6,940	13,844,953	7,570,777	6,274,176
Prisoner Guards				1,853	3,696,642	2,021,419	1,675,223
Operational Support				5,129	10,232,099	5,595,175	4,636,924
RHQ Municipal Support				2,647	5,280,633	2,887,586	2,393,047
Telephone Support				120	239,394	130,907	108,487
Office Automation Support				673	1,342,601	734,169	608,432
Mobile and Portable Radio Support				264	528,396	288,911	239,485
Total Support Staff Salaries and Benefits Costs					35,164,718	19,228,943	15,935,775
Total Salaries & Benefits					341,960,078	188,312,670	153,647,409
Other Direct Operating Expenses	Note 2						
Communication Centre				165	329,167	179,997	149,170
Operational Support				742	1,480,253	809,440	670,813
RHQ Municipal Support				148	295,253	161,452	133,801
Telephone				1,456	2,904,647	1,588,336	1,316,311
Mobile Radio Equipment Repairs & Maintenance				39	78,059	42,680	35,378
Office Automation - Uniform				2,603	5,192,855	2,839,587	2,353,268
Office Automation - Civilian				1,803	349,800	185,565	164,235
Vehicle Usage				8,294	16,546,115	9,047,842	7,498,274
Detachment Supplies & Equipment				502	1,001,465	547,627	453,838
Uniform & Equipment				2,102	4,207,153	2,300,345	1,906,808
Uniform & Equipment - Court Officer				925	15,910	8,436	7,474
Total Other Direct Operating Expenses					32,400,676	17,711,305	14,689,371
Total 2021 Municipal Base Services and Calls for Service Cost					\$ 374,360,754	\$ 206,023,975	\$ 168,336,779
Total OPP-Policed Municipal Properties						1,160,856	
Base Services Cost per Property						\$ 177.48	

OPP 2021 Estimated Base Services and Calls for Service Cost Summary
For the period January 1 to December 31, 2021

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

- 1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2016 through 2019. Contract enhancements, court security, prisoner transportation and cleaning staff are excluded.

The equivalent of 87.76 FTEs with a cost of \$14,900,558 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

Salary rates are based on weighted average rates for municipal detachment staff by rank, level and classification. The 2021 salaries incorporate the 2021 general salary rate increases set in the 2019 to 2022 OPPA Uniform and Civilian Collective Agreements, (uniform staff - 1.00% January 1 and 0.97% July 1, civilian staff (one 2021 increase) 1.0% January 1). The benefit rates are based on the most recent rates set by the Treasury Board Secretariat, (2020-21). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 53.1% Base Services : 46.9% Calls for Service.

- 2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2020 Municipal Policing Cost-Recovery Formula.

OPP 2021 Calls for Service Billing Summary
Ashfield-Colborne-Wawanosh Tp
Estimated costs for the period January 1 to December 31, 2021

Calls for Service Billing Workgroups	Calls for Service Count					2021 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2021 Estimated Calls for Service Cost
	2016	2017	2018	2019	Four Year Average				
					A	B	C = A * B		
					Note 1			Note 2	Note 3
Drug Possession	8	8	4	3	6	6.5	37	0.0022%	3,776
Drugs	3	3	1	1	2	45.9	92	0.0055%	9,274
Operational	239	222	274	237	243	3.6	875	0.0525%	88,371
Operational 2	120	106	91	130	112	1.3	145	0.0087%	14,675
Other Criminal Code Violation	8	14	21	11	14	7.8	105	0.0063%	10,637
Property Crime Violations	132	131	101	91	114	6.5	739	0.0444%	74,691
Statutes & Acts	21	18	21	27	22	3.4	74	0.0044%	7,470
Traffic	104	110	123	105	111	3.4	376	0.0225%	37,953
Violent Criminal Code	28	25	21	28	26	16.0	408	0.0245%	41,216
Total	663	637	657	633	648		2,852	0.1711%	\$288,063
Provincial Totals	Note 4	364,578	368,157	391,030	429,951	388,429	1,666,390	100.0%	\$168,336,779

Notes to Calls for Service Billing Summary

- 1) Displayed without decimal places, exact numbers used in calculations
- 2) Displayed to four decimal places, nine decimal places used in calculations
- 3) Total costs rounded to zero decimals.
- 4) Provincial Totals exclude data for both municipal dissolutions and amalgamations

OPP 2021 Calls for Service Details
Ashfield-Colborne-Wawanosh Tp
For the calendar years 2016 to 2019

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2016	2017	2018	2019	
Grand Total	663	637	657	633	647.50
Drug Possession	8	8	4	3	5.75
Drug Related Occurrence	4	4	3	2	3.25
Possession - Cannabis	2	4	0	0	1.50
Possession - Methamphetamine (Crystal Meth)	1	0	1	0	0.50
Possession - Other Controlled Drugs and Substances Act	1	0	0	1	0.50
Drugs	3	3	1	1	2.00
Drug Operation - Rural Grow	1	1	0	0	0.50
Production - Cannabis (Marihuana) (Cultivation)	1	0	0	0	0.25
Trafficking - Cannabis	1	0	0	0	0.25
Trafficking - Cocaine	0	0	1	0	0.25
Trafficking - Methamphetamine (Crystal Meth)	0	1	0	0	0.25
Trafficking - Other Controlled Drugs and Substances Act	0	1	0	1	0.50
Operational	239	222	274	237	243.00
Accident - non-MVC - Residential	0	0	0	1	0.25
Alarm - Master Code	0	1	0	1	0.50
Alarm - Others	3	2	4	0	2.25
Animal - Bear Complaint	1	0	3	0	1.00
Animal - Bite	3	1	0	0	1.00
Animal - Dog Owners Liability Act	1	1	1	0	0.75
Animal - Injured	3	1	3	4	2.75
Animal - Left in Vehicle	0	0	1	0	0.25
Animal - Master Code	2	0	2	0	1.00
Animal - Other	9	5	12	9	8.75
Animal - Rabid	0	0	5	0	1.25
Animal - Stray	0	3	0	5	2.00
Assist Fire Department	5	2	3	3	3.25
Assist Public	52	59	71	55	59.25
Compassionate Message	1	0	0	1	0.50
Distressed / Overdue Motorist	1	0	1	1	0.75
Dogs By-Law	0	0	0	1	0.25
Domestic Disturbance	20	11	21	20	18.00
False Fire Alarm - Building	0	0	1	0	0.25
Family Dispute	8	15	6	20	12.25
Fire - Building	2	2	8	9	5.25
Fire - Other	7	1	2	2	3.00
Fire - Vehicle	2	3	5	6	4.00
Firearms (Discharge) By-Law	0	0	1	0	0.25
Found - Bicycles	0	1	0	0	0.25
Found - Gun	0	1	1	0	0.50
Found - Household Property	0	2	1	0	0.75
Found - License Plate	1	0	0	0	0.25
Found - Others	1	0	2	2	1.25
Found - Personal Accessories	1	2	3	4	2.50
Found - Sporting Goods, Hobby Equip.	0	0	0	2	0.50

OPP 2021 Calls for Service Details
Ashfield-Colborne-Wawanosh Tp
For the calendar years 2016 to 2019

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2016	2017	2018	2019	
Found Property - Master Code	1	1	0	2	1.00
Insecure Condition - Building	1	2	3	2	2.00
Lost - Computer, parts & accessories	1	0	0	0	0.25
Lost - Jewellery	1	0	0	0	0.25
Lost - License Plate	3	1	0	1	1.25
Lost - Others	0	0	0	1	0.25
Lost - Personal Accessories	0	4	1	2	1.75
Lost - Radio, TV, Sound-Reprod. Equip.	2	0	0	1	0.75
Lost Property - Master Code	1	1	0	4	1.50
Medical Assistance - Other	0	1	2	2	1.25
Missing Person 12 & older	6	1	0	1	2.00
Missing Person Located 12 & older	3	2	2	3	2.50
Missing Person under 12	0	0	1	2	0.75
Neighbour Dispute	12	10	10	7	9.75
Noise Complaint - Animal	1	5	0	0	1.50
Noise Complaint - Business	0	2	0	0	0.50
Noise Complaint - Master Code	0	1	1	0	0.50
Noise Complaint - Others	3	5	3	2	3.25
Noise Complaint - Residence	5	2	3	4	3.50
Other Municipal By-Laws	1	0	1	6	2.00
Phone - Master Code	2	1	1	1	1.25
Phone - Nuisance - No Charges Laid	4	2	1	0	1.75
Phone - Obscene - No Charges Laid	0	0	1	0	0.25
Phone - Other - No Charges Laid	1	0	1	2	1.00
Phone - Text-related incident	1	0	0	0	0.25
Phone - Threatening - No Charges Laid	0	0	0	1	0.25
Sudden Death - Accidental	0	0	1	0	0.25
Sudden Death - Drowning	1	1	0	0	0.50
Sudden Death - Master Code	1	0	0	0	0.25
Sudden Death - Natural Causes	5	2	2	5	3.50
Sudden Death - Others	2	0	1	1	1.00
Sudden Death - Suicide	0	1	1	0	0.50
Suspicious Package	0	0	1	0	0.25
Suspicious Person	15	13	27	19	18.50
Suspicious vehicle	19	36	34	12	25.25
Traffic By-Law	1	0	1	1	0.75
Trouble with Youth	8	2	5	2	4.25
Unwanted Persons	5	5	5	3	4.50
Vehicle Recovered - All Terrain Vehicles	2	1	3	1	1.75
Vehicle Recovered - Automobile	5	2	1	1	2.25
Vehicle Recovered - Farm Vehicles	0	0	1	0	0.25
Vehicle Recovered - Master Code	0	0	1	0	0.25
Vehicle Recovered - Motorcycles	0	1	0	0	0.25
Vehicle Recovered - Other	1	0	0	0	0.25
Vehicle Recovered - Trucks	2	4	2	2	2.50

OPP 2021 Calls for Service Details
Ashfield-Colborne-Wawanosh Tp
For the calendar years 2016 to 2019

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2016	2017	2018	2019	
Operational 2	120	106	91	130	111.75
911 call - Dropped Cell	0	3	2	24	7.25
911 call / 911 hang up	41	31	49	56	44.25
911 hang up - Pocket Dial	6	7	9	20	10.50
False Alarm - Accidental Trip	12	10	6	2	7.50
False Alarm - Cancelled	8	22	6	4	10.00
False Alarm - Malfunction	26	16	8	1	12.75
False Alarm - Others	11	9	4	13	9.25
False Holdup Alarm - Accidental Trip	2	1	0	0	0.75
False Holdup Alarm - Malfunction	0	1	0	0	0.25
Keep the Peace	14	6	7	10	9.25
Other Criminal Code Violations	8	14	21	11	13.50
Bail Violations - Fail To Comply	1	3	8	4	4.00
Bail Violations - Others	2	1	0	0	0.75
Bail Violations - Recognizance	1	1	1	0	0.75
Breach of Probation	4	4	2	0	2.50
Child Pornography - Making or distributing	0	0	2	0	0.50
Disturb the Peace	0	1	0	2	0.75
Indecent acts - exposure to person under 14	0	0	1	0	0.25
Indecent acts - Other	0	2	0	0	0.50
Libel - Defamatory	0	1	0	0	0.25
Offensive Weapons - Careless use of firearms	0	1	0	1	0.50
Offensive Weapons - Other Offensive Weapons	0	0	2	1	0.75
Offensive Weapons - Possession of Weapons	0	0	1	0	0.25
Offensive Weapons - Prohibited	0	0	0	1	0.25
Possess Firearm while prohibited	0	0	0	1	0.25
Possession of Burglary Tools	0	0	2	0	0.50
Public Morals	0	0	0	1	0.25
Trespass at Night	0	0	1	0	0.25
Utter Threats to damage property	0	0	1	0	0.25
Property Crime Violations	132	131	101	91	113.75
Arson - Building	0	1	0	0	0.25
Arson - Others	1	0	0	0	0.25
Break & Enter	32	31	15	14	23.00
Fraud - False Pretence Under \$5,000	3	1	0	0	1.00
Fraud - Fraud through mails	1	0	0	0	0.25
Fraud - Master Code	2	0	0	1	0.75
Fraud - Money/property/security Over \$5,000	2	0	2	0	1.00
Fraud - Money/property/security Under \$5,000	5	6	5	3	4.75
Fraud - Other	11	10	5	6	8.00
Fraud - Steal/Forge/Poss./Use Credit Card	3	2	1	1	1.75
Identity Fraud	2	1	0	0	0.75
Interfere with lawful use, enjoyment of property	1	0	0	2	0.75
Mischief - Master Code	18	22	20	11	17.75
Possession of Stolen Goods over \$5,000	0	5	1	0	1.50

OPP 2021 Calls for Service Details
Ashfield-Colborne-Wawanosh Tp
For the calendar years 2016 to 2019

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2016	2017	2018	2019	
Possession of Stolen Goods under \$5,000	1	0	0	1	0.50
Property Damage	5	1	1	1	2.00
Theft from Motor Vehicles Under \$5,000	3	5	4	3	3.75
Theft of - All Terrain Vehicles	2	2	4	3	2.75
Theft of - Automobile	2	1	1	1	1.25
Theft of - Construction Vehicles	0	1	0	0	0.25
Theft of - Motorcycles	1	0	1	1	0.75
Theft of - Snow Vehicles	0	0	1	0	0.25
Theft of - Trucks	6	6	3	2	4.25
Theft of Motor Vehicle	3	3	3	0	2.25
Theft Over \$,5000 - Construction Site	0	1	1	1	0.75
Theft Over \$5,000 - Farm Equipment	0	1	0	0	0.25
Theft Over \$5,000 - Mail	0	3	0	1	1.00
Theft Over \$5,000 - Master Code	2	0	0	2	1.00
Theft Over \$5,000 - Other Theft	0	1	0	1	0.50
Theft Under \$5,000 - Bicycles	1	0	0	2	0.75
Theft Under \$5,000 - Building	1	0	0	0	0.25
Theft Under \$5,000 - Construction Site	0	1	0	2	0.75
Theft Under \$5,000 - Farm Equipment	0	2	0	0	0.50
Theft Under \$5,000 - Gasoline Drive-off	2	9	16	17	11.00
Theft Under \$5,000 - Master Code	0	1	2	4	1.75
Theft Under \$5,000 - Other Theft	22	12	12	8	13.50
Theft Under \$5,000 - Persons	0	0	0	2	0.50
Theft Under \$5,000 - Trailers	0	2	1	1	1.00
Unlawful in a dwelling house	0	0	2	0	0.50
Statutes & Acts	21	18	21	27	21.75
Landlord / Tenant	1	3	4	5	3.25
Mental Health Act	4	4	6	5	4.75
Mental Health Act - Attempt Suicide	3	2	1	2	2.00
Mental Health Act - No contact with Police	0	1	0	0	0.25
Mental Health Act - Placed on Form	0	0	1	2	0.75
Mental Health Act - Threat of Suicide	5	3	3	5	4.00
Mental Health Act - Voluntary Transport	0	0	1	3	1.00
Trespass To Property Act	8	5	5	5	5.75
Traffic	104	110	123	105	110.50
MVC - Fatal (Motor Vehicle Collision)	0	1	0	0	0.25
MVC - Others (Motor Vehicle Collision)	1	0	1	0	0.50
MVC - Pers. Inj. Failed to Remain (Motor Vehicle Collision)	1	0	0	2	0.75
MVC - Personal Injury (Motor Vehicle Collision)	10	6	6	7	7.25
MVC - Prop. Dam. Failed to Remain (Motor Vehicle Collision)	3	1	3	3	2.50
MVC - Prop. Dam. Non Reportable (Motor Vehicle Collision)	27	34	51	23	33.75
MVC - Prop. Dam. Reportable (Motor Vehicle Collision)	62	67	60	70	64.75
MVC (Motor Vehicle Collision) - Master Code	0	1	2	0	0.75
Violent Criminal Code	28	25	21	28	25.50
Assault - Level 1	12	9	8	11	10.00

OPP 2021 Calls for Service Details
Ashfield-Colborne-Wawanosh Tp
For the calendar years 2016 to 2019

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2016	2017	2018	2019	
Assault With Weapon or Causing Bodily Harm - Level 2	2	4	2	1	2.25
Criminal Harassment	1	4	4	3	3.00
Forcible confinement	0	1	0	0	0.25
Indecent / Harassing Communications	3	0	0	2	1.25
Pointing a Firearm	0	1	0	0	0.25
Sexual Assault	3	0	4	5	3.00
Sexual Interference	0	0	1	0	0.25
Utter Threats to Person	7	6	2	6	5.25

OPP 2019 Reconciled Year-End Summary
Ashfield-Colborne-Wawanosh Tp
Reconciled cost for the period January 1 to December 31, 2019

			<u>Cost per Property \$</u>	<u>Total Cost \$</u>
Base Service	Property Counts			
	Household	3,127		
	Commercial and Industrial	<u>139</u>		
	Total Properties	<u><u>3,266</u></u>	191.43	625,204
Calls for Service				
	Total all municipalities	158,415,856		
	Municipal portion	0.1830%	88.76	289,884
Overtime			6.16	20,127
Prisoner Transportation	(per property cost)		2.03	6,630
Accommodation/Cleaning Services	(per property cost)		<u>4.91</u>	<u>16,036</u>
Total 2019 Reconciled Cost			<u><u>293.29</u></u>	<u>957,882</u>
Year Over Year Variance (reconciled cost for the year is not subject to phase-in adjustment)				
2018 Reconciled Cost per Property			292.31	
2019 Reconciled Cost per Property (see above)			<u>293.29</u>	
Cost per Property Variance	Increase		0.98	
2019 Billed Amount				<u>(963,657)</u>
2019 Year-End-Adjustment				<u><u>(5,775)</u></u>

Note

The Year-End Adjustment above is included as an adjustment on the 2021 Billing Statement. This amount is incorporated into the monthly invoice amount for 2021.



January 28, 2021

Township of Ashfield Colborne Wawanosh
R.R.5 Goderich
N7A 3Y2

Dear Mayor McNeil and Council:

Re: 2021 Priorities and Draft Budget

I am writing to you at this time to outline the Maitland Valley Conservation Authority's (MVCA) priorities for 2021 along with our draft budget and levy.

MVCA has been focussed on identifying efficiencies and eliminating non-core services since 2014. We have identified the following to be our core services:

1. Flood and Erosion Safety: Helping our member municipalities to reduce the potential for loss of life, property damage and social disruption in flood and erosion prone areas of the watershed.
2. Watershed Stewardship: Helping our member municipalities and landowners to develop soil and water conservation systems to keep soil and nutrients on the land and out of watercourses and Lake Huron
3. Conservation Areas: Ensuring that our conservation areas set a high standard for conservation practices and are safe for the public to use.

We have made these changes in order to stabilize our operating and capital budgets. The Members want to ensure that MVCA has a stable financial base to fund its core services and essential infrastructure and equipment.

However it will take several years and a lot of funding to decommission and remove all of the infrastructure that we have identified as surplus to our core services as well as to upgrade our essential infrastructure.

One of the major projects that we will be moving ahead with this year is the decommissioning of the Gorrie Dam and the restoration of the conservation area for public use again.

In order to balance the 2021 budget, MVCA has eliminated any salary increases for staff except for a cost of living increase. This is the third year in a row that MVCA has eliminated any grid movement for staff. In order to balance the budget we have had to shift some staffing costs over to project funding in order to balance the 2021 budget. This approach is not sustainable in the long run, as project funding varies from year to year.

The 2021 budget includes a proposed levy increase of \$58,000. This increase is less than needed to cover increased costs for authority infrastructure projects and support for operating. MVCA will be utilizing a substantial amount from working capital accumulated surplus to undertake projects in 2021 as we have very limited access to Provincial or Federal Infrastructure funding. Conservation authorities were not allocated any funding for infrastructure improvements as part of the Federal Provincial Resiliency Stream that was announced in November 2020.

The apportionment of the 2021 levy is based upon each municipality's assessment in the watershed. The assessment schedule is developed by the Ministry of Environment, Conservation and Parks.

We have included a summary of the work that MVCA accomplished in 2020 along with an outline of our priorities for 2021.

Despite the restrictions that were in place for most of last year, we were able to accomplish a lot. Our conservation areas were used by unprecedented numbers of people in 2020. We anticipate that this use will continue in 2021.

We recognize that our member municipalities also have fiscal challenges however we ask that you consider the circumstances that we face and take into account the changes that we have made to focus our work and budget on our core services and infrastructure.

MVCA's Members plan to vote on the 2021 work plan, budget and levy on Wednesday March 17, 2021. If your municipality has any comments regarding the draft priorities, work plan or budget, please forward your comments to the Chair and your Member by March 9, 2021.

We look forward to working with you in 2021.

Yours sincerely;

A handwritten signature in black ink, appearing to read "David Turton". The signature is written in a cursive style with a long, sweeping tail on the letter "n".

David Turton
Chair
Maitland Valley Conservation Authority

REVIEW of 2020

A snapshot of what we accomplished in a challenging year.



Maitland
CONSERVATION

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Wroxeter ON N0G 2X0
maitland@mvca.on.ca
519-335-3557
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“We are focussing our services on mitigating the impacts of a rapidly changing climate.”

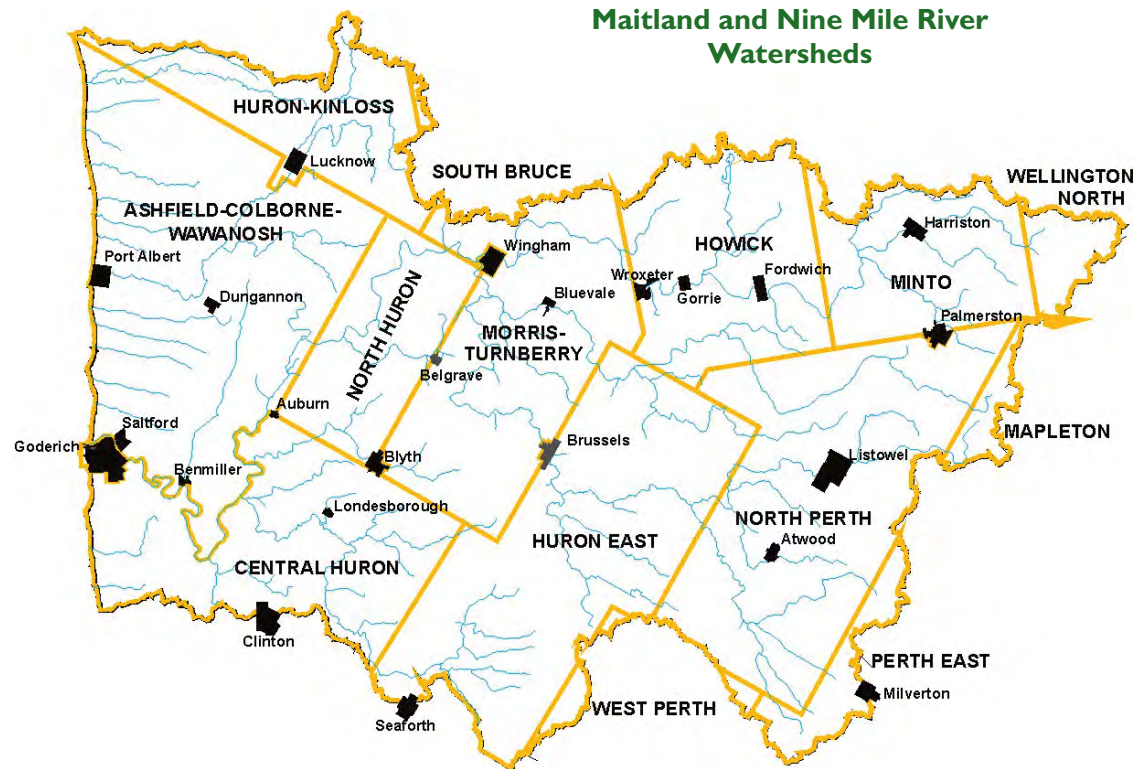
BACKGROUND

Maitland Conservation is jointly governed by its member municipalities.

Conservation Authorities are established by the provincial government at the request of municipalities. The activities of Maitland Conservation are driven by municipalities, landowners and community partners.

We are committed to providing effective community-based conservation services in a cost efficient manner.

Maitland Conservation is working to protect and enhance water, forests and soils in the Maitland and Nine Mile River watersheds.



FLOOD & EROSION SAFETY SERVICES 2020

- **Wingham Flood Mapping Update for the Township of North Huron and the Municipality of Morris-Turnberry** - Updated floodplain mapping completed and reviewed by municipalities, Maitland Conservation Members and public.
- **Harriston Flood Damage Reduction Support** - Provided assistance to the Town of Minto in selecting appropriate options for reducing the potential for flood damages in the community. Detailed modelling completed for downstream and by-pass options. Supported the technical report writing team.
- **Flood Forecasting System** - On-going maintenance of rain gauges and stream gauging stations. Monitoring of weather and gauge data 24 hours a day / 7 days a week. Messages issued for 16 events in 2020.
- **Land Use Planning Support & Drainage Act Support** - Staff responded to almost 1,000 inquiries. This is more than twice the annual average.



Lake Huron Water Level and Erosion Risk Support

The water level of Lake Huron continued to be well above average throughout 2020. Staff responded to a record number of inquiries from shoreline landowners. Information on coastal processes and erosion risks was provided to landowners in a variety of formats including:

- Video conferencing
- Presentations posted on website
- Mailing of newsletters and photos to shoreline landowners
- Lake level projection and shore protection
- factsheets posted on website and social media
- Two videos on shore processes created
- Check out this information at:
<http://www.mvca.on.ca/lake-huron-shoreline/>

“Our stewardship efforts are focussed on keeping sediment and nutrients on the land and out of waterways.”

WATERSHED STEWARDSHIP SERVICES 2020

- **Wellington Rural Water Quality Program and Huron Clean Water Project** - 157 new projects approved and 177 projects completed. Grants totalling \$174,804 allocated with total project costs of \$705,064. Top projects in 2020:
 - Forestry Management Plans
 - Erosion Control
 - Tree Planting & Cover Crops
- **Forestry Program** - 63 spring orders totalling 4,836 trees. 41 planting projects completed totalling 20,993 trees and shrubs. 9 km of stream buffering completed.
- **Identification of Areas Needing Stewardship Work** (cover crops, rural stormwater management, buffer strips, floodplain and river valley restoration) - draft mapping completed and shared with Healthy Lake Huron project partners.
- **Garvey-Glenn Watershed Restoration Project** - 500 metres of new stream buffer planted and previous plantings restocked. 11 landowners participated in a the cover crop incentive program involving 950 acres.
- **Healthy Lake Huron Outreach Evaluation** - Review of outreach strategies and testing of new outreach approaches. Interviews were conducted with local Certified Crop Advisors and equipment dealers. Social media campaign implemented to highlight best management practices (check out #pieceofthepuzzle). This work was done in partnership with neighbouring Conservation Authorities and OMAFRA.



- **Middle Maitland Headwaters Restoration Project** - 2.7 km of new stream buffer planted and previous plantings restocked.
- **On-Farm Applied Research and Monitoring (ONFARM)** - Focussed on monitoring soil health and water quality within the Garvey-Glenn watershed, this initiative is part of a larger provincial soil health monitoring effort. Water sampling of 18 storm/snow melt events was conducted and an additional 10 events were sampled at the edge-of-field monitoring station. Data was incorporated into a water information systems database.

- **Monitoring and Reporting** -

Due to COVID-19 water sampling was on hiatus from mid-March until early October.

Despite this:

- 7 sampling runs of the Provincial Water Quality Monitoring Network were completed and 44 samples submitted for analysis from 12 sites.
- Samples were collected from 8 wells through the Provincial Groundwater Monitoring Network
- 6 pesticide samples were collected from 1 site





Gorrie Dam and Conservation Area

Work continued throughout the year to address the impact of the June 2017 flood at Gorrie Conservation Area.

- GSS Engineering Consultants completed dam decommissioning and remediation plans.
- The proposed plans were presented to Maitland Conservation Members and Township of Howick Council.
- Scoping meetings held with the Ministry of Natural Resources and Forestry and the Department of Fisheries and Oceans.
- Newsletters distributed to community residents and design plans posted on website.

CONSERVATION AREAS 2020

Best Management Practices on Conservation Lands

- Removal of Buckthorn from meadow areas at Wawanosh Valley; phragmites control work completed at Naftel's and Gorrie.
- Naturalization of grounds at office
- Tree harvesting completed at Galbraith. Tree marking completed in Wawanosh Valley plantations and hardwood areas.

Maintain Conservation Areas for Safe Public Use

There was a significant increase in public use of properties in 2020. Inspections undertaken, maintenance completed and additional signage installed to support COVID-19 protocols. In addition:

- Trail repairs undertaken at Naftel's Creek
- New privy installed at Lake Wawanosh
- Hazardous trees removed at Naftel's Creek and Wawanosh Valley

Carbon Footprint Reduction Strategy

- 410 trees and 270 shrubs planted
- Carbon use monitored for all Maitland Conservation operations

Falls Reserve Conservation

Despite a late start to the camping season due to COVID-19, visitation at the park was up significantly in 2020. This increase included both camping and day-use visitors.

- Operational procedures were developed, and adjusted as required, to follow COVID-19 guidelines. Facilities and signage were modified based on local public health and provincial directives.
- Hydro upgrades were completed in the Maple campground.
- The application for a septic system replacement was submitted to the Ministry of Environment, Conservation and Park. Staff are waiting for approval from the MECP to move ahead with the project.





Tree and shrub planting at the Administration Centre, October 2020



Members Alvin McLellan (Municipality of Huron East) and Ed McGugan (Township of Huron-Kinloss and Municipality of South Bruce) at the Annual Meeting, Feb. 2020

CORPORATE SERVICES

Advocacy Efforts With MPs and MPPs

- Along with representatives from the Ausable Bayfield and Saugeen Valley Conservation Authorities, the MVCA met with MPP Lisa Thompson to discuss:
 - Healthy Lake Huron initiative
 - need for a Federal-Provincial Flood and Erosion Damage Reduction Program
 - proposed changes to the Conservation Authorities Act.
- Contacted local MPs and MPPs requesting support for allocating funds from the Federal Provincial Resilience Funding to Conservation Authorities

Changes to the Conservation Authorities Act

- Provided information on concerns about Schedule 6 in Bill 229 to member municipalities. Letters also sent to the Premier and relevant

Ministers. Information about Schedule 6 provided to local media and posted on website and social media.

Members' Governance Review

- Governance practices reviewed by members. Administrative bylaw updated to allow for electronic meetings.

Three-Year Budget for 2021-2023

- Draft three-year budget and work plan developed and reviewed by Members in October.

Capital Infrastructure Plan

- Inventory of infrastructure completed and Members provided direction on current surplus infrastructure. Long range infrastructure plan currently being developed.

Questions?

Contact your Maitland Conservation Member. Contact information is posted at mvca.on.ca or email maitland@mvca.on.ca.

KEY PRIORITIES for 2021

1. Reduce the risk of loss of life and community damage from flooding and erosion.

2. Keep soil and nutrients on the land and out of watercourses.

3. Ensure Conservation Areas are safe for visitors and showcase best management practices.

4. Work towards stabilizing our operating budget.



Maitland Conservation 2021 Work Plan Priorities



WATERSHED STEWARDSHIP SERVICES

- Tree Planting - promotion of large stock and seedling program. Develop a new tree planting service to be offered in partnership with neighbouring Conservation Authorities.
- Incorporate climate science into restoration and rural stormwater management initiatives.
- Delivery of Wellington and Huron Clean Water Projects - assist landowners to access funding to undertake stewardship projects.
- Continue water sampling to determine trends in water quality.
- Healthy Lake Huron - map priority areas for restoration work. Test approaches for delivering stewardship initiatives basin-wide using landowner interviews and surveys. Preliminary stewardship plan for the Eighteen Mile River watershed.



- Garvey-Glenn Watershed Restoration Project - continue to work with landowners on cover crop and ecosystem restoration projects. Water quality and soil health monitoring and modelling through the On-Farm Applied Research and Monitoring (ONFARM) project.
- Middle Maitland Headwaters Restoration Project - restore floodplain and river valley lands and buffer watercourses in partnership with landowners. Target areas based on priority mapping.
- Scott Municipal Drain Project - additional stream restoration work. Incorporate existing conservation measures into municipal drainage report to ensure they will be maintained over the long term.
- Update Forest Health Assessment - begin work to improve indicators of watershed health.





Goderich, November 2020



FLOOD and EROSION SAFETY Services

- Continue to ensure our flood forecasting and warning system is maintained and monitored throughout the year.
- Develop flood progression mapping for the Township of North Huron and the Municipality of Morris-Turnberry.
- Monitor bluff and gully collapse and erosion of the bottom of the bluffs along the Lake Huron shoreline.
- Update data on the value of properties at risk from flooding and erosion.
- Provide technical support on flood damage remediation strategies to the Town of Minto.
- Listowel & Lucknow Hydrology Projects - collect flow data to calibrate future flood forecast models.
- Shoreline Hazard Mapping Project - develop the terms of reference for project with support from coastal experts.



CORPORATE Services

- Develop an infrastructure and equipment strategy for the organization.
- Ensure member municipalities and target audiences are aware of and supportive of our priorities and work plan.
- Undertake a dialogue with our municipalities about changes to the Conservation Authorities Act including:
 - mandatory services set by the province
 - adjustments required to be in compliance with new regulatory requirements.
- Develop a 3-year budget (2022-2024) for operating and capital.
- Develop an education and training plan for Members.



Sensor upgrade to monitor evapotranspiration



CONSERVATION AREAS Services

- Gorrie Conservation Area - Public Information Centre outlining plans for decommissioning of the dam and site remediation.
- Naftel's Creek Conservation Area - installation of benches along trails.
- Gorrie & Brussels Mills - finalize disposition of mills previously identified as surplus to Authority's needs.
- Galbraith Conservation Area - discussions with the Town of North Perth regarding leasing of property or continue with disposition.
- Develop funding agreements for maintenance and repairs of dams - Municipality of Huron East (Brussels), Municipality of Morris-Turnberry (Bluevale)
- Continued removal of invasive species and hazard trees at Conservation Areas.
- Replacement of septic system at Falls Reserve Conservation Area.



Falls Reserve Conservation Area

Dec 9/20

Operating Budget Summary - Maitland Valley Conservation Authority

Table 1

ITEM	Revenue	Levy Funds	Deferred Revenue	Reserve Funds	Expense	NET Surplus/ Deficit
Corporate Services						
Administration	30,003	264,127		8,079	302,209	
Financial Management		90,300			90,300	
Governance		20,640			20,640	
Services Areas Support		58,615			58,615	
Communications, IT, GIS	3,000	202,664			205,664	
Total	33,003	636,346		8,079	677,428	
Flood Safety Services						
Flood Control Structures		6,991			6,991	
Erosion Control Structures		2,780			2,780	
Flood Forecasting and Warning		214,434			214,434	
Ice Management		822			822	
Hazard Prevention		20,953			20,953	
Natural Hazard Information		92,500			92,500	
Regulations	88,000	138,971			226,971	
Total	88,000	477,451			565,451	
Watershed Stewardship Services						
Watershed Monitoring and Reporting	4,500	77,247			81,747	
Extension Services		150,331			150,331	
Forestry Services	59,454				58,520	934
Total	63,954	227,578			290,598	934
Conservation Areas Management Services						
Falls Reserve Conservation Area	617,600			175,432	793,032	
Wawanosh Park Conservation Area	14,000				13,289	711
Management/Development/Operations	4,800	182,807			187,607	
Motor Pool	55,985				24,015	31,970
Total	692,385	182,807		175,432	1,017,943	32,681
Net Operating Budgets	877,342	1,524,182		183,511	2,551,420	33,615

Dec 9/20	Project Budget Summary - Maitland Valley Conservation Authority								
ITEM	Revenue	Levy Funds	Special Levy Funds	Deferred Revenue	Working Capital Reserves	Forest Management Reserves	Motor Pool Reserves	Expense	Net Surplus / Deficit
Corporate Services Projects									
Administration		50,000						50,000	
GIS/IT Management/Communications		50,000			1,600			51,600	
Total		100,000			1,600			101,600	
Flood and Erosion Safety Services Projects									
Flood Control - Preventative Maintenance					16,000			16,000	
Shoreline High Water Level			25,000		5,000			30,000	
Total			25,000		21,000			46,000	
Watershed Stewardship Services Projects									
Garvey Glenn Coordination	60,000			64,892				67,769	57,123
Garvey Glenn Demos	35,000			10,000				35,000	10,000
Middle Maitland Headwaters Restoration	22,014			136,825				158,839	
Huron Clean Water	508,000							508,000	
CFI				3,749				3,749	
Watershed Health Project					95,947			95,947	
Watershed Stewardship Short-Term Projects				67,599				67,599	
Healthy Lake Huron Outreach Evaluation Project	10,469			19,591				29,808	252
Applied Research and Monitoring Project	74,120							73,156	964
Healthy Lake Huron Mapping Project	78,750							73,391	5,359
Total	788,353			302,656	95,947			1,113,258	73,698
Conservation Area Projects									
Forestry Management						3,000		3,000	
Vehicles/Equipment Replacement							39,600	39,600	
MVCA Carbon Offset							500	500	
Footprints to Forests Carbon Offsetting					500			500	
Gorrie Conservation Area					350,000			350,000	
Naftel's Creek Project					1,500			1,500	
Brussels Mill Project					17,500			17,500	
Total					369,500	3,000	40,100	412,600	
Special Projects									
Drinking Water Source Protection									
Total									
Net Project Budgets	788,353	100,000	25,000	302,656	488,047	3,000	40,100	1,673,458	73,698

DRAFT Schedule of General Levies for 2021

October 13, 2020

Municipality	% of Municipality In Watershed	2020 CVA (modified) in Watershed \$	CVA Based Apportionment Percentage	2020 Approved General Levy	2021 Draft General Levy	Increase from prior \$
Ashfield-Colborne-Wawanosh Twp.	100	\$ 1,253,148,265	12.45	\$ 195,715	\$ 202,215	\$ 6,500
Central Huron Municipality	76	\$ 982,042,170	9.76	\$ 154,996	\$ 158,468	\$ 3,472
Goderich Town	100	\$ 1,082,268,839	10.75	\$ 175,199	\$ 174,641	-\$ 558
Howick Twp.	92	\$ 460,815,063	4.58	\$ 68,929	\$ 74,360	\$ 5,431
Huron East Municipality	72	\$ 1,087,723,372	10.81	\$ 166,828	\$ 175,521	\$ 8,693
Huron-Kinloss Twp.	43	\$ 620,276,208	6.16	\$ 98,212	\$ 100,092	\$ 1,880
Mapleton Twp.	5	\$ 89,955,130	0.89	\$ 13,696	\$ 14,515	\$ 819
Minto Town	64	\$ 688,403,214	6.84	\$ 107,058	\$ 111,084	\$ 4,026
Morris/Turnberry Municipality	95	\$ 531,494,942	5.28	\$ 80,118	\$ 85,765	\$ 5,647
North Huron Twp.	100	\$ 569,746,659	5.66	\$ 91,586	\$ 91,938	\$ 352
North Perth Municipality	98	\$ 2,181,221,224	21.67	\$ 333,911	\$ 351,974	\$ 18,063
Perth East Twp.	9	\$ 183,656,752	1.82	\$ 28,468	\$ 29,636	\$ 1,168
South Bruce Municipality	1	\$ 7,094,818	0.07	\$ 1,122	\$ 1,147	\$ 25
Wellington North	16	\$ 279,449,887	2.78	\$ 42,959	\$ 45,094	\$ 2,135
West Perth Municipality	3	\$ 47,915,023	0.48	\$ 7,385	\$ 7,731	\$ 346
		\$ 10,065,211,566	100.00	\$ 1,566,182	\$ 1,624,182	\$ 58,000



Maitland CONSERVATION

Mandate: "To prevent the loss of life and property due to flooding and erosion"

Shoreline Hazard Mapping Update

Stephen Jackson

Flood and Erosion Safety Services Coordinator

sjackson@mvca.on.ca

519-335-3557 ext. 230

Use of Shoreline Hazard Mapping

- Determines setbacks and policies for new structures, redevelopment, building additions and septic systems
- Screening tool for geotechnical input
- Flags structures that are unstable



Legend
— 100-year Erosion Hazard Line



Planning

Legend

— 25-year Erosion Hazard Line



Regulations

Legend
— Stable Slope Line



Emergencies

Issues with Current Mapping

- Out of date
- Shoreline is a dynamic system
- Flooding expected inland of current 100-year floodline
- Extensive erosion has occurred



Legend
— — 100-Year Floodline
on Existing Mapping
— — Wave Uprush Line
on Existing Mapping



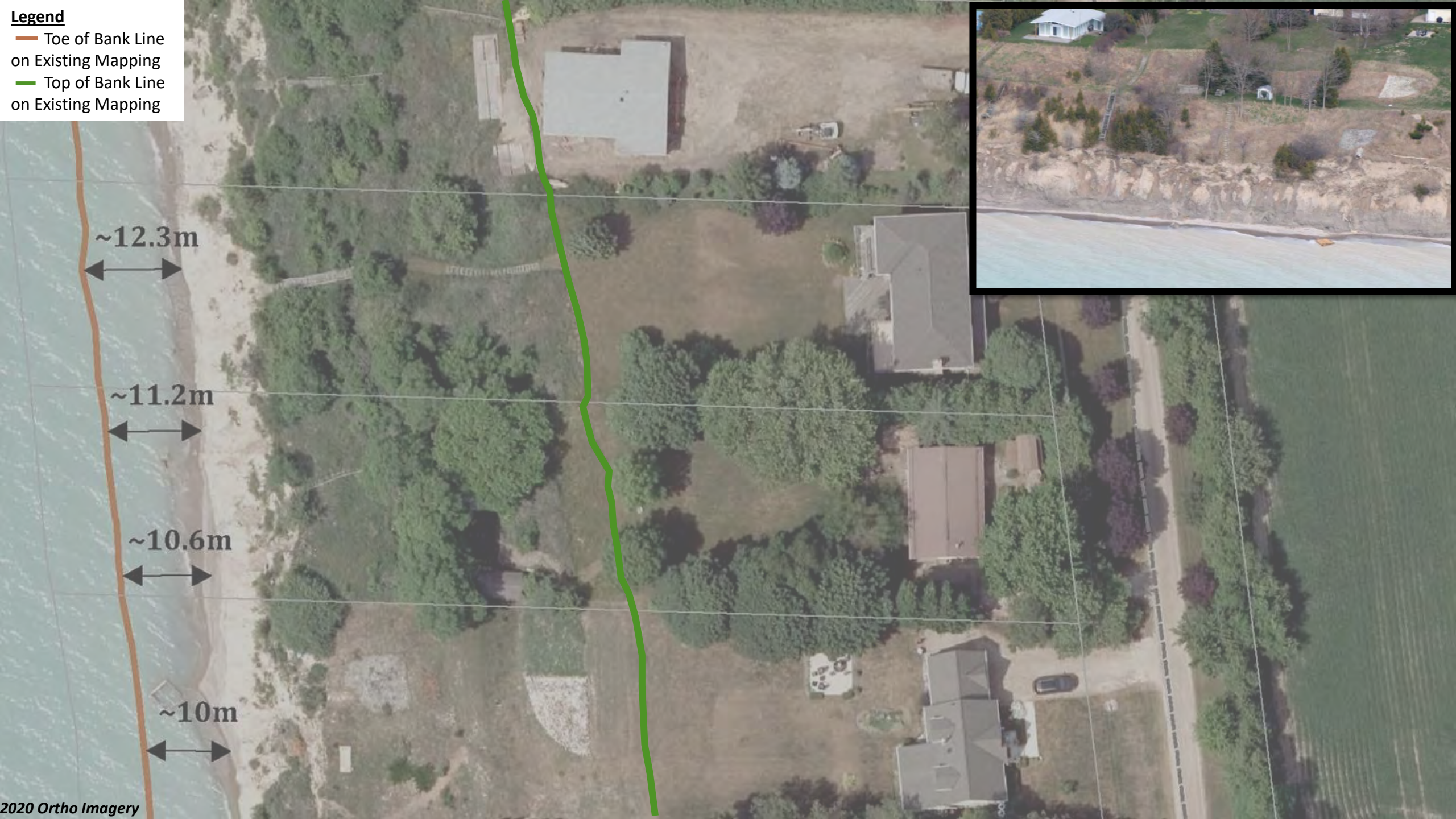
Approximate
Wave Uprush in
July 2020

Legend

— Toe of Bank Line
on Existing Mapping



Legend
— Toe of Bank Line on Existing Mapping
— Top of Bank Line on Existing Mapping



Legend
— Toe of Bank Line on Existing Mapping
— Top of Bank Line on Existing Mapping

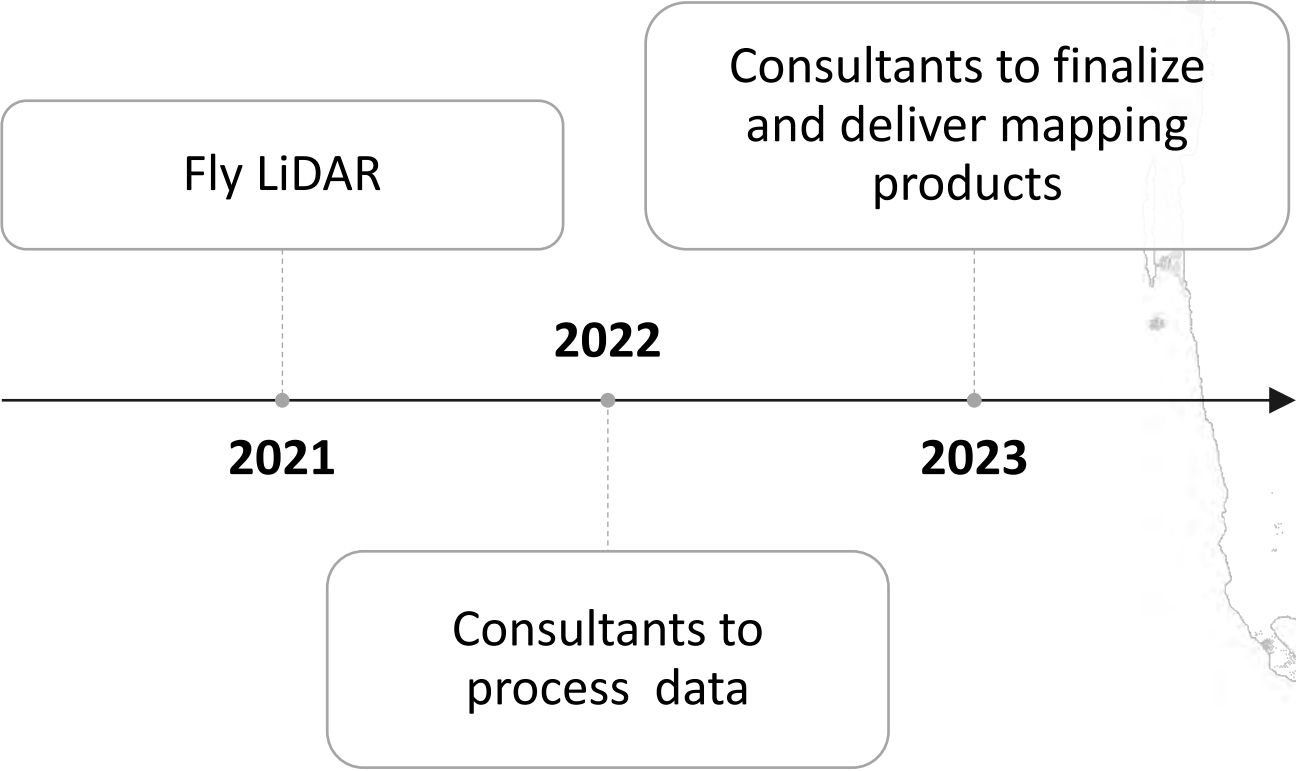


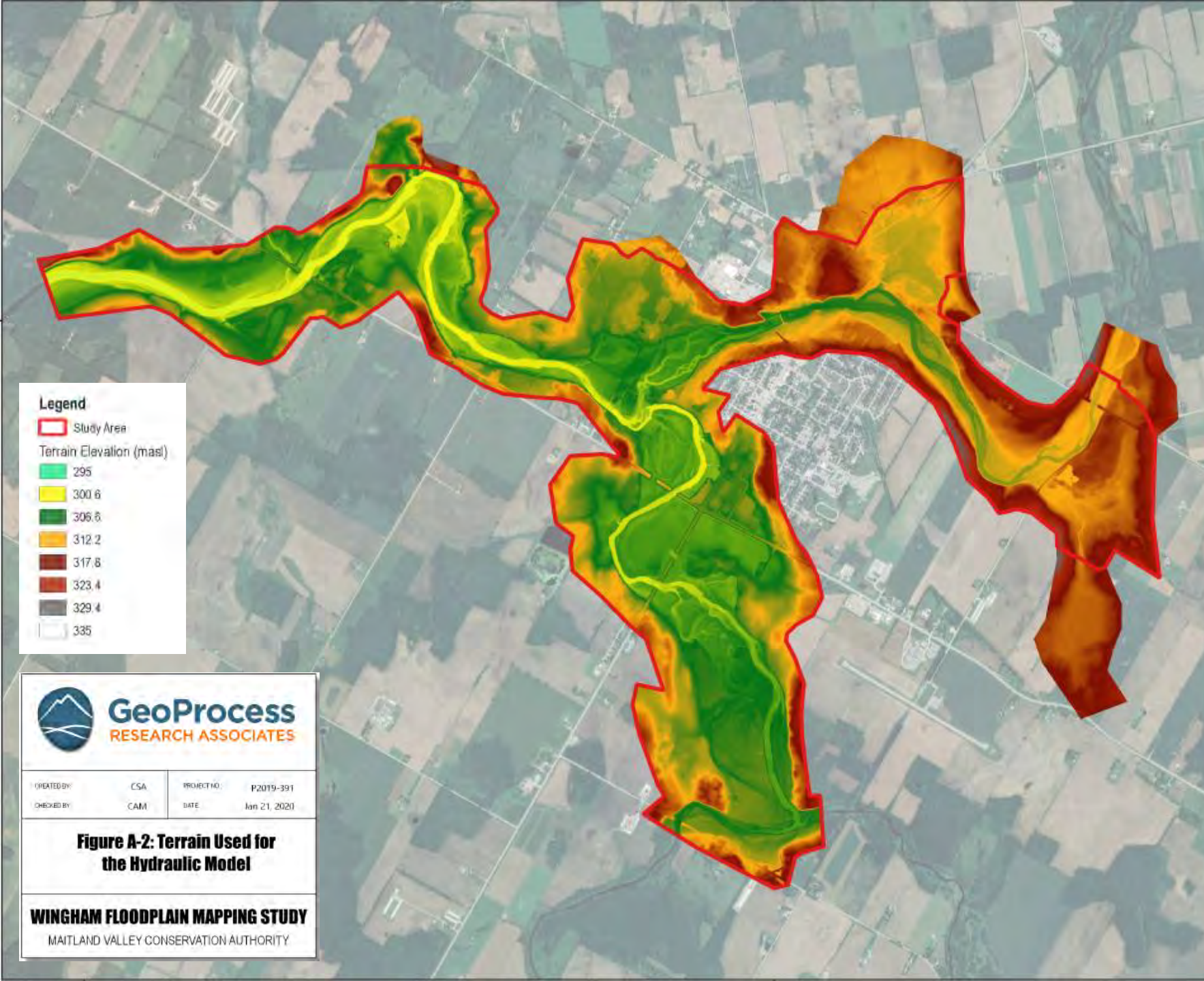
Legend
— Toe of Bank Line
on Existing Mapping
— Top of Bank Line
on Existing Mapping



~18m

Timeline





Legend

- Study Area
- Terrain Elevation (masl)
 - 295
 - 300.6
 - 306.6
 - 312.2
 - 317.8
 - 323.4
 - 329.4
 - 335



CREATED BY:	CSA	PROJECT NO.:	P2019-391
CHECKED BY:	CAM	DATE:	Jan 21, 2020

Figure A-2: Terrain Used for the Hydraulic Model

WINGHAM FLOODPLAIN MAPPING STUDY
MAITLAND VALLEY CONSERVATION AUTHORITY

LiDAR

Project Cost

3-Year Breakdown

2021: \$30,000

2022: \$220,000

2023: \$80,000

Total= \$330,000

Breakdown by Municipality

ACW: 50%

Central Huron: 25%

Goderich: 25%

Products

Mapping hazard layers to be produced with input from climate change projections:

- 100-year Floodline
- Wave Uprush
- Toe of Bank
- Top of Bank
- Stable Slope
- 25-year Erosion Hazard
- 100-Year Erosion Hazard

**LEGEND**

- | | |
|----------------------------------|--------------------------------|
| --- 100 year Shoreline Floodline | — Top of the Bank Line |
| - - - Wave Uprush Line | — Stable Slope Line |
| — Toe of the Bank Line | — 25 year Erosion Hazard Line |
| | — 100 year Erosion Hazard Line |

Outcomes

1. Increase Longevity of Development

- Ensure new development is setback safely from hazards
- Ensure redevelopment is done in a safe fashion

2. Enhance knowledge of current life and property risks



Mid-Huron Landfill Site Board
2021 Budget

DRAFT

				2018 Actual	2019 Actual	2020 Budget	2020 Actual to date	2021 Budget
02	1000	81015	Capital - Office Equipment & Furniture					
02	1000	81028	Capital - Building / Site Closure	\$ 609,300.35				
02	1000	84000	Capital - Vehicles					
02	1000	85230	Capital - Engineering	\$ 31,003.01				
02	1000	88200	Capital - Transfer to Reserve Fund		\$ 112,666.30			
			TOTAL EXPENDITURE	\$ 1,442,333.80	\$ 530,876.02	\$ 395,638.00	\$ 334,599.33	\$ 383,240.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ -	\$ 8,994.43	\$ -
Notes:								
02	1000	55790	Miscellaneous recoveries	\$ (50,000.00)				
			Municipal contribution toward ongoing post-closure costs					
			Town of Goderich	\$ 16,650.00				
			Municipality of Central Huron	12,650.00				
			Municipality of Huron East	11,650.00				
			Municipality of Ashfield-Colburne-Wawanosh	4,700.00				
			Township of Huron Kinloss	2,450.00				
			Municipality of Bluewater	1,900.00				
				\$ 50,000.00				
02	1000	59100	Perpetual Care Reserve Fund					
			Transfer - operating deficit	\$ (332,940.00)				
02	1000	72040	Snow removal	\$ 3,200.00				
			General allocation	\$ 2,200.00				
				\$ 5,400.00				
02	1000	72390	Cleaning of perimeter piping	\$ 5,000.00				
			General allocation	\$ 5,000.00				
				\$ 10,000.00				
02	1000	72430	Leachate trucking					
			2,200,000 gallons	\$ 138,600.00				
02	1000	72440	Leachate disposal					
			2,200,000 gallons	\$ 79,200.00				
			MECP	\$ 2,000.00				
			Labour	\$ 840.00				
				\$ 82,040.00				
02	1000	73720	Engineering					
			Annual reporting/monitoring	\$ 41,250.00				
02	1000	77450	Insurance	\$ 28,000.00				
			policy runs June to June					
02	1000	77800	Property Taxes	\$ 3,100.00	Leachate Station			
02	1000	78200	Transfer to Perpetual Care RF	\$ 50,000.00				
			municipal contribution toward post closure costs					
			Landfill closed June 30, 2018					

Mid-Huron Landfill Site Board
2021 Budget

DRAFT

			2018 Actual	2019 Actual	2020 Budget	2020 Actual to date	2021 Budget
RESERVE FUND							
REVENUE							
5	9099	56600	Interest - Bank	\$ (11,820.10)	\$ (6,912.10)		\$ (874.92)
5	9099	56630	Interest - Investments	\$ (58,526.30)	\$ (71,400.82)		\$ (30,798.97)
5	9099	59150	Transfer from Revenue Fund	\$ (50,000.00)	\$ (50,000.00)	\$ (50,000.00)	\$ (50,000.00)
5	9099	51062	Transfer from Capital		\$ (112,666.30)		
TOTAL REVENUES			\$ (120,346.40)	\$ (240,979.22)	\$ (50,000.00)	\$ (81,673.89)	\$ (50,000.00)
EXPENDITURES							
5	9099	78102	Transfer to Revenue Fund	\$ 279,327.66	\$ 359,218.36	\$ 344,138.00	\$ 275,000.00
5	9099	78103	Transfer to Capital Fund	\$ 640,303.36			\$ 332,940.00
TOTAL EXPENDITURES			\$ 919,631.02	\$ 359,218.36	\$ 344,138.00	\$ 275,000.00	\$ 332,940.00
5	9300	39099	Surplus - Start of Year	\$ (6,095,371.65)	\$ (5,296,087.03)	\$ (5,177,847.89)	\$ (5,177,847.89)
Surplus -End of Period - See Note *			\$ (5,296,087.03)	\$ (5,177,847.89)	\$ (4,883,709.89)	\$ (4,984,521.78)	\$ (4,832,937.33)
* Note:							
Balance of Surplus, subject to year end adjustments							
5	9099	59150	Contribution by participating municipalities	(\$50,000.00)			
5	9099	78102	Transfer to fund operating deficiency	\$ 332,940.00			



Staff Report

Report Title: Lucknow & District Fire Department Budget Estimates 2021

Prepared By: Chris Cleave, Fire Chief

Department: Fire and Emergency Services

Date: Jan. 21, 2021

Report Number: LDFB-2021-01-3

File Number: C00-LDFD

Attachments: 2021 Budget, 2021 Business Plan

Recommendation:

That the Lucknow & District Fire Board hereby approves Report Number LDFD-2021-01-3-prepared by Chris Cleave, Fire Chief AND approves the proposed Lucknow Fire Board budget AND FURTHER recommends approval by each respective Council. AND FURTHER confirms that it fulfills the requirements of the Joint Fire Services Agreement Section 4(a)

Background:

As per the Joint Fire Services Agreement Section 4(a) the Fire Chief shall prepare annually and present through the Lucknow and District Fire Board and estimate of operating revenues and expenditures and capital contributions and purchases for the Lucknow and District Fire Board.

Attached to this report are the 2021 Operational Budget Estimates and the 2021 Lucknow & District Fire Department Capital Expenditure Business Plan for review by the Lucknow & District Fire Board.

Following as per Section 4(b) of the agreement all parties (being the Township of Ashfield-Colborne-Wawanosh and Township of Huron-Kinloss) to the agreement must approve the Fire Chief's estimates as submitted or amended.

Discussion:

Operational Budget Expenditures:

The 2021 Operational budgets are submitted with minimal increase other than the areas of Salary and Benefits to accommodate the Fire Chief Services as per the approved agreement.

One area of note in the operational budget is an increase in the Vehicle Repair and Maintenance section that is significantly higher than normal. This is due to a need to repair and replace most of the intake and discharge valves on the Pumper Truck. These valves are either extremely difficult to open or operate or are completely seized in place. The estimate to repair and/or replace these valves is \$6,000.00.

Capital Budget Expenditures:

The equipment being sought and the rationale for each is detailed in the attached 2021 Lucknow & District Fire Department Capital Business Plan.

Capital Planning (10 Year):

During 2021 the Fire Chief will be working on identifying future capital needs for the Lucknow & District Fire Department and then drafting an extensive 10-year capital plan. Once this plan is completed later this year, it will be submitted to the board period for review, consideration and eventual approval.

At present there is one large pressing issue in relation to capital asset replacement. Currently the Pumper Truck at the Lucknow Fire Hall is set to reach its 15-year life expectancy (as per NFPA Standards) at the end of 2023. The replacement of this pumper will be a significant expense.

I would expect the replacement of this pumper truck to cost between \$450,000.00 to \$650,000.00 depending on whether it's a basic stock model or fully customized or anything in between.

Currently, I am recommending to the board that they consider having each Council establish a reserve account to begin saving to assist in off setting the impact of this expenditure.

My recommendation for each year moving forward will be that each municipality contribute a minimum of \$ 50,000.00 to their respective reserve accounts. This will account for a \$300,00.00 contribution already saved for this apparatus come replacement time. The remaining balance would then be budgeted for in the 2024 budget cycle.

This, along with any other capital assets that may be identified for upgrade or replacement will be captured in the 10-year capital plan moving forward.

Financial Impacts:

As per the submitted budget estimates for 2021.

Strategic Alignment / Link:

We are a prosperous community that continues to grow in a sustainable manner by investing in infrastructure;

We are an accessible community that offers opportunities for everyone by having amenities and services nearby and being open and transparent.

Respectfully Submitted By:

Chris Cleave, Fire Chief

Lucknow FD Budget – 2021 - Capital

Project Name	Project Description	Alignment to Strategic Plan
Firefighting Equipment – SCBA Cylinder upgrades to composite materials.	Intended to purchase a series of Composite SCBA cylinders and introduce into service. This purchase will be a series of new and refurbished cylinders which will allow the fire department to begin a rotating replacement cycle. These new cylinders will be replacing older heavy cylinders that are made from steel and/or aluminum which provides for better ergonomics and reduces firefighter fatigue. \$20,000.00	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.
Firefighting Equipment – Misc. Replacement of various Hose, Appliances and PPE items	Intended to allow for the unexpected replacement of damaged and/or annual certification failures of Fire Hose, compressors and other Firefighting Appliances and Equipment. \$5000.00	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.
Firefighting Equipment – In Vehicle Mounted Tablets	Enhancement to Fire Service Operations – using GPS, Hydrant Mapping, All Vehicle Checks and Fuel logs are electronic etc... \$7500.00	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.
Firefighting Equipment – PPE Extraction Turnout Gear Cleaner	Firefighter Personal Protective Equipment – Turnout Gear Extraction cleaning machine – Used as part of our FD cancer prevention strategy. \$5000.00	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.
Administrative Equipment	New Ruggedized laptop for Fire Chief – Split with Ripley-Huron FD budget. \$2500.00 each	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.
Radio Communications Equipment Upgrade	Add additional radio and paging back-up fail safe into the current radio communications system at the Lucknow Fire Hall. \$5000	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.

Lucknow FD Budget – 2021 - Capital		
Project Name	Project Description	Alignment to Strategic Plan
2024 Fire Apparatus Replacement - Pumper	This will be a multi-year contribution program where a designated budget amount is placed into a reserve account for the future purchase of the replacement pumper at the end of service life 2023. \$100,000.00 (50/50)	We are an Accessible community that offers opportunities for everyone by having amenities and services nearby.

Lucknow FD Budget – 2021 – Operation		
Project Name	Project Description	Alignment to Strategic Plan

OTHER		

DRAFT

Lucknow and District Fire Board Budget

Item	2020		2020		2021		
		Budget	Actual		Budget		
Wages	\$	150,000	\$	143,855.42	\$	170,000.00	Joint Fire Chiefs Salary Contribution Included
Benefits	\$	10,000	\$	9,363.06	\$	25,000.00	Joint Fire Chiefs Benefit Contribution Included
Office Supplies	\$	2,000	\$	2,662.01	\$	2,000.00	
Administration Fee	\$	2,500	\$	2,500.00	\$	2,500.00	
Courier	\$	-	\$	-	\$	-	
Telephone	\$	2,400	\$	2,009.36	\$	3,000.00	
Association Membeships	\$	550	\$	400.00	\$	750.00	
Insurance	\$	7,500	\$	7,544.92	\$	7,500.00	
Audit	\$	800	\$	800.00	\$	800.00	
Radio Licence	\$	600	\$	576.42	\$	800.00	
Meetings - Travel	\$	1,500	\$	1,181.89	\$	1,500.00	
Meetings - Meals	\$	300	\$	129.00	\$	500.00	
Miscellaneous	\$	4,000	\$	1,763.18	\$	-	Removed Category and replaced by Capital Expenditures
Small Tools	\$	500	\$		\$	500.00	
Mutual Aid - Travel	\$	-	\$		\$	-	
Mutual Aid - Meals Hydrant	\$	100	\$		\$	-	
Repair/Maintenance Dispatch	\$	3,500	\$	3,960.00	\$	3,500.00	
Services	\$	13,000	\$	9,623.92	\$	13,000.00	
Traning - Registrtation	\$	20,000	\$	10,567.78	\$	10,000.00	
Training - Meals	\$	600	\$	510.41	\$	750.00	
Training - Supplies	\$	500	\$	961.76	\$	1,000.00	
Building - Propane	\$	6,500	\$	3,729.89	\$	6,500.00	
Utilities - Hydro	\$	4,500	\$	3,701.61	\$	4,500.00	
Utilities - Water	\$	700	\$	705.00	\$	700.00	
Utilities - Sewage	\$	450	\$	450.00	\$	450.00	
Buidling - RM Services	\$	2,500	\$	2,232.64	\$	2,500.00	
Building - RM Supplies Snow	\$	2,000	\$	1,746.30	\$	2,000.00	
Removal	\$	3,100	\$	3,008.29	\$	3,500.00	
Building Cleaning	\$	1,200	\$	1,000.00	\$	1,200.00	
Vehicle - RM Supplies Vehicle	\$	1,600	\$	730.50	\$	2,000.00	
- RM Services Vehicle Diesel	\$	2,500	\$	5,414.12	\$	10,500.00	Updated as per Fire Boards Acceptance.
Vehicle Gas	\$	3,300	\$	2,909.51	\$	3,000.00	
Equipment - Services	\$	50	\$	23.53	\$	1,000.00	
Equipment - Supplies	\$	5,000	\$	5,514.99	\$	5,000.00	
Equipment Certification	\$	8,000	\$	12,741.55	\$	8,000.00	
Equipment Purchases Public	\$	-	\$	-	\$	8,000.00	
Ed /Smoke Alarms Transfer from Reserve Pumper	\$	20,000	\$	22,728.89	\$	-	Removed Category and replaced by Capital Expenditures
Reserves Retirement	\$	1,400	\$		\$	1,000.00	
Recognition Retirement	\$		\$		\$	-	
Recognition	\$		\$		\$	-	

Capital - CPB CPB	--	\$\$\$				20,000.00	See Attached 2021 Business Plan
Capital - CPB						5,000.00	See Attached 2021 Business Plan
Capital - Mobile Tablets	\$	-	\$	-	\$	7,500.00	See Attached 2021 Business Plan
Capital - Extractor	\$	-	\$	-	\$	7,500.00	See Attached 2021 Business Plan
Capital - Admin Equip	\$	-	\$	-	\$	2,500.00	See Attached 2021 Business Plan
Capital - Radio Upgrades	\$	-	\$	-	\$	5,000.00	See Attached 2021 Business Plan
TOTAL	\$	<u>283,150</u>	\$	265,045.95	\$	350,450.00	
Less Bruce County Grant	\$	(5,000)	\$	(5,000.00)	\$	(5,000.00)	
TOTAL BUDGET 2020		<u><u>\$278,150</u></u>	\$	260,045.95	\$	345,450.00	

			2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget
		REVENUES					
01	1400	51052 Ontario Grants					
01	1400	51440 Other Municipalities - Share of Costs	\$ (238,458.12)	\$ (228,509.05)	\$ (266,337.80)	\$ (266,337.80)	\$ (288,127.00)
01	1400	52140 Fire inspections	\$ (1,020.00)	\$ (970.00)	\$ (800.00)	\$ (1,420.00)	\$ (1,000.00)
01	1400	52350 Call outs	\$ (2,888.10)	\$ (2,862.00)	\$ (2,000.00)	\$ (2,910.00)	\$ (2,000.00)
01	1400	54500 Donations	\$ (5,000.00)	\$ (30,087.00)		\$ (1,000.00)	
01	1400	55790 Miscellaneous recoveries	\$ (3,706.60)	\$ (2,685.66)		\$ (3,500.00)	
01	1400	59100 Transfer from Reserve Funds					
01	1400	61054 Sale of Vehicles				\$ (9,485.88)	
01	1400	62222 Proceeds - Reserve Fund Loan			\$ (104,000.00)	\$ (382,215.20)	
01	1400	64500 Donations					
01	1400	65710 Expense Recoveries		\$ (81,275.95)			
01	1400	69050 Transfer from Reserve		\$ (95,950.28)	\$ (210,584.59)	\$ (210,584.59)	
01	1400	69100 Transfer from Reserve Funds			\$ (649,415.41)	\$ (649,457.14)	\$ (14,000.00)
		TOTAL REVENUES	\$ (251,072.82)	\$ (442,339.94)	\$ (1,233,137.80)	\$ (1,526,910.61)	\$ (305,127.00)
		EXPENDITURE					
01	1400	71000 Salaries	\$ 144,256.01	\$ 144,887.61	\$ 171,360.00	\$ 144,209.68	\$ 157,936.00
01	1400	71010 Salaries-Caretaking	\$ 7,691.44	\$ 6,159.15	\$ 7,582.00	\$ 7,146.76	\$ 6,443.00
01	1400	71035 Contract Services (dispatch)	\$ 9,591.19	\$ 8,918.48	\$ 12,668.00	\$ 12,841.09	\$ 13,400.00
01	1400	71040 Salaries-Mechanic	\$ 1,000.00				
01	1400	71500 Benefits	\$ 61,705.22	\$ 23,788.23	\$ 25,210.00	\$ 20,705.18	\$ 30,369.00
01	1400	71510 Benefits-Caretaking	\$ 2,080.11	\$ 1,579.26	\$ 1,421.00	\$ 1,993.44	\$ 1,637.00
01	1400	72000 Building - R&M	\$ 2,158.38	\$ 9,812.32	\$ 4,380.00	\$ 3,824.30	\$ 31,580.00
01	1400	72030 Utilities - Hydro	\$ 1,967.86	\$ 2,175.97	\$ 2,700.00	\$ 1,923.08	\$ 2,500.00
01	1400	72031 Utilities - Gas	\$ 3,443.68	\$ 3,285.97	\$ 4,000.00	\$ 2,654.49	\$ 3,500.00
01	1400	72032 Utilities - Water	\$ 557.66	\$ 600.44	\$ 500.00	\$ 350.93	\$ 550.00
01	1400	72033 Utilities - Sewage	\$ 420.28	\$ 428.00	\$ 500.00	\$ 368.90	\$ 500.00
01	1400	72200 Mach and Equip - R&M	\$ 8,961.75	\$ 7,881.01	\$ 13,300.00	\$ 8,458.20	\$ 17,100.00
01	1400	72300 Vehicle - R&M	\$ 2,803.92	\$ 8,660.49	\$ 13,800.00	\$ 18,758.97	\$ 20,000.00
01	1400	72330 Vehicle - Gas	\$ 166.56	\$ 92.28	\$ 200.00	\$ 36.66	\$ 300.00
01	1400	72335 Vehicle- Diesel/Propane	\$ 2,891.73	\$ 2,957.97	\$ 3,200.00	\$ 2,489.05	\$ 6,000.00
01	1400	72340 Vehicle - Licences	\$ 1,370.00	\$ 1,370.00	\$ 1,400.00	\$ 2,664.48	\$ 2,400.00
01	1400	72900 Small Tools	\$ 71.12	\$ 359.52	\$ 500.00	\$ 195.51	\$ 500.00
01	1400	73000 Supplies (Foam)	\$ 547.47	\$ 890.40	\$ 2,000.00	\$ 992.65	\$ 1,000.00
01	1400	73100 Office Supplies	\$ 523.85	\$ 458.72	\$ 500.00	\$ 771.17	\$ 2,000.00
01	1400	73120 Telephone/Internet	\$ 5,562.06	\$ 4,864.32	\$ 4,700.00	\$ 4,996.15	\$ 5,200.00
01	1400	73130 Courier	\$ 272.84	\$ 179.65	\$ 250.00	\$ 282.35	\$ 250.00
01	1400	73140 Books & Periodicals	\$ 186.91	\$ 373.14	\$ 300.00	\$ 165.06	\$ 300.00
01	1400	73160 Software			\$ 5,090.00	\$ 5,253.87	\$ 3,000.00
01	1400	73205 Bank interest/borrowing charges			\$ 1,250.00		\$ 5,000.00
01	1400	73310 Clothing and Safety Apparel	\$ 6,361.94	\$ 30,964.99	\$ 19,900.00	\$ 18,928.08	\$ 12,800.00
01	1400	73400 Advertising, Signs & Posters	\$ 956.93	\$ 731.29	\$ 1,000.00		\$ 1,000.00
01	1400	73500 Education/Inspections-Fire Safety Officer	\$ 1,862.92	\$ 441.64	\$ 2,000.00		\$ -
01	1400	73600 Conferences - Registration			\$ 500.00		\$ -
01	1400	73601 Conferences - Accommodations			\$ 700.00		\$ -
01	1400	73602 Conferences - Travel, parking and taxi			\$ 500.00		\$ -
01	1400	73603 Conferences - Meals			\$ 100.00		\$ -
01	1400	73610 Training - Registration	\$ 2,723.67	\$ 803.52	\$ 1,000.00	\$ 758.10	\$ 6,000.00
01	1400	73611 Training - Accommodations				\$ 357.15	\$ 300.00

			2018 Actual	2019 Actual	2020 Budget	2020 Actual	2021 Budget
01	1400	73612	Training - Travel, parking and taxi	\$ 161.78	\$ 644.54		\$ 197.16 \$ 600.00
01	1400	73613	Training - Meals	\$ 571.32	\$ 67.67		\$ 143.12 \$ 600.00
01	1400	73750	Other Professional Services	\$ 407.20	\$ 1,409.80	\$ 2,000.00	\$ 25.44 \$ 500.00
01	1400	73785	Mutual Aid - Goderich Only	\$ 826.66	\$ 716.69	\$ 1,200.00	\$ 1,166.82 \$ 1,200.00
01	1400	77350	Travel	\$ 172.18	\$ 355.37	\$ 800.00	\$ 203.80 \$ 500.00
01	1400	77400	Miscellaneous	\$ 1,927.40	\$ 597.59	\$ 750.00	\$ 310.64 \$ 750.00
01	1400	77450	Insurance	\$ 13,161.48	\$ 13,474.28	\$ 13,946.00	\$ 14,509.00 \$ 17,000.00
01	1400	78001	Principal Repayment				\$ 105,000.00
01	1400	78100	Transfer to Reserve	\$ 5,000.00			
01	1400	78200	Transfer to Reserve Fund	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00 \$ 10,000.00
01	1400	79000	Hydrant Maintenance/Rental	\$ 130,220.90	\$ 125,728.96	\$ 130,000.00	\$ 127,615.55 \$ 128,000.00
01	1400	81005	Capital - Equipment & Machinery		\$ 177,226.23	\$ 44,000.00	\$ 44,041.73 \$ 14,000.00
01	1400	82001	Capital - Building				
01	1400	84000	Capital - Vehicles			\$ 920,000.00	\$ 1,198,224.00
			TOTAL EXPENDITURES	\$ 532,584.42	\$ 692,885.50	\$ 1,525,207.00	\$ 1,757,562.56 \$ 609,715.00
			TOTAL NET EXPENDITURES	\$ 281,511.60	\$ 250,545.56	\$ 292,069.20	\$ 230,651.95 \$ 304,588.00
Notes:							
01	1400	71035	Dispatch				
			Annual device activation fee	\$ 350.00			
			Annual dispatch management fee	\$ 225.00			
			Stratford Fire Dept-dispatch	\$ 12,825.00	subj. to annual CPI adjustment		
				\$ 13,400.00			
01	1400	71500	annual allocation	\$ 27,369.00			
			allowance/reimburse fitness membership	\$ 3,000.00	criteria approved by Council in 2016		
				\$ 30,369.00			
01	1400	72000	general allocation	\$ 4,200.00			
			Fence	\$ 1,700.00			
			Cloth Spinner - custodian	\$ 300.00			
			annual monitoring of fire alarm system	\$ 380.00			
			Apparatus ceiling	\$ 25,000.00			
				\$ 31,580.00			
01	1400	72200	General allocation	\$ 6,000.00			
			3 new pagers	\$ 2,100.00			
			Shelving and brackets -new ladder truck	\$ 5,000.00			
			3 SCBA bottles	\$ 4,000.00			
				\$ 17,100.00			
01	1400	72300	includes allocation for required annual testing	\$ 20,000.00			
01	1400	72330	Training on portable equipment	\$ 300.00			

01	1400	72340	Medicals/DZ licences	\$ 1,000.00			
			general allocation	\$ 1,400.00			
				\$ 2,400.00			
01	1400	73100	computer - Chief's office	\$ 1,500.00			
			general allocation	\$ 500.00			
				\$ 2,000.00			
01	1400	73160	Firepro software - records management system	\$ 3,000.00			
1	1400	73205	Interest on borrowing - new fire truck	\$ 5,000.00			
01	1400	73310	general allocation	\$ 3,000.00			
			new recruit dress uniforms	\$ 2,800.00			
			gloves	\$ 3,000.00			
			Firefighter helmets x 2	\$ 1,000.00			
			Firefighter boot replacement x 5	\$ 3,000.00			
				\$ 12,800.00			
01	1400	73610	Proctor costs and OFM course	\$ 6,000.00			
1	1400	78001	Principal repayment	\$ 105,000.00	2020 Fire Truck purchase		
			Borrowing from Town of Goderich Reserve Funds	\$ 382,224.00			
			2021 repayment	\$ (105,000.00)			
			Balance 2021	\$ 277,224.00			
01	1400	78200	Fire Reserve Fund	\$ 10,000.00	for future capital		
			Usual annual contribution of \$110,000				
			is reflected as principal repayment and interest				
01	1400	81005	Cascade System Replacement	\$ 14,000.00			
			Cost Sharing % (2020 taxation year assessment totals)				
			Cost Sharing		Assessment	Proportion	
			ACW	179,034.00	573,754,500	30.2057%	
			Central Huron	109,093.00	349,613,500	18.4057%	
			Goderich	304,588.00	976,120,209	51.3886%	
				592,715.00	1,899,488,209	100.00%	

Lucknow Community Health Centre Board
2021 Budget

	Budget Year 2020	Year to Date Year 2020	Budget Year 2021
Donations	\$ -	\$ (17,207.53)	\$ -
Other Revenue	\$ -	\$ -	
Rent - Dental Suite	\$ (11,600.00)	\$ (11,628.60)	\$ (12,200.00)
Rent - Medical Suite	\$ -	-	\$ (9,650.00)
ACW Contributions	\$ (15,100.00)	\$ (5,130.30)	\$ (8,800.00)
HK Contributions	\$ (15,100.00)	\$ (5,130.31)	\$ (8,800.00)
Transfer from Reserve	\$ -	\$ -	\$ (2,000.00)
Total Revenue	\$ (41,800.00)	\$ (39,096.74)	\$ (41,450.00)
Office Equipment - R & M Services	\$ -	\$ -	\$ -
Advertising	\$ 500.00	\$ -	\$ 500.00
Insurance	\$ 1,200.00	\$ 1,438.34	\$ 1,600.00
Legal	\$ 1,000.00	\$ 303.60	\$ 1,000.00
Audit	\$ 500.00	\$ 500.00	\$ 500.00
Property Taxes	\$ 5,800.00	\$ 5,149.81	\$ 5,800.00
Miscellaneous	\$ 500.00	\$ -	\$ 500.00
Propane	\$ 3,000.00	\$ 683.52	\$ 1,200.00
Utilities - Hydro	\$ 5,000.00	\$ 1,616.13	\$ 2,000.00
Utilities - Water	\$ 1,400.00	\$ 1,180.00	\$ 1,200.00
Utilities - Sewage	\$ 900.00	\$ 900.00	\$ 950.00
Building - R & M - Services	\$ 4,000.00	\$ 158.09	\$ 4,000.00
Building - R & M - Supplies	\$ 300.00	\$ 437.15	\$ 1,000.00
Grass Cutting & Grounds Maint.	\$ 1,700.00	\$ 2,738.00	\$ 3,000.00
Snow Removal	\$ 4,000.00	\$ 2,914.72	\$ 4,000.00
Building Cleaning	\$ 3,000.00	\$ 3,550.00	\$ 7,200.00
Transfer to Reserve	\$ -	\$ 17,207.53	\$ -
Capital - Renovations	\$ 5,000.00	\$ 1,935.68	\$ 5,000.00
Capital - Clinical Equipment Furnishings	\$ 4,000.00	\$ 660.44	\$ 2,000.00
Total Expense	\$ 41,800.00	\$ 41,373.01	\$ 41,450.00

Lucknow & District Joint Recreation Budget

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
9500 Admin & General				
Revenue				
01-9500-3025 Donations	-\$1,182.57	\$0.00	-\$1,610.00	\$0.00
01-9500-3030 Advertising Board Rentals	-\$12,025.00	-\$12,000.00	-\$11,925.00	-\$10,000.00
01-9500-3035 Socan Receipts	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-3040 Grass Cutting / Watering Revenue	-\$12,640.00	-\$10,000.00	-\$8,000.00	-\$11,000.00
01-9500-3045 Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-3050 Catering Events	-\$1,559.14	-\$1,200.00	-\$556.00	-\$1,000.00
01-9500-3500 Transfer from Reserve	-\$500.00	\$0.00	\$0.00	\$0.00
01-9500-4000 Penalty & Interest - Accounts Receivable	\$0.00	\$0.00	-\$16.44	\$0.00
Total Revenue	-\$27,906.71	-\$23,200.00	-\$22,107.44	-\$22,000.00
Expense				
01-9500-7100 Wages	\$109,825.31	\$110,000.00	\$100,900.99	\$132,000.00
01-9500-7200 Benefits	\$30,136.98	\$30,000.00	\$25,194.86	\$35,000.00
01-9500-7251 Service Charges	\$550.00	\$600.00	\$300.00	\$500.00
01-9500-7252 Administration Fee	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
01-9500-7254 Office Supplies	\$612.63	\$700.00	\$179.55	\$700.00
01-9500-7255 Household Supplies	\$1,018.84	\$1,500.00	\$1,433.50	\$1,750.00
01-9500-7256 Office Equipment - R & M - Services	\$96.16	\$300.00	\$654.82	\$300.00
01-9500-7257 Office Equipment - R & M - Supplies	\$324.61	\$300.00	\$219.79	\$300.00
01-9500-7260 Telephone	\$1,952.50	\$2,500.00	\$1,441.19	\$1,500.00
01-9500-7261 Advertising	\$1,255.51	\$1,500.00	\$723.93	\$1,000.00
01-9500-7265 Association Memberships	\$440.72	\$500.00	\$407.04	\$750.00
01-9500-7266 Insurance	\$9,606.42	\$10,500.00	\$12,061.30	\$12,000.00
01-9500-7267 Legal	\$0.00	\$500.00	\$0.00	\$0.00
01-9500-7268 Audit	\$1,100.00	\$1,100.00	\$1,100.00	\$1,100.00
01-9500-7270 Meetings - Registration	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7271 Meetings - Travel	\$76.55	\$100.00	\$0.00	\$100.00
01-9500-7272 Meetings - Meals	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7273 Web Site design	\$488.45	\$250.00	\$0.00	\$250.00
01-9500-7275 Miscellaneous	\$1,092.06	\$1,500.00	\$751.71	\$1,500.00
01-9500-7300 Conferences - Registration	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7301 Conferences - Accomodations	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7302 Conferences - Travel & Parking	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7303 Conferences - Meals	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7304 Student Memberships	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7305 Training - Registration	\$671.62	\$3,000.00	\$284.83	\$2,500.00
01-9500-7306 Training - Accomodations	\$0.00	\$500.00	\$0.00	\$500.00
01-9500-7307 Training - Travel & Parking	\$340.81	\$500.00	\$0.00	\$500.00
01-9500-7308 Training - Meals	\$7.56	\$200.00	\$0.00	\$200.00
01-9500-7320 Utilities - Hydro	\$73,673.66	\$70,000.00	\$55,399.37	\$60,000.00
01-9500-7321 Utilities - Water	\$9,607.87	\$6,500.00	\$3,176.54	\$6,000.00

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
01-9500-7322 Utilities - Sewage	\$645.00	\$650.00	\$680.00	\$700.00
01-9500-7323 Building - R & M - Services	\$17,568.15	\$18,000.00	\$11,124.92	\$18,000.00
01-9500-7324 Building - R & M - Supplies	\$5,826.93	\$6,000.00	\$6,167.09	\$7,500.00
01-9500-7325 Socan Fees	\$188.33	\$200.00	\$202.08	\$200.00
01-9500-7326 Elevator Lift - R & M - Services/Supplies	\$0.00	\$500.00	\$0.00	\$500.00
01-9500-7327 Elevator Lift - Contract	\$1,056.00	\$1,100.00	\$1,106.00	\$1,150.00
01-9500-7330 Catering Events	\$1,489.08	\$1,100.00	\$488.12	\$400.00
01-9500-7348 Vehicle R & M - Supplies/Services	\$211.59	\$750.00	\$444.53	\$750.00
01-9500-7349 Vehicle Fuel - Gas	\$1,361.16	\$1,500.00	\$550.01	\$1,000.00
01-9500-7350 Equipment Fuel - Diesel	\$1,049.03	\$1,200.00	\$818.05	\$1,200.00
01-9500-7352 Depreciation Expense	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-7357 Equipment - R & M - Services	\$933.71	\$1,200.00	\$503.76	\$1,200.00
01-9500-7358 Equipment - R & M - Supplies	\$2,169.59	\$3,000.00	\$3,089.80	\$3,500.00
01-9500-7362 Yard & Parking Lot - Services/Supplies	\$6,304.72	\$7,000.00	\$5,097.57	\$7,500.00
01-9500-7400 Transfer to Reserve	\$500.00	\$0.00	\$315.00	\$0.00
Total Expense	\$287,181.55	\$289,750.00	\$239,816.35	\$307,050.00
Dept Excess Revenue Over (Under) Expenditures	\$259,274.84	\$266,550.00	\$217,708.91	\$285,050.00

9501 Arena Winter

Revenue

01-9501-3803 Ice Rental Receipts	-\$48,428.24	-\$58,000.00	-\$29,891.42	-\$25,000.00
01-9501-3804 Public Skating Receipts	-\$5,220.00	-\$5,500.00	-\$3,445.04	-\$2,500.00
01-9501-3805 Concession Booth Receipts	\$0.00	\$0.00	\$0.00	\$0.00
01-9501-3820 Time Clock Wage Recovery	-\$295.00	-\$250.00	-\$75.00	-\$150.00
01-9501-3825 Hockey Insurance Recovery	\$0.00	\$0.00	-\$1,440.00	-\$1,500.00
01-9501-3831 Minor Hockey Ice Rental/Sub	-\$44,030.00	-\$53,000.00	-\$44,300.25	-\$25,000.00
01-9501-3833 Figure Skating Ice Rental/Sub	\$0.00	\$0.00	\$0.00	\$0.00
01-9501-3835 Learn to Skate Receipts	-\$9,000.00	-\$8,000.00	-\$2,025.00	-\$4,000.00
Total Revenue	-\$106,973.24	-\$124,750.00	-\$81,176.71	-\$58,150.00

Expense

01-9501-7100 Wages	\$40,595.66	\$44,000.00	\$35,925.81	\$40,000.00
01-9501-7200 Benefits	\$7,891.37	\$8,500.00	\$6,049.06	\$8,500.00
01-9501-7255 Household Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9501-7260 Telephone	\$0.00	\$0.00	\$0.00	\$0.00
01-9501-7266 Insurance	\$0.00	\$0.00	\$1,425.60	\$0.00
01-9501-7318 Utilities - Propane	\$14,260.71	\$18,000.00	\$10,695.33	\$15,000.00
01-9501-7323 Ice Plant - R & M - Services	\$9,310.02	\$10,000.00	\$9,583.20	\$10,000.00
01-9501-7324 Ice Plant - R & M - Supplies	\$2,573.18	\$2,800.00	\$2,375.59	\$2,800.00
01-9501-7352 Olympia - R & M	\$399.69	\$500.00	\$328.11	\$500.00
01-9501-7353 Olympia - Propane	\$1,637.02	\$1,800.00	\$1,685.12	\$1,800.00
01-9501-7354 Health & Safety	\$201.88	\$250.00	\$29.08	\$250.00
01-9501-7356 Learn to Skate	\$2,680.10	\$2,750.00	\$2,041.64	\$2,500.00
Total Expense	\$79,549.63	\$88,600.00	\$70,138.54	\$81,350.00

Dept Excess Revenue Over (Under) Expenditures	-\$27,423.61	-\$36,150.00	-\$11,038.17	\$23,200.00
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2019 Actual	2020 Budget	2020 Actual	2021 Budget
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9502 Arena Summer**Revenue**

01-9502-3800 Rental Receipts	-\$5,855.00	-\$4,500.00	-\$161.03	-\$500.00
01-9502-4900 Provincial Grant	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$5,855.00	-\$4,500.00	-\$161.03	-\$500.00

Expense

01-9502-7100 Wages	\$17,567.57	\$21,000.00	\$15,736.41	\$23,000.00
01-9502-7200 Benefits	\$5,166.30	\$4,000.00	\$3,209.92	\$4,000.00
01-9502-7301 Paid Security	\$2,078.17	\$1,500.00	\$0.00	\$300.00
01-9502-7354 Health & Safety	\$146.18	\$200.00	\$171.94	\$250.00
Total Expense	\$24,958.22	\$26,700.00	\$19,118.27	\$27,550.00

Dept Excess Revenue Over (Under) Expenditures	\$19,103.22	\$22,200.00	\$18,957.24	\$27,050.00
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9504 Paul Henderson Hall**Revenue**

01-9504-3800 Rental Receipts	-\$1,145.00	-\$1,000.00	-\$425.00	-\$500.00
01-9504-3818 Bar Supply Sales	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$1,145.00	-\$1,000.00	-\$425.00	-\$500.00

Expense

01-9504-7100 Wages	\$5,179.77	\$5,000.00	\$1,697.38	\$2,500.00
01-9504-7200 Benefits	\$1,434.57	\$1,500.00	\$322.17	\$500.00
01-9504-7255 Household Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9504-7318 Utilities - Propane	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$6,614.34	\$6,500.00	\$2,019.55	\$3,000.00

Dept Excess Revenue Over (Under) Expenditures	\$5,469.34	\$5,500.00	\$1,594.55	\$2,500.00
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9505 Fitness Centre**Revenue**

01-9505-3800 Rental Receipts	\$0.00	\$0.00	\$0.00	\$0.00
01-9500-3810 Donations	\$668.00	-\$700.00	-\$702.00	-\$700.00
Total Revenue	-\$668.00	-\$700.00	-\$702.00	-\$700.00

Expense

01-9505-7100 Wages	\$70.07	\$300.00	\$485.63	\$200.00
01-9505-7200 Benefits	\$16.31	\$100.00	\$87.89	\$50.00
01-9505-7255 Household Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9505-7323 Building R & M - Services/Supplies	\$36.66	\$300.00	\$807.42	\$350.00
Total Expense	\$123.04	\$700.00	\$1,380.94	\$600.00

Dept Excess Revenue Over (Under) Expenditures	-\$544.96	\$0.00	\$678.94	-\$100.00
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9506 Dave Farrish Champions Chamber

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenue				
01-9506-3800 Rental Receipts	-\$6,070.00	-\$4,500.00	-\$1,680.00	-\$2,500.00
Total Revenue	-\$6,070.00	-\$4,500.00	-\$1,680.00	-\$2,500.00
Expense				
01-9506-7100 Wages	\$1,578.91	\$1,500.00	\$1,282.58	\$1,250.00
01-9506-7200 Benefits	\$398.57	\$400.00	\$213.89	\$250.00
01-9506-7255 Household Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$1,977.48	\$1,900.00	\$1,496.47	\$1,500.00
Dept Excess Revenue Over (Under) Expenditures	-\$4,092.52	-\$2,600.00	-\$183.53	-\$1,000.00

9510 Hockey

Revenue				
01-9510-3025 Donations	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3500 Transfer from Reserve	-\$2,080.14	\$0.00	-\$1,640.00	\$0.00
01-9510-3814 Registration Receipts	-\$200.00	\$0.00	\$0.00	\$0.00
01-9510-3820 Gate Receipts	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3821 Season Passes	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3825 Clothing Sales	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3830 L.A.W.S.	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3835 OMHA Clinic Registrations	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-3840 Minor Hockey Fundraising	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$2,280.14	\$0.00	-\$1,640.00	\$0.00
Expense				
01-9510-7100 Wages	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7200 Benefits	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7254 Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7260 Telephone	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7261 Advertising	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7266 Player Insurance	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7271 Meetings - Travel	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7272 Meetings - Meals	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7273 Website	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7400 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7403 Minor Hockey Fundraising	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7510 Referees	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7511 Association Fees	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7513 Tournament Expenses	\$1,680.14	\$0.00	\$0.00	\$0.00
01-9510-7514 Equipment	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7515 Sweater Purchases	\$0.00	\$0.00	\$1,640.00	\$0.00
01-9510-7516 Season Passes	\$0.00	\$0.00	\$0.00	\$0.00

01-9510-7517 Banquet	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7518 Trophies/Banners	\$400.00	\$0.00	\$0.00	\$0.00
01-9510-7519 Clothing	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7520 Power Skating	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7530 OMHA Clinics - Fees	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7535 OMHA Clinics - Meals	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7540 OMHA Clinics - Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00
01-9510-7700 Ice Rental	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$2,080.14	\$0.00	\$1,640.00	\$0.00
Dept Excess Revenue Over (Under) Expenditures	-\$200.00	\$0.00	\$0.00	\$0.00

9520 Bar Sales

Revenue

01-9520-3025 Beer Sales	-\$73,436.32	-\$64,000.00	-\$30,613.31	-\$25,000.00
01-9520-3800 Liquor Sales	-\$19,606.16	-\$14,000.00	-\$2,287.61	-\$2,500.00
01-9520-3805 Cooler Sales	-\$4,115.01	-\$2,500.00	-\$584.06	-\$500.00
01-9520-3810 Pop Sales	-\$107.98	-\$100.00	-\$14.16	-\$50.00
01-9520-3815 Chip Sales	-\$81.42	\$0.00	\$0.00	\$0.00
01-9520-3820 Alcohol Ticket Sales Unused	-\$1,311.51	-\$500.00	-\$84.07	-\$250.00
Total Revenue	-\$98,658.40	-\$81,100.00	-\$33,583.21	-\$28,300.00

Expense

01-9520-7100 Wages	\$7,938.15	\$7,500.00	\$2,964.92	\$3,000.00
01-9520-7200 Benefits	\$1,275.57	\$1,100.00	\$407.41	\$450.00
01-9520-7254 Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9520-7261 Advertising	\$113.34	\$100.00	\$0.00	\$100.00
01-9520-7266 Insurance	\$540.00	\$600.00	\$891.00	\$900.00
01-9520-7326 Chips	\$43.77	\$50.00	\$0.00	\$50.00
01-9520-7346 Refrigeration Trailer Rentals	\$1,500.00	\$1,200.00	\$0.00	\$600.00
01-9520-7357 Equipment - R & M - Services	\$407.50	\$500.00	\$717.32	\$750.00
01-9520-7358 Equipment - R & M - Supplies	\$0.00	\$200.00	\$0.00	\$200.00
01-9520-7505 Liquor License Fees	\$0.00	\$0.00	\$0.00	\$0.00
01-9520-7510 Beer	\$38,816.74	\$34,000.00	\$17,383.47	\$18,000.00
01-9520-7511 Liquor	\$4,548.40	\$3,500.00	\$364.70	\$500.00
01-9520-7512 Bar Supplies	\$449.98	\$500.00	\$68.99	\$500.00
01-9520-7513 Coolers	\$1,905.20	\$1,500.00	\$213.84	\$500.00
01-9520-7514 Pop	\$678.40	\$750.00	\$321.62	\$300.00
01-9520-7515 Smart Serve Training	\$34.95	\$100.00	\$34.95	\$100.00
01-9520-7525 Profit Share - Lucknow Lancers	\$7,522.56	\$7,250.00	\$1,737.00	\$1,500.00
01-9520-7530 Profit Share - Service Clubs	\$3,681.08	\$4,000.00	\$2,920.35	\$1,000.00
01-9520-7535 Profit Share - Stag & Does	\$10,665.93	\$5,000.00	\$0.00	\$0.00
Total Expense	\$80,121.57	\$67,850.00	\$28,025.57	\$28,450.00
Dept Excess Revenue Over (Under) Expenditures	-\$18,536.83	-\$13,250.00	-\$5,557.64	\$150.00

9525 Baseball/Softball

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenue				
01-9525-3025 Donations	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-3800 Registration Receipts	-\$3,805.00	-\$3,500.00	\$0.00	-\$3,500.00
01-9525-3810 Tournament Receipts	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-3824 Sweater Donations	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$3,805.00	-\$3,500.00	\$0.00	-\$3,500.00
Expense				
01-9525-7100 Wages	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7200 Benefits	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7254 Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7261 Advertising	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7266 Player Insurance	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7275 Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00
01-9525-7511 Association Fees	\$520.00	\$600.00	\$0.00	\$700.00
01-9525-7513 Tournament Expenses	\$93.90	\$1,000.00	\$0.00	\$1,000.00
01-9525-7514 Equipment	\$535.42	\$650.00	\$0.00	\$650.00
01-9525-7517 Umpires	\$692.00	\$800.00	\$0.00	\$800.00
Total Expense	\$1,841.32	\$3,050.00	\$0.00	\$3,150.00
Dept Excess Revenue Over (Under) Expenditures	-\$1,963.68	-\$450.00	\$0.00	-\$350.00

9535 Soccer

Revenue				
01-9535-3025 Donations	-\$100.00	\$0.00	-\$579.70	\$0.00
01-9535-3800 Registration Receipts	-\$7,015.00	-\$7,000.00	\$0.00	-\$7,000.00
01-9535-3805 Field Rentals	-\$60.00	\$0.00	\$0.00	-\$100.00
01-9535-3810 Tournament Receipts	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$7,175.00	-\$7,000.00	-\$579.70	-\$7,100.00
Expense				
01-9535-7100 Wages	\$0.00	\$0.00	\$0.00	\$0.00
01-9535-7200 Benefits	\$0.00	\$0.00	\$0.00	\$0.00
01-9535-7254 Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9535-7261 Advertising	\$0.00	\$0.00	\$0.00	\$0.00
01-9235-7266 Player Insurance	\$648.00	\$750.00	\$0.00	\$750.00
01-9535-7510 Referees	\$720.00	\$1,000.00	\$0.00	\$1,000.00
01-9535-7511 Association Fees	\$75.00	\$100.00	\$0.00	\$100.00
01-9535-7513 Tournament Fees	\$185.00	\$300.00	\$129.31	\$300.00
01-9535-7514 Equipment	\$265.62	\$500.00	\$0.00	\$500.00
01-9535-7515 Jersey Purchases	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$1,893.62	\$2,650.00	\$129.31	\$2,650.00
Dept Excess Revenue Over (Under) Expenditures	-\$5,281.38	-\$4,350.00	-\$450.39	-\$4,450.00

9540 Summer Sports Camp

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenue				
01-9540-3800 Registration Receipts	-\$5,337.00	\$5,000.00	\$0.00	\$5,000.00
01-9540-4900 Provincial Grant	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$5,337.00	-\$5,000.00	\$0.00	-\$5,000.00
Expense				
01-9540-7100 Wages	\$3,336.36	\$3,000.00	\$0.00	\$3,000.00
01-9540-7200 Benefits	\$245.83	\$250.00	\$0.00	\$250.00
01-9540-7261 Advertising	\$115.32	\$200.00	\$0.00	\$200.00
01-9540-7266 Insurance	\$0.00	\$0.00	\$0.00	\$0.00
01-9540-7305 Training - Registration	\$0.00	\$0.00	\$0.00	\$0.00
01-9540-7307 Training - Travel & Parking	\$0.00	\$0.00	\$0.00	\$0.00
01-9540-7326 Materials & Supplies	\$1,602.70	\$1,000.00	\$0.00	\$1,000.00
Total Expense	\$5,300.21	\$4,450.00	\$0.00	\$4,450.00
Dept Excess Revenue Over (Under) Expenditures	-\$36.79	-\$550.00	\$0.00	-\$550.00

9542 Splash Pad

Revenue				
01-9542-3800 Revenues	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	\$0.00	\$0.00	\$0.00	\$0.00
Expense				
01-9542-7100 Wages	\$106.85	\$150.00	\$337.84	\$300.00
01-9542-7200 Benefits	\$37.84	\$50.00	\$83.64	\$100.00
01-9542-7261 Advertising	\$0.00	\$0.00	\$0.00	\$0.00
01-9542-7326 Materials & Supplies	\$538.30	\$550.00	\$0.00	\$500.00
01-9542-7514 Equipment	\$0.00	\$100.00	\$0.00	\$100.00
Total Expense	\$682.99	\$850.00	\$421.48	\$1,000.00
Dept Excess Revenue Over (Under) Expenditures	\$682.99	\$850.00	\$421.48	\$1,000.00

9545 Swimming Pool

Revenue				
01-9545-3025 Donations	-\$1,500.00	\$0.00	\$0.00	\$0.00
01-9545-3800 Registration Receipts	-\$6,710.00	-\$6,000.00	\$0.00	-\$5,500.00
01-9545-3805 Gate Receipts	-\$3,834.94	-\$3,500.00	\$0.00	-\$3,000.00
01-9545-3810 Public Swimming Sponsorships	-\$4,425.00	-\$4,500.00	\$0.00	-\$4,000.00
01-9545-3815 Snack Sales	\$0.00	\$0.00	\$0.00	\$0.00
01-9545-3830 Fundraising	\$0.00	\$0.00	\$0.00	\$0.00
01-9545-4900 Provincial Grant	-\$1,960.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$18,429.94	-\$14,000.00	\$0.00	-\$12,500.00

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expense				
01-9545-7100 Wages	\$28,644.44	\$34,000.00	\$1,398.53	\$34,000.00
01-9545-7200 Benefits	\$3,145.45	\$4,000.00	\$219.01	\$4,000.00
01-9545-7260 Telephone	\$0.00	\$0.00	\$73.32	\$300.00
01-9545-7261 Advertising	\$115.33	\$150.00	\$0.00	\$150.00
01-9545-7266 Insurance	\$2,435.82	\$2,500.00	\$3,464.34	\$4,000.00
01-9545-7271 Swim Meets - Travel	\$0.00	\$100.00	\$0.00	\$100.00
01-9545-7318 Utilities - Propane	\$1,419.63	\$2,000.00	\$0.00	\$2,000.00
01-9545-7320 Utilities - Hydro	\$2,105.87	\$2,250.00	\$629.34	\$2,250.00
01-9545-7321 Utilities - Water	\$695.00	\$750.00	\$475.00	\$750.00
01-9545-7322 Utilities - Sewer	\$425.00	\$450.00	\$680.00	\$700.00
01-9545-7323 Building - R & M - Services/Supplies	\$1,238.35	\$2,500.00	\$10.09	\$2,500.00
01-9545-7326 Materials & Supplies	\$4,160.89	\$5,000.00	\$0.00	\$5,000.00
01-9545-7354 Health & Safety	\$35.50	\$100.00	\$0.00	\$100.00
01-9545-7511 Association Fees	\$90.00	\$125.00	\$162.50	\$150.00
01-9545-7514 Snacks	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$44,511.28	\$53,925.00	\$7,112.13	\$56,000.00
Dept Excess Revenue Over (Under) Expenditures	\$26,081.34	\$39,925.00	\$7,112.13	\$43,500.00

9554 Fitness / Zumba

Revenue

01-9554-3800 Fitness / Zumba Receipts	-\$910.00	-\$4,000.00	-\$840.00	-\$2,500.00
Total Revenue	-\$910.00	-\$4,000.00	-\$840.00	-\$2,500.00

Expense

01-9554-7100 Wages	\$0.00	\$0.00	\$0.00	\$0.00
01-9554-7261 Advertising	\$0.00	\$0.00	\$0.00	\$0.00
01-9554-7226 Materials & Supplies	\$0.00	\$0.00	\$0.00	\$0.00
01-9554-7351 Class Services	\$840.00	\$3,000.00	\$840.00	\$1,800.00
01-9554-7514 Equipment	\$0.00	\$0.00	\$0.00	\$0.00
Total Expense	\$840.00	\$3,000.00	\$840.00	\$1,800.00
Dept Excess Revenue Over (Under) Expenditures	-\$70.00	-\$1,000.00	\$0.00	-\$700.00

9555 Lucknow Parks

Revenue

01-9555-3800 Slo Pitch Receipts	-\$9,000.00	-\$9,000.00	-\$3,190.80	-\$9,000.00
01-9555-3810 Ball Diamond Rentals	-\$10.00	\$0.00	\$0.00	\$0.00
01-9555-3820 Grass Cutting/Maint etc - Recovery	-\$1,000.00	\$0.00	\$0.00	\$0.00
01-9555-4900 Provincial Grant	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	-\$10,010.00	-\$9,000.00	-\$3,190.80	-\$9,000.00

Expense

01-9555-7266 Caledonia Ball Diamond & Park	\$8,360.27	\$9,000.00	\$5,547.39	\$9,500.00
01-9555-7267 Kinsmen Ball Diamond & Park	\$9,073.42	\$9,000.00	\$4,504.02	\$9,000.00
01-9555-7268 Kinsmen Soccer Field	\$12,702.63	\$12,000.00	\$10,576.12	\$13,000.00
01-9555-7269 Dungannon Ball Diamonds	\$4,065.96	\$5,000.00	\$1,351.72	\$5,000.00
01-9555-7270 Skate Board Park	\$77.24	\$400.00	\$530.40	\$500.00
Total Expense	\$34,279.52	\$35,400.00	\$22,509.65	\$37,000.00
Dept Excess Revenue Over (Under) Expenditures	\$24,269.52	\$26,400.00	\$19,318.85	\$28,000.00
Total Operating Revenue	-\$295,223.43	-\$282,250.00	-\$146,085.89	-\$152,250.00
Total Operating Expense	\$571,954.91	\$585,325.00	\$394,648.26	\$555,550.00
Operating Budget	\$276,731.48	\$303,075.00	\$248,562.37	\$403,300.00

9560 Capital Projects

Revenue

01-9560-4900 Transfer From Reserves	-\$3,250.00	\$0.00	\$0.00	\$0.00
01-9560-4900 Gramts/Donations	-\$9,500.00	-\$63,000.00	-\$45,932.25	-\$20,000.00
Total Revenue	-\$12,750.00	-\$63,000.00	-\$45,932.25	-\$20,000.00

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expense	\$0.00		\$0.00	
01-9560-7400 Transfer to Reserves	\$0.00		\$0.00	
01-9560-9020 New Office Equipment	\$0.00		\$0.00	
01-9560-9080 New Flooring	\$0.00		\$0.00	
01-9560-9085 New Doors	\$0.00	\$2,500.00	\$2,021.23	
01-9560-9095 Roof Modifications	\$0.00		\$0.00	
01-9560-9120 Sprinkler System	\$0.00	\$7,000.00	\$6,100.51	
01-9560-9125 Surveillance System	\$0.00	\$8,500.00	\$7,244.51	\$3,000.00
01-9560-9130 Pool Solar Blanket	\$0.00		\$0.00	
01-9560-9135 Arena Lighting	\$11,600.00	\$60,000.00	\$49,026.93	
01-9560-9140 Floor Scrubber	\$0.00		\$0.00	
01-9560-9145 Bar Equipment	\$0.00		\$0.00	
01-9560-9150 Compressor Overhaul	\$0.00		\$0.00	
01-9560-9155 Soccer Netting	\$0.00		\$0.00	
01-9560-9160 Snow Blower	\$0.00		\$0.00	
01-9560-9165 Brine Pump	\$0.00		\$0.00	
01-9560-9170 Sand for Pool Filtration System	\$0.00	\$2,500.00	\$1,450.82	
01-9560-9175 Evaporative Condenser	\$0.00		\$0.00	
01-9560-9180 Washroom Renovations	\$0.00	\$35,000.00	\$31,491.05	
01-9560-9190 Pool Liner	\$0.00		\$0.00	
01-9560-9195 Dehumidifiers	\$0.00		\$0.00	
01-9560-9200 Dressing Rooms Washroom Renovations	\$0.00		\$0.00	
01-9560-9205 Pool Cover	\$0.00		\$0.00	
01-9560-9210 Pave Parking Lot	\$0.00		\$0.00	
01-9560-9215 Dump Bucket Float	\$0.00		\$0.00	
01-9560-9220 Storm Water Project	\$0.00		\$0.00	

01-9560-9225	Painting Ice Surface Beams and Purlins	\$0.00		\$0.00	
01-9560-9230	Stonedust for Ball Diamonds	\$0.00		\$0.00	
01-9560-9235	Ice Edger	\$0.00		\$0.00	
01-9560-9240	Website	\$0.00		\$0.00	
01-9560-9245	Tables	\$4,924.30		\$0.00	
01-9560-9250	Stage (Engineer Approved)	\$9,435.90		\$0.00	
01-9560-9255	Ball Diamond Shelters/Upgrades	\$17,750.00		\$0.00	
01-9560-9260	Pool Changeroom Upgrades	\$0.00	\$60,000.00	\$55,158.34	
01-9560-9265	Water Heater (Olympia)	\$10,816.00		\$0.00	
01-9560-9270	Fire Alarm Panel	\$5,692.29		\$0.00	
01-9560-9275	Landscape Trailer	\$0.00		\$0.00	
01-9560-9280	Chain Hoist & Repairs for Overhead Doors	\$0.00	\$2,000.00	\$1,291.05	
01-9560-9285	Lawn Mower	\$0.00	\$18,000.00	\$16,688.64	
	Baseball Diamond Fence	\$0.00		\$8,000.00	
	Tractor	\$0.00		\$40,000.00	
	Furnace & Water Heater Replacements	\$0.00		\$14,000.00	
	Natural Gas Conversion	\$0.00		\$10,000.00	
01-9560-9035	Ceiling Tiles	\$0.00		\$5,500.00	
	Chairs	\$0.00		\$5,000.00	
	Arena & Board Repairs	\$0.00		\$7,500.00	
	Elevator	\$0.00		\$1,500.00	
Total Expense		\$60,218.49	\$195,500.00	\$170,473.08	\$94,500.00
Dept Excess Revenue Over (Under) Expenditures		\$47,468.49	\$132,500.00	\$124,540.83	\$74,500.00

9595 Contributions

Revenue

01-9595-3040	Contributions - A-C-W	\$162,099.86	\$217,787.50	\$186,551.60	\$238,900.00
01-9595-3045	Contributions - H-K	\$162,099.87	\$217,787.50	\$186,551.60	\$238,900.00

	2019 Actual	2020 Budget	2020 Actual	2021 Budget
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Total Revenue	\$324,199.73	\$435,575.00	\$373,103.20	\$477,800.00
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Operating Budget	\$276,731.48	\$303,075.00	\$248,562.37	\$403,300.00
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Capital Budget	\$47,468.49	\$132,500.00	\$124,540.83	\$74,500.00
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Total Budget	\$632,173.40	\$780,825.00	\$565,121.34	\$650,050.00
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Total Dollars To Be Raised	\$324,199.97	\$435,575.00	\$373,103.20	\$477,800.00
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TOWNSHIP OF
ASHFIELD - COLBORNE - WAWANOSH

<u>Organization</u>	<u>2020 Actual</u>	<u>2021 Requested</u>	<u>Request Amount</u>	<u>2021 Budget</u>
Alexandria Marine & General Hospital Fdtn (Equipment)	20,000	Yes	\$100,000 <i>Over 5 Years (2019-2023)</i>	20,000
Bank Erosion Committee	2,500	One Time		
Coldest Night of the Year (United Way)	-	Yes		500
Dungannon Agricultural Society			-	
Dungannon Community Alliance (Dungannon Park Expense)	24,368	Yes Site Preparation Work	Kiosk & Fence	
Dungannon Lions Club	-			
Dungannon Pro Rodeo	-	Yes	1,000	
Dungannon Seniors Centre	-	Yes	9,000	
Dungannon Superpull c/o Ag Society	-		-	
Gateway Centre of Excellence in Rural Health	1,000			
Goderich Pickleball / Victoria Park Tennis Courts and Ice Rink System	-	Yes	10,000	
Huron & Area Search & Rescue	3,000	One Time		
Huron County Food Bank Gala	600			
Huron Manufacturing Ass. Member	150	Yes		150
Huron Pioneer Thresher Association	203.52	Yes	226	
Huron Plowmens Association	-	Yes	-	
Kingsbridge Harvest	-		-	
Kingsbridge on 21	-	Yes	1,000	
Lucknow Agriculture Society (Fair)	500	Yes		
Lucknow Community Centre	-	Yes		
Lucknow Legion (Wreath)	65	Will Follow	65	
Goderich Legion (Wreath)	78.50	Will Follow	80	
Port Albert Citizens Association	700	Will Follow		
Provincial Elementary School Curling	100	One Time		
Rural Response to Healthy Children	500			
St. Johns Ambulance	250			
St. Joseph's Kingsbridge Community	-	Yes	5,000	
Wingham & District Hospital Foundation	10,000	Completed		
Total	39,647		26,371	20,650



We would like to ask
the Township of Ashfield-Colborne-Wawanosh Council
to consider a gift of
\$100,000.

Thank you for your consideration and for keeping excellent health care close to home.

It's Your Health...

...We Need You All In!

OVER 5 YEARS.
\$ 20000 STARTING
AT 2019

A large, hand-drawn arrow in black ink, pointing downwards and to the right, starting from the right side of the handwritten text and ending near the bottom right of the page.

Alexandra Marine & General Hospital Foundation

"All In...For Your Health"



helping charities thrive.

519.603.2250
info@blueseafoundation.org
260-659 King Street East
Kitchener, ON, N2G 2M4



Sponsorship Invoice #: CN2109939

Coldest Night of the Year 2021 | Event Date: Feb. 20, 2021

Coldest Night of the Year 2021

Blue Sea Foundation
260-659 King St. East
Kitchener, ON, N2G 2M4
(519) 603-2250

Bill to:

Mark Becker
Township of Ashfield-Colborne-Wawanosh
82133 Council Line, RR5
Goderich, ON N7A 3Y2

Invoice Date:

January 22, 2021

Payment Date:

February 10, 2021



Description	Amount
Coldest Night of the Year Sponsorship: Event Sponsor in Goderich (Goderich Homelessness and UNF Initiative)	\$500.00
Total:	\$500.00

About the Coldest Night of the Year

- Credit Card payments will show up on your statement under the payee name **Blue Sea Foundation**
- The **Coldest Night of the Year** is a charitable program of Blue Sea Foundation, a Registered Canadian Foundation (819882655 RR0001) working in partnership with local charities across Canada
- **Questions:** Contact Tori Carney at 519.504.0540 or sponsors@blueseafoundation.org



Dungannon Agricultural Society

Township of Ashfield-Colborne-Wawanosh

82133 Council Line, Goderich, ON

N7A 3Y2

To council members,

While we, the Dungannon Agricultural Society, appreciate the consideration from the township regarding the donation of funds to help during the ongoing pandemic, we respectfully withdraw our request. Upon further exploration, we will be able to manage with our current funds for the foreseeable future. Due to the acute and organized management from the Dungannon Agricultural Society, we have managed to stay afloat over the last ten months during the COVID-19 pandemic, even without being able to hold events and fundraisers.

Thank you again for your consideration, and we will contact you in the future should the current circumstances call for it.

Sincerely,

Dave Sjaarda, President

Dungannon Agricultural Society



**Township of Ashfield Colborne Wawanosh
82133 Council Line,
Goderich, N7A3Y2**

January 8, 2021

Dear Council Members,

The Dungannon Community Alliance (DCA) is writing this letter in support of the following requests for financial support through the upcoming year to cover identified costs. Please include and consider approval of these requests in the upcoming ACW budget deliberations.

As you read the letter enclosed from the Dungannon Senior Citizens, it is apparent the Hall has been instrumental in providing space and programming for the children, youth and adults from the community. Therefore, the centre is an important part of the community as it continues to provide space to address the needs and wellbeing of the village members and beyond.

The Dungannon Pro Rodeo has become a part of the annual rhythm and cultural landscape of rural Dungannon and area. It is now more than an event. It is a gathering of community that revolves around the origins of the Dungannon Agricultural Society that started because of the keen interest and passion for horses. It is a place to demonstrate horsemanship showcasing skill, ability and grit of local and international competitors. A letter from the Dungannon Pro Rodeo has been enclosed with this submission.

The Lions have informed us that they have not had any meetings since the start of COVID and are not requesting any funds from the Township. They are hoping to focus our efforts on the installation of the cenotaph when they are able to have meetings again.

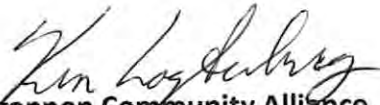
The Dungannon YOUTH Group, similarly, have not meet since the start of COVID and they are not requesting any funds from the Township this year.

A letter from the Ag Society has been enclosed. The Ag Society has pointed out how they have been able to minimize their cost this past year and have been using savings to make it through the pandemic period since they can not do any of their traditional fund raising events. However, they are not requesting funding at this time.

Dungannon United Church members have decided to close the church this coming year. The Church members are in support of the park project and are considering putting a memorial stone within the park area.

The Dungannon Community Alliance request funding for two items related to the park. The Information Kiosk should include an ACW Logo on it and it needs a corkboard to easily post flyers and announcements. Also, to continue the progress on the park project, the Dungannon Community Alliance request that a fence be installed along the north side of the site where indicated on our site plan. We feel that this fence should be a wooden fence that is at least 6' high that will help block the view into the property to the north. The property owner to the north is in favour of this fence being installed but the exact location should be confirmed with the property owner. These items are a part of the plan to help enhance the appearance and functionality of the Dungannon Park.

Together we are working hard to support one another's initiatives.
The DCA looks forward to further collaboration in 2021 and beyond.


Dungannon Community Alliance,
Ken Logtenberg, Chair

December 28, 2020

Dear Council,

Last year you committed to sponsoring the 4th annual Dungannon Pro Rodeo. Of course, this event did not happen due to Covid 19. We are requesting the funds be donated for the 2021 Dungannon Pro Rodeo!

The 3rd Annual Dungannon Pro Rodeo held in July of 2019 was a successful event, with a large number of spectators and competitors finding their way to our little hamlet in Ashfield-Colborne-Wawanosh. Many of the cowboys and cowgirls think Dungannon is one of the best rodeos in Ontario! We welcomed over 220 rodeo contestants from all over the world in Dungannon this year, and over 2000 spectators. We take pride in our very family friendly event with our large petting zoo, kids roping and mutton busting. We also have a Little Wrangler Program for kids prior to the professional rodeo starting, and many other kid friendly perks. This year, we offered free admission to school age children with coupons handed out at the schools.

On a side note, we are currently planning a kids "Little Buckaroos" program to be offered next spring in Dungannon for any kids and youth who want to learn more about rodeo. Rawhide Rodeo and the Dungannon Pro Rodeo Committee will be working hard and volunteering our time to make this a free event in our community. We are really looking forward to making this happen! CANCELLED DUE TO COVID 19

Our charity of choice for 2019 was the Lucknow Fire Department. This great group of volunteers treated us grand, offering to man the parking for the rodeo weekend, which freed up some of our volunteers to do other tasks. We were able to present them with a cheque for \$5000 this fall to assist with equipment and training costs. We wish we could have given more to this most deserving group, and have decided we will. If successful, our 2021 Dungannon Pro Rodeo donation will once again go to the Lucknow Fire Department.

As you know, it takes thousands of dollars and many committed businesses, clubs and community members to host a large event like the Dungannon Pro Rodeo. Our committee consists of 12 main volunteers and we have many 'volunteers at large' within the community who help us the weekend of the rodeo. We very much appreciate your commitment and support thus far with our rodeo. We are again, requesting a financial donation of \$1000 for our 4th Annual Dungannon Pro Rodeo to be held July 10th & 11th, 2021.

We look forward to bringing this event back to our community so we can gather once again. Thank you for your time, we look forward to hearing from you.

Sincerely,

Leanne Drennan 519-525-5449

Susanne Cutting 519-955-4164

The Dungannon Pro Rodeo Steering Committee

Municipality of Ashfield Colborne Wawanosh
82133 Council Line,
Goderich, N7A3Y2
Council, Municipality of Ashfield, Colborne, Wawanosh
Dungannon Community Alliance, Committee of Council

November 30, 2020

Dear Mayor Glen McNeil and Council Members,

The Dungannon Seniors Citizens is in need of help and would like to take you into confidence regarding the inability to raise funds and the financial crisis that Covid 19 has caused. It is our hope that, the Municipality of Ashfield, Colborne, Wawanosh would consider in the upcoming budget, to provide approximately \$9,000.00 to ensure survival of this cornerstone organization that provides space for families and organizations in the community.

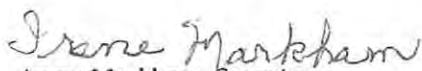
In the past, revenue has been generated through rental to the Dungannon Lions Club and the Dungannon YOUTH Group as well as many family celebrations. Fundraisers have also contributed to the support of the maintenance of this community centre. Due to the impact of social distancing and required limitations on gatherings, we do not see any possible way to generate revenue for the upcoming year and have used all reserves to survive up to this point. The budget for operations is very modest but critical to support cost.

The Dungannon Community Alliance with its renewed vision for Dungannon is encouraging and efforts are underway to expand the use of the Seniors Hall to attract even more community involvement. There is interest in providing children's programming and the Youth and Lions need a place to continue to meet when restrictions are lifted.

In order to stabilize the administrative structure to attract opportunities for growth, it has been recommended that Errors and Omissions Insurance be obtained which is approximately an added \$1,000.00 (expensive but critical).

The Dungannon Seniors Citizens sincerely hopes the Council of ACW will see the importance of keeping the doors open for its multigenerational/multipurpose use, even if it cannot happen until the summer or even the fall of 2021.

It is with deep gratitude that we submit this request,


Irene Markham, Secretary
Dungannon Senior Citizens

Dungannon Senior Citizens Financial Statement 2019

Income		Expenses	
Pies	724.25	Fuel	2050.00
Rent	930.00	Telephone	441.90
Coffee Club	597.10	Hydro	366.59
Membership	190.00	Taxes	1702.51
Lions	800.00	Insurance	1353.64
Youth	955.00	Chair Lift	836.03
Recycle	63.00	Groceries	226.95
Library	30.00	Memorials	100.00
Bront	2000.00		
Tables	100.00		
Dinner	59.50		
	<u>6308.85</u>		<u>7522.67</u>

Expenses	7522.67
Income	6308.85
	-1213.82 Loss

Bank Beginning Balance	9561.54
Ending Balance	8247.72
	1213.82 Loss

Treasurer
Gene Markham

Dungannon Senior Citizens Financial Statement 2020

At close of Oct /20

Income		Expenses	
Re's	140.00	Fuel	1700.00
Rent	665.00	Telephons	367.50
Coffee Club	66.00	Hydro	445.59
Youth	210.00	Taxes	1364.91
Recycle	22.00	Insurance	1382.40
Donation	20.00	Chair Lift	839.08
		Mainten. Fee	2.50
	<u>1143.00</u>		
			6101.98

Incoming Balance 8287.72

Closing Balance 3322.74

4958.98 loss

Expenses 6101.98

Income 1143.00

loss 4958.98

Expenses to take off for 2020

Taxes	513.00	closing balance	3322.74	
Fuel 190x2.	380.00	extra expenses	<u>1386.50</u>	
Est. Teleph 75x2	72.50		1949.24	clos. bal. - 2020
Est Hydro 6x75.00	<u>450.00</u>			
	1386.50			



Rotary



Deputation for Recreational Support February 2021

Pickleball is a paddle ball sport (similar to a racquet sport) that combines elements of badminton, table tennis, and tennis. Two or four players use solid paddles made of wood or composite materials to hit a perforated polymer ball over a net. The sport shares features of other racquet sports: the dimensions and layout of a badminton court, and a net and rules somewhat similar to tennis, with several modifications. Pickle ball was invented in the mid 1960s but now is the fastest growing sport in North America. The spread of the sport is attributed to its popularity within community centers, physical education classes, public parks, private health clubs, and retirement communities.

The challenge we face is creating adequate capacity for this very popular activity in this region. Although most growth momentum has come from the 50+ age group the sport now crosses all demographics. To meet this challenge a group of volunteers in partnership with the Rotary and Kinsmen Clubs have worked with the Town of Goderich planning to refurbish the existing Victoria Park tennis courts. Creating four pickle ball courts and one tennis court. This called for volunteer site clean up, asphalt repair and re-surfacing (textured sports surface), fencing upgrade and appropriate netting/equipment. Although we have raised the funds for this and it gives a reasonable result it still provides limited capacity.

With ever increasing demand and given our fundraising success to date, we now hope to pivot from this original plan. We will complete the refurbishment of the Victoria Park courts. However we would leave them as two tennis courts and create a second site for six pickle ball courts. Overall a substantial increase in capacity but with further funding challenges

Goderich pickle ball has raised \$50,000
Goderich service clubs have pledged \$50,000 (Rotary, Kinsmen, Lions)
The Town of Goderich has a budget line item of \$25,000 and we are in discussions for further support. Upper tier grant applications have also been made.

Victoria Park courts \$40,000 refurbishment
Six pickle ball courts \$160,000 new build
Ice rink system at Vic Park \$12,000 (compatible with new surface)

As you can see we are well on our way to achieving this “Plan B” goal and ask for your support to make this possible. Realizing local ratepayers benefit from the many shared resources in Goderich, ACW has always been supportive of similar initiatives in the past . More than twenty percent of pickle ball players are recognized to be ACW residents, with more to come as the west coast develops further.

We ask you to consider \$10,000 to support this initiative and partner with the Town of Goderich and volunteers from both communities to increase recreational capacity in this region even further.

Submitted by project leaders
Mark Coulthard 519-524-0565
Bruce Thomasson (Rotary Club) 226-222-4695
Earl Pennington (Kinsmen Club) 519-441-8753



A.C.W.

Dear Heritage Book Advertisers:

It is that time of year again and preparations have started for the 2021 annual show including articles and advertisements for our 60th Reunion edition of the Heritage Book. The Andrew's Family and volunteers have produced a book dubbed "the Heritage Book" for twenty-three years now. The success of the book is a direct result of our advertisers and is a great asset for our show. We very much appreciate your support.

For those of you who advertised in the book last year, "thank you". We are again delivering you this letter with regards to placing your ad in the 2021 edition of the Heritage Book.

NOTE – ADS WILL BE IN COLOUR and are subject to HST (#848676953)

Inside Cover \$500.00 + 65.00 = \$565.00

Back Cover \$375.00 + 48.75 = \$423.75

Full Page \$330.00 + 42.90 = \$372.90

Half Page \$200.00 + 26.00 = \$226.00

1/4 Page \$110.00 + 14.30 = \$124.30

1/6 Page \$ 65.00 + 8.45 = \$ 73.45

Business Card \$45.00 + 5.85 = \$50.85

Cheques are payable to the Huron Pioneer Threshers & Hobby Association Inc.

If you wish to place an ad in the 2021 edition of the Huron Pioneer Threshers & Hobby Association Heritage Book:

We would appreciate you -

1. **Give** your ad and cheque to the Volunteer who delivers this letter and they will issue a receipt.
2. **Mail** your ad and cheque to Betty Young, Box 651, Clinton, On N0M 1L0
3. **Email** your ad to hptha@tcc.on.ca
4. If you wish to **ebank** contact Treasurer, Marilyn Miltenburg, 519-529-3440

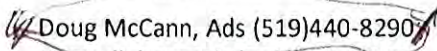
If you have any articles, editorials or any interesting pictures from the past that you might like to have printed in the book, forward them to Marian Hallahan, 300 Wellington St, Box 116, Blyth, On N0M 1H0 (519)523-9330.

It is our wish to have all advertisements collected by February 28, 2021.

We would like to thank you for your support and we look forward to producing another great edition of the Heritage Book.

Sincerely,

Heritage Book Chair, Barry Young (519)482-7385


Doug McCann, Ads (519)440-8290
Joe Hallahan, Ads (519)523-9668
Peter Hendriks, Ads (519)441-2303

Ray Hallahan, Ads (519)357-8304
Don Scrimgeour, Ads (519)523-9665
Edgar Daer, Ads (519)523-9232

Herman Mooy, Ads (519)4406478
Jim & Judy Sloan, Ads (519)507-2031
Jackie Lantinga, Ads (226)523-9100



Dear Members of Council

Jan 4/21

The dates for the annual Huron County Plowing Match have been set for August 19 and 20, 2021, with a site yet to be determined. Huron County Warden Glen McNeil has graciously agreed to cohost the event.

Our current plan is to hold the Junior/4H practice session Thursday morning with the junior plowing competition to take place Thursday afternoon. The Princess of the Furrow completion will take place on Thursday as well.

Friday August 20th will feature the various plowing competitions, as well as the Queen of the Furrow program being planned for that day.

As you are aware, Covid 19 restrictions caused the cancellation of the 2020 Huron County Match. We are hopeful that we will be able to go forward with our plans for 2021, but time will tell as to what degree we will be able to hold.

Our Huron County Queen and Princess from 2020, Maranda Klaver and Grace Hallahan have agreed to continue their reign for 2021.

The Huron County Plowmen's Association very much appreciates the support it has received in the past from the various municipalities, businesses, organizations and individuals who have contributed to our organization. We could not possibly hold this event without your generosity. We are therefore requesting your support to again be able to host a successful match. An alphabetical listing of contributors, monetary or in kind will be posted at the Match Site as will the previous year's contributors (2019, 2020) be recognized in our official program. It is our hope that you will support the 2021 Match. We thank you for your consideration of this request and invite you to attend and participate in the events of the Huron County Plowing Match.

Sincerely

Maja Dodds

Maja Dodds, Treasurer
Huron County Plowmen's Association
81341 Roxboro Line, R.R. 1
Seaforth, Ontario
N0K 1W0
519-527-0686

We very much appreciate your generous support in the past

MD

Dear Mayor McNeil and Council:

Kingsbridge on 21 Community Organization (“Kingsbridge on 21”) is a not-for-profit serving the residents of Ashfield –Colborne- Wawanosh with a special emphasis on youth and seniors.

Kingsbridge Centre is the only public building for many miles; it provides a place for the community to gather and provides social inclusion for our seniors and youth. As the principal tenant of the Kingsbridge Centre, Kingsbridge on 21 supplies social activities and programs for isolated youth and seniors, as well as intergenerational programs and social environments.

Kingsbridge on 21 engages seniors, families and youth, preserve local history, limit social isolation and encourage volunteerism or all ages of the community by offering a variety of events, programs, and activities. Currently we host ecumenical prayer services, seasonal celebrations, and a musical concert series.

We recognize the citizens in this area have limited access to health, education, food security and youth programs. We are currently in talks with the Huron Perth Health Unit to assess the gaps in the services in this area. We have been told we are unable to access seniors programs until our accessibility improves in 2021. We have also contacted the HP Early ON Child and Family Health Centre to see if there are any services we could access for our youth. These are all activities concerned with creating and maintaining a healthy vibrant community... but it is a lengthy process to engage these organizations.

While this process is underway, we are asking the Municipality of Ashfield-Colborne-Wawanosh to sponsor \$1000 for youth programs in 2020 at Kingsbridge Centre. The funds would pay for the rental of the building and snacks to run a series of 6 workshops in art, dance and drama for children and young adults.

Working together, we can support and strengthen a healthy vibrant community in this underserved area of Ashfield-Colborne-Wawanosh. It is friends neighbours and businesses all working together that will revitalize rural Ontario.

Thank you considering this request

Marianne Hogan
Chair
Kingsbridge on 21
519 529 7062

From: Lucknow Ag Society <lucknowagsocietysponsorship@gmail.com>

Sent: Tuesday, February 16, 2021 1:55 PM

Subject:

February 16, 2021

Dear Friend of the Fair;

Since 1863, the Lucknow Agricultural Society has organized and hosted the Lucknow Fall Fair. Our mission is to **promote community, to bring rural and urban together and to showcase agriculture in our community by presenting an annual agricultural fair with quality exhibits, events and educational activities.**

As we sit back and reflect on 2020, and how much our community was affected by the pandemic, there is hope that 2021 will restore more events and togetherness. Although the final decision will be made by our Provincial Government, as a Board we are planning an event the 3rd weekend in September (September 17, 18 & 19) following all Public Health guidelines. We are actively pursuing many options that vary depending on those guidelines such as, outdoor only events, drive-by or virtual.

Our theme for the 2021 Lucknow Fall Fair will be carried over from the previously cancelled event "Country Roots and Cowboy Boots". Your generosity in the past has made it possible for the fair to provide a successful weekend of agricultural exhibits and family activities.

To help us achieve our goal in providing the community with this long lasting tradition, we are once again asking for financial support from businesses, organizations and individuals in Lucknow and the surrounding communities. Without the financial support and backing from our generous sponsors this event would not be possible.

We will be continuing to keep our community informed about the events that are planned. *If you are able to confirm your sponsorship now, thank you very much for your support. If you would like us to contact you again in June when we have a more accurate understanding of the scale and this year's activities, we are happy to stay in touch.*

Thank you for your consideration and support. We will be in touch next week!

Kindest Regards,

Amanda Ritchie
Sponsorship Coordinator,
226-338-2389, lucknowagsocietysponsorship@gmail.com
85847 Lucknow Line, RR #2 Lucknow, ON N0G 2H0

Sponsorship Options

Platinum \$1000-\$5000

Sponsorship Banner

Listed on Sponsorship Wall in Arena

Listed in Fall Fair Book

6 weekend admittance passes

6 Saturday night event tickets

Gold \$500-\$999

Listed on Sponsorship Wall in Arena

Listed in Fall Fair Book

2 weekend admittance passes

2 Saturday night event tickets

Silver \$250-\$499

Listed on Sponsorship Wall in Arena

Listed in Fall Fair Book

Bronze \$100-\$249

Listed on Sponsorship Board

Listed in Fall Fair Book

Friends of the Fair \$25-\$99

Listed in Fall Fair Book



COUNCIL REPORT

From: Mark Becker, CAO/Deputy-Clerk
Date: February 25, 2021
Subject: Lucknow Community Centre

RECOMMENDATION:

That staff draft a memorandum of understanding for funding between the Township of Ashfield-Colborne-Wawanosh , Township of Huron-Kinloss, and the Lucknow Community Centre Board.

BACKGROUND:

The Chair of the Lucknow Community Centre Board submitted a request that the Township of Huron-Kinloss and Township of Ashfield-Colborne-Wawanosh financially assist the Lucknow Community Centre Board to cover the operating expenses of the Centre until income events return.

The Lucknow Community Centre was built in 1978 on the Lucknow Sports Complex property and has been operated by the Community Centre Board, which consists of members of the Lions, Kinsmen and Agricultural Society.

The facility is fully licensed and has served the community for decades. In 2007, we were approached by the Community Centre Board to provide financial assistance as revenue was declining and the Board was having difficulty covering the operating expenses.

The Township of Huron-Kinloss and the Township of Ashfield-Colborne-Wawanosh agreed to cover the costs of the hydro for the facility to assist the Board. At that time the hydro costs were significant. Subsequently, the Board has been able to complete an upgrade to the heating and cooling system to reduce the annual hydro costs.

We reviewed the financial arrangement in 2010 and the Board requested that we continue covering the hydro costs. Council consented to the arrangement, but we asked for regular financial updates which have not occurred.

INFORMATION:

With the cancellation of events due to the pandemic, the Board now finds they are struggling to cover the basic building maintenance costs. They estimate a shortfall of \$2,000.00 per month until rentals resume.

In order to justify the additional expenditure and provide financial accountability for the use of funds, staff recommend that a memorandum of understanding be developed. It will clearly define the responsibilities of both parties while permitting the Board to operate independently provided the funding conditions are met.

COMMENTS:

Assuming the Township of Huron-Kinloss will support the proposal and depending on how long the rental income is affected, the 2021 financial commitment could be up to \$11,000.00. No monies have been included in the 2021 Draft Budget being presented.

We would endeavour to fund through the Ontario Safe Restart Funding.

STAFF CONSULTED:

Treasurer, Ellen McManus

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Mark Becker', written in a cursive style.

Mark Becker, CAO/Deputy-Clerk

February 24, 2021

To the Township of ACW

I am sending this request after talking to Mark Becker about the problems the Lucknow Community Centre Board has been experiencing.

Due to the Covid 19 pandemic all events at the Community Centre have been cancelled since last February. This includes five Stag and Doe rentals, four wedding celebrations, three church suppers, two Christmas events, three blood donor clinics, and a New Years Eve dance. We expected more events to be added throughout the year.

In January of 2020 the board updated the front entrance flooring, the men's washroom, and the bar area. These renovations were partially paid for from the Township's grant from Epcor. This was all completed with anticipation of income from the above mentioned events.

We have been able to keep current with the building's expenses up until this point but now find we cannot cover the heating and snow removal expenses of approximately \$2000 per month, as of February 1, 2021.

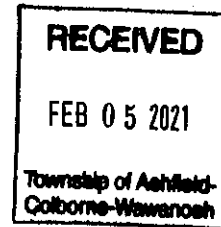
The Board looked into government Covid relief programs that were made available but after discussion with Lisa Thompson, MPP, we were informed that as we are not the building owners we can not apply for this grant money.

We are now requesting that the Township of Huron Kinloss and ACW assist the Board by acquiring funds to cover the operating expenses of the Lucknow & District Community Centre until income events return to our building.

Regards,

Greg Hackett

Chair of Lucknow Community Centre Board



February 4, 2021

Dear Mayor McNeil and Ashfield-Colborne-Wawanosh Council,

Thank you for your ongoing support of Kingsbridge Centre, which is owned by St. Joseph's Kingsbridge Community ("Kingsbridge"). This registered charity's mandate is 'to provide and maintain a facility' for the citizens in ACW, and we have continued to achieve this during this pandemic. Despite having no fundraising events in 2020, Kingsbridge has reserves in operation to carry the building into 2022.

Although Kingsbridge Centre had 50 events scheduled for the 2020 programme all were cancelled due to Covid-19. However, with revenue raised in previous years, renovations and upgrades have continued behind the scenes:

- 1) A lift has been installed thanks to a successful OTF grant and the building is now accessible on all levels.
- 2) 4 Stained glass windows have been restored with \$5000 in private funds and a matching donation from the Huron Heritage Fund.
- 3) The final 13 stained glass windows have been storm glazed using private funds. After 5 years, this project is complete.
- 4) A new sound system has been installed in the building.
- 5) Funds are in place for the completion of the basement furnishings. Activities have been on hold due to covid, so this project completion is delayed.

Although the building is ready for the 2021 season, obviously no programming can be planned inside under current provincial guidelines. The Board is tentatively planning a smaller outdoor concert series, as well as a theatre event.

Kingsbridge is requesting assistance from ACW to accomplish this goal. To deal with the current reality, there are TWO unforeseen expenses that we do NOT have reserves for.

- 1) PPE supplies (sanitizers, masks, signage etc) that will be needed before any event can happen in Kingsbridge Centre (budget attached). Kingsbridge has submitted a grant request to Huron County's Tourism Adaptation & Recovery Program, which, if successful, will pay 80% of the total cost of \$1115

Kingsbridge is requesting \$225 (20% of total) in funds for PPE - and up to \$1000 if the Huron county request is denied.

- 2) Sound equipment to hold outdoor events. In 2020 Kingsbridge Centre's sound system was updated using \$15,283 of private funds, but it will need additional items to extend the sound outside . The components listed will enable a series of outdoor concerts and a theatre event in 2021. With these adaptations, Kingsbridge Centre can allow outdoor socially distanced events to be held that would provide a safe space for the audience, performers, technicians and volunteers. It could also be used in future years , especially in the large theatre productions. Kingsbridge has submitted a grant request to Huron County's Tourism Adaptation & Recovery Program, which, if successful, will pay 80% of the total cost of \$11378 (budget attached).

Kingsbridge is requesting \$2275 (20% of total) in funds for sound capability for outdoor events if the Huron County request is successful.

To clarify, if our Huron County Tourism Adaptation & Recovery grant is successful, the total amount we are requesting is \$2500.

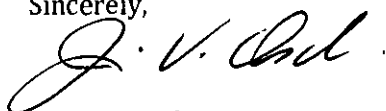
If Kingsbridge is unable to access the other funds we are requesting \$1000 from ACW for PPE. We are also requesting additional funds for sound. Kingsbridge has researched renting the necessary sound equipment as opposed to purchasing. The purchase price is \$11378; the rental cost would be between \$3000-5500, depending on how many times it was used in 2021.

If our Huron County Tourism Adaptation & Recovery grant is denied, the total amount we are requesting is \$5000.

These are difficult times, and we do NOT anticipate these events will generate enough revenue to pay for their expenses as is our general operating principal. Rather , we are offering programming not only to maintain interest in the building, but also to relieve the strain of social isolation that we all are feeling.

It is friends neighbours and businesses all working together that continues to revitalize rural Ontario - and we appreciate ACW joining us in this journey

Sincerely,



Jim Van Osch
President

St. Joseph's Kingsbridge Community